



## OVERSEAS NEWS

## Iran bank chief expected to take over oil ministry

BY SIMON HENDERSON IN TEHRAN

Mr. Alireza Nowbari, the 32-year-old governor of the Iranian central bank, is expected to become Oil Minister soon in what is interpreted as a move by President Bani-Sadr to implement further his radical economic ideas.

There has been no official announcement but a Tehran newspaper has reported it as being under consideration in the ruling Revolutionary Council. An official at the National Iranian Oil Company yesterday described it as "a certainty."

Mr. Nowbari, a close associate of Mr. Bani-Sadr, would replace Mr. Ali Akbar Moinfar who, in the changing political conditions of revolutionary Iran, has less influence. Although Iran's oil output is only about half what it was compared during the Shah's regime, the Oil Minister occupies a very senior position and is responsible for annual revenues exceeding \$20bn.

As Central Bank Governor, Mr. Nowbari has orchestrated Iran's response to the freezing of its assets by the U.S.

Mr. Nowbari, who attended last week's Organisation of

Petroleum Exporting long-term planning conference in London, was one of the intellectuals in the unofficial "think tank" set up by Mr. Bani-Sadr after last year's revolution.

Unpublished official figures in Teheran indicate that Iran's oil production has fallen in the last week to 2.4m barrels a day from previous levels of 3m to 3.5m b/d. Low spot market prices, unspecified internal difficulties and pipeline sabotage by Arab separatists are said to be the reasons.

Meanwhile differing views in Iran and the U.S. on the mechanism which could lead to the end of the hostage crisis were thrown into further confusion at the weekend when Ayatollah Khomeini said it would be up to Iran's General Assembly, which has still to be elected, to decide on the hostages' freedom.

The statement broadcast on Saturday as members of the five-man United Nations commission of inquiry into the Shah's rule were on their way to Tehran, seemed to throw doubt on the whole purpose of the mission. It would no longer have, as Washington

wishes, any role to play in freeing the hostages. The commission has met President Bani-Sadr and Mr. Sadegh Qotbzadeh, the Foreign Minister, but little more than arrangements for the rest of the visit appear to have been discussed. The commission is expected to be in Iran for two weeks.

Ayatollah Khomeini's words mean that it could be mid-April before the 50 hostages detained at the U.S. embassy are released.

David Echuan reports from Washington: Iran's UN envoy denied on U.S. television yesterday that Ayatollah Khomeini had gone back on a "deal" linking the UN commission with the release of the hostages.

Mr. Mansour Farhang maintained that there was still "a logical relationship" between the work of the tribunal and the hostages' freedom. He explained the Ayatollah's statement as a clever bridging of the clash of views between President Bani-Sadr and the militants holding the hostages.

Publicly, the Carter Administration has kept quiet, but in private it is expressing dismay at the new prospect.

## Salvador coup warning by U.S.

WASHINGTON — A warning that a coup appeared imminent in the central American republic of El Salvador and that such action could lead to the cutting off of \$60m in planned aid was given by the State Department in Washington yesterday.

Officials said the overthrow of the ruling civilian-military junta could bring widespread bloodshed and chaos to the country and political instability to the surrounding region.

The broader concern, they said, was that Marxist forces would eventually benefit from anarchy in El Salvador and threaten neighbouring Guatemala and Honduras.

The ruling junta overthrew the military government of General Carlos Humberto Romero last October to check what seemed to be a slide into open political warfare. But several left-wing groups rejected as inadequate the junta's proposed reforms which include the eventual nationalisation of banks and foreign trade.

Reuter

Hugh O'Shangnessy writes: El Salvador was plunged further into political turmoil at the weekend, after the midday early on Saturday of St. Mario Zamora, a leading member of the Christian Democratic Party, which is partnered with the military in the ruling junta.

As the Christian Democrats met yesterday in emergency session in San Salvador, reports circulated in the press that the rival guerrilla and Rhodesian armies expected to be announced in Salisbury today. The move is understood to involve less than 1,000 men from ZIPRA and ZANLA, as well as some Rhodesian troops, who will initially be trained and housed close to each other.

Bridget Bloom writes from Salisbury: The first tentative steps towards integration of the rival guerrilla and Rhodesian armies is expected to be announced in Salisbury today. The move is understood to involve less than 1,000 men from ZIPRA and ZANLA, as well as some Rhodesian troops, who will initially be trained and housed close to each other.

Observers see the experiment, which is the result of talks between the commanders and political leaders of the rival armies, as a most hopeful step towards the elimination of clashes after a new Zimbabwe Government is installed.

In Washington where the Salvadorean situation is seen as only slightly less worrying than events in Afghanistan and Iran, opposition is growing in Congress to the Administration's decision to supply new arms to the Salvadorean military.

## THE AFGHANISTAN CRISIS

## Kabul's challenge to Moscow

BY DAVID HOUSEGO, RECENTLY IN KABUL

THE SWELLING volume of protest against the Russian occupation of Afghanistan, which has effectively brought Kabul to a standstill, is no more likely to subside than did the street agitation against the Shah.

Kabulis have been muttering under their breath of the Russians at every corner since the Soviet invasion—and more vociferously since it became clear the Russians had arrived in strength and were there to stay.

In shanty shops throughout the capital, they have found a more effective way of demonstrating their unity and humiliating the occupying force than sniping at traffic or blowing up Government buildings in the provinces.

The Russians were certainly expecting increased guerrilla activity in the spring as the Mujaheddin—the loosely-organised bands of Islamic militants and tribal bandits—roamed more freely over the hills to strike at Government targets.

But in the last resort, provided they could keep the main trunk roads open for a few hours a day to supply their military garrisons in the key towns, the Russians felt they could live with a high level of insurgency.

But mass disobedience cannot be met by an increase in firepower. As the Russians have rolled more armour into Pakistan and Iran, the barnars have been closed, from Herat to Kandahar, and now in Kabul.

The Russians face a continuing risk from such resistance—that the awesome impression of strength created by their invasion, which has inevitably enhanced their leverage in the region, will be replaced by a damaging image abroad of vacillation and weakness.

In addition to the growing insurgency in the provinces, the events in Kabul confront the Russians with their most serious challenge since they marched into the country two months ago. An ominous and persistent note in the propaganda from Moscow and Radio Kabul is that their present troubles spring from the support being given to the resistance by "the Imperialists," and Pakistan in particular.

This is certainly a gross exaggeration.

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But if such parallels are to be invoked, it is worth recalling that the Americans tried to solve their problems by carrying the Vietnam war into neighbouring Cambodia.

The Russians are not, of course, going to trigger a nuclear conflict with the U.S. by driving their tanks deeply into Pakistan or down to the Gulf.

But there are options short of that.

The fear in Islamabad is of

a strike at a refugee camp in

Pakistan or of "hot pursuit" of

insurgents across the border.

Pakistan's Army is too poorly

equipped to cope with such an eventuality.

Under Gen. Zia, the army has become increasingly involved in the day-to-day administration of Pakistan and grown increasingly unpatriotic.

Should it fail in such a limited engagement, the blow to the army's prestige could well topple Gen. Zia's régime.

In Pakistani Baluchistan, the

Russians already have a strong body of support from "nationalists" who have persuaded themselves that Russian rule is preferable to General Zia's.

If the Russians were to

encourage this opposition—and

the Baluchis have been im-

pressed by Russian power—Gen.

Zia might feel the need to

crush it militarily, as the

Pakistani army has attempted to do in the past. But the result could be to weaken Pakistan further.

Iran's vulnerability to Rus-

sian pressure has grown

under the Khomeini regime,

with its tenuous control over

the provinces and with a Russian

army on Iran's eastern border.

This weakness makes it difficult for Iran to resist Soviet bullying, whether over territory or the allocation of oil supplies.

But none of this pressure would solve Russia's difficulties in Afghanistan.

If the Russians judge they

have a long struggle ahead in

Afghanistan, then they would

have little to lose by shifting the

focus over the border, where the

prizes are greater and the

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This would also strengthen

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## WORLD TRADE NEWS

JYU 10/10/80

## U.S. opposes Soviet bid to change patent rules

BY BRIJ KHINDARIA IN GENEVA

THE UNITED STATES has rejected Soviet and Third World demand for far-reaching changes to the long-standing international system of patents and trademarks used mainly by Western countries to protect inventors against piracy of their creation.

The disputes emerged at a major conference here to revise the Paris Convention on industrial property which governs the international use of patents in all areas of industrial technology. The five-week conference ends March 4.

The conference has reached stalemate over whether decisions should be taken unanimously as demanded by the U.S. or by majority as sought by Third World participants, who last week threatened to walk out.

The U.S. has also turned down other Soviet and Third World demands on the convention's substantive elements, but serious negotiations have not yet begun because of the

wrangle over voting procedures. Under the Convention, whose latest version was agreed at Stockholm in 1967, a patent not only grants exclusive use of the patented technology for a certain period of time but also provides legal protection against unauthorised use and use without payment agreed to by the owner.

The most important developing country demand concerns the convention's Article 5A. Developing countries want freedom to forcibly give the right to use technology protected by a patent to someone other than the owner if he does not operate the process for three years. The patent may be revoked if it is not operated for two years after the "non-voluntary" licence has been granted.

The convention, in its existing form, allows complete protection to the owner of a patent against unauthorised use even if he does not himself operate the patented technology. He may, however, voluntarily licence

someone else to use it in return for a fee and regular royalties.

The West's main dispute with the Soviet Union and its Eastern allies arises from their insistence that they will want investors' certificates instead of patents in such major sectors such as electronics, petrochemicals, pharmaceuticals and heavy engineering.

In contrast with patents, inventors' certificates do not give the holder the right to decide to whom he will sell his invention, at what price and for how long. These decisions are taken by the state which simply gives the owner some financial compensation.

The Soviet Union, which is poor in technology, is trying to use the system of investors' certificates to circumvent obligations imposed by patents.

For the U.S. and its European supporters the key issue is to ensure that patented technology gets as much protection in the Third World and Eastern Europe as in the West.

## Lockheed orders cancelled

BY JIMMY BURNS IN LISBON

AIR PORTUGAL, Portugal's national airline, has halted conditional orders worth \$300m for five Lockheed TriStar 101's, which were to have been signed this week.

The Portuguese Government withdrew its approval of the purchase over the weekend on the grounds that the airline's weak financial situation did not justify a major fleet expansion at this stage. Air Portugal's new management has been given 60 days to present a financial restructuring scheme capable of putting the airline's estimated losses of £1.2bn (£11m) in 1979 firmly

into the black within the next five years.

The Government's decision is a serious blow to Air Portugal, which has been negotiating the financing of the Lockheed deal for over six months. An Air Portugal spokesman said that this would have been covered largely by a syndicated loan headed by Chase Manhattan and National Westminster Bank, as well as special credits from the U.S. Export-Import Bank.

The Government had been expected to give the loan package its mandate at the beginning of the week. The expansion programme

which envisaged the eventual purchase of up to 16 wide-body aircraft to bolster Air Portugal's international fleet, formed part of a recovery programme finalised early in 1979 by the company's management.

The Government however feels that the scheme needs to be revised in the light of recent developments. The troubled airline incurred considerable losses at the end of last year from a week-long strike by its pilots during the peak Christmas period, and in the recent Portuguese air controllers' strike.

The Government is preparing a tough budget for 1980 which is expected to involve strict curbs on subsidies to the public sector. This weekend it claimed that Air Portugal's original scheme would have involved a considerable injection of new capital, largely in the form of direct state subsidies.

The Government indicated, however, that the future recovery plan should include increases in tariffs and settlement of an estimated £1.4bn (£12.8m) in decreasing losses and unreliable assets

## W. Germany considers Soviet credit limit

By Roger Boyes in Bonn

THE U.S. and West Germany have been discussing the possibility of limiting Bonn's export credit guarantees for trade with the Soviet Union. But Bonn appears to be opposed to any radical change of the guarantee system, fearing it would destroy German business with Moscow.

The subject was raised during talks between Count Otto Lambsdorff, the West German Economics Minister, and various senior U.S. officials during a visit to Washington. The State is normally prepared to guarantee export credits for West German companies through the Hermes Insurance concern, providing it is satisfied about the political and commercial risks involved.

Count Lambsdorff, according to West German Press reports from New York, said that "Americans believe that one should simply drop export credit guarantees." The Minister stressed that this would destroy Germany's export position with the Soviet Union overnight.

Economics Ministry officials made clear at the weekend that it has been "business as usual" as far as German trade with the Soviets was concerned, and that there have been no snags with export guarantees.

## URBAN TRANSPORT IN ASIA

## Singapore's commuters ready to take to mass transit

BY KATHRYN DAVIES IN SINGAPORE

THE Singapore Government getting to work. There would be 31 stations along the proposed railway line of 31 miles, 11 of which would be constructed underground. The system would be physically placed within less than a mile of some 50 per cent of Singapore's population of 2.3m.

Neither the Government nor Mott Hay and Anderson want to speculate about the total cost of the railway. But informed officials put the figure at \$1bn-\$1.5bn. They point out that the first stage of Hong Kong's recently opened system was 10 miles long and cost \$1.6bn—although Hong Kong's more crowded environment might have made the implementation of its design more expensive.

At the same time Hong Kong planners had a better-defined

pattern of travel to consider than is the case in Singapore, where the tendency for communities to live and work in disparate parts of the city makes transport rationalisation difficult.

Some 75 per cent of the value of the project would be taken up by civil engineering contracts, while electrical and mechanical contracts for track, signalling, rolling stock, control equipment and telecommunications would make up much of the balance.

Singapore has not specified how it would finance the MRT investment, but a delegation from the Ministry of Finance is to go to Hong Kong soon presumably to hear from the authorities there about the variety of methods they have used for financing.

## U.S. group backs hotels

BY GEORGE LEE IN SINGAPORE

THE NEWLY-FORMED Marina Centre Holdings has signed an agreement with Singapore's urban renewal authority to commence development of a massive hotel-shopping complex costing between \$8600-\$8700m (£7600m).

The complex which will comprise three hotels and a shopping centre, will sit on reclaimed land adjacent to the existing central business

district of Singapore.

Chief promoter and co-sponsor of the project is the major Singapore property developer, Singapore Land, while the American architectural group, John Portman and Associates of Georgia, is the other co-sponsor. Singapore Land will act as development manager for the project while the American company will act as the project's design consultant.

## HK companies in China deal

By Anthony Rowley in Hong Kong

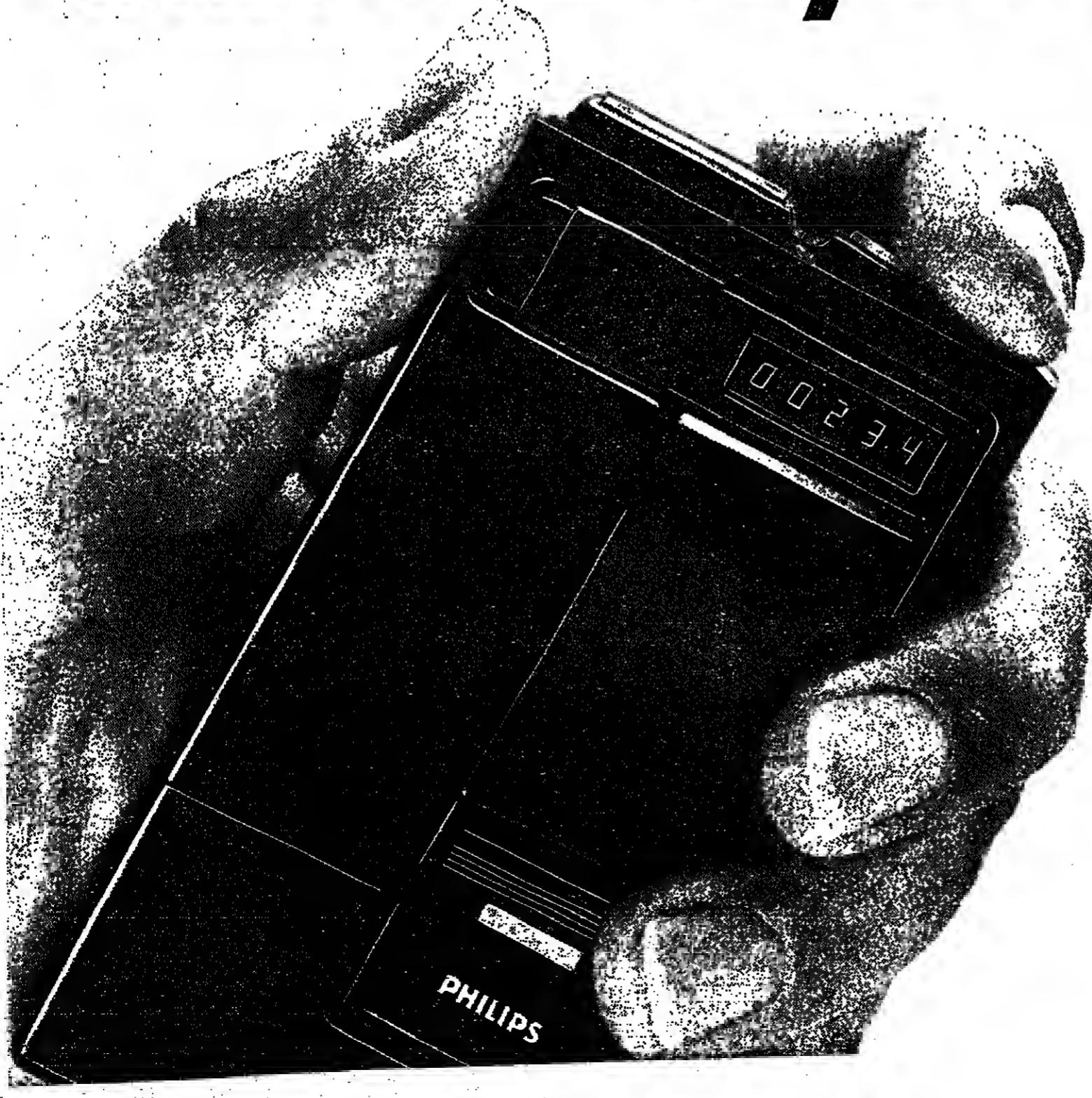
A VISITING municipal delegation from Canton has signed a preliminary agreement with six companies here to build a HK\$300m (£26.5m) hotel in Canton, a delegation official said.

The partners in the scheme are Sun Hung Kai Securities, Sun Hung Kai Properties, New World Development, Cheung Kong Holdings, Hopewell Holdings and Hendersons Development.

The project is for a 1,000-room hotel, and the Canton municipality will provide a 200,000 sq ft site

## PHILIPS

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## UK NEWS

# Radar order likely to be awarded abroad

BY GUY DE JONQUERES

A CONTRACT for between £10m-£20m-worth of air-traffic control equipment to be supplied to the Civil Aviation Authority seems certain to be awarded to a non-British manufacturer.

For, although no official announcement has been made, the CAA is understood to have decided against the joint bid by Plessey and GEC-Marconi, on the grounds of cost and because the system proposed by the two British companies is still under development.

The Department of Industry and the Ministry of Defence have offered to support further development of the Plessey-Marconi project but the CAA apparently believes there would be too many risks involved in choosing an unproven system.

The CAA is understood to be

deciding between other bids submitted. One is by Westinghouse of the U.S., the other by Signal, a subsidiary of the Dutch Philips group. Both companies have systems in opera-

tion. The CAA wants 10 radar units for air-traffic control in Eastern and South-Eastern England. These would be installed by 1984 and, though primarily intended for civil air-traffic control, would be tied into the air-defence network.

In spite of the limited size of the contract, it is understood to have been the subject of intense behind-the-scenes discussions in Whitehall.

Last month Mr. Frank Chorley, managing director of Plessey Electronic Systems, said that if the joint Plessey-Marconi bid was not accepted,

the credibility of their whole overseas sales activities would be undermined. Potential export orders worth more than £200m would be put at risk.

He said that even though Plessey did not plan to market the civil radar system abroad in the immediate future, its rejection by the CAA would raise doubts in foreign buyers' minds about whether British authorities had confidence in the company's products.

Mr. Chorley appeared then to believe Westinghouse was front-runner for the order. Since, there have been suggestions that the CAA may be looking with renewed interest at the bid by Signal.

The CAA made no comment on the contract beyond saying that a final decision is expected next month.

## Titan bus manufacture may be switched to Workington

BY KENNETH GOODING

LEYLAND VEHICLES is likely to transfer production of its Titan double-decker bus to Workington in Cumbria.

The move would involve substantial expansion of the Workington plant, which Leyland owns jointly with the National Bus Company, and generate several hundred new jobs.

It will be some weeks before Leyland completes all negotiations but it is believed the company has reached agreement with the Workington workforce.

The Titan is being produced at Park Royal, North London. Leyland decided that that plant should close in June this year

because it could not agree production targets with the workforce.

Leyland originally intended to shift production to Lowestoft, another plant owned by Bus Manufacturers Holdings, the joint National Bus-Leyland company.

But 500 skilled workers at Lowestoft objected to planned recruitment of 300 unskilled people for the Titan project. It was reported that skilled employees would have accepted the newcomers if a once and for all bonus of £5,000 per man had been paid.

Leyland is determined to continue production of the Titan in

spite of these setbacks and Workington is the obvious next place to which the company may turn. The majority of the workforce is semi-skilled, having been recruited from the area's declining industries. Under the original programme, Workington would have been making underframes for the double-decker.

London Transport intends to buy about 2,000 buses between 1981-84 inclusive, and has said that, if Leyland can supply Titans it will get part of this business, the other part being supplied by Metropolitan Cammell's Metro bus.

## Trinity House orders £9m ship from Robb Caledon

BY MARTIN DICKSON, ENERGY CORRESPONDENT

TRINITY HOUSE is to order its new £5m flagship from Robb Caledon of Leith, Scotland, after tendering worldwide.

The 280 ft-long ship will service the 800 buoys maintained by Trinity House around the coast of Britain and take stores to offshore lighthouses and light-vessels. It will also accommodate board members of Trinity House for regular inspections of sea marks.

The ship will be diesel electric powered with a service speed of 14 knots and will have a helipad.

British Shipyards said the order meant a lot for the employment prospects of Robb Caledon's work force. "There was strong European competition notably from the Germans and the Dutch and a number of our own yards were competing against each other," it said.

The new vessel will replace the Patricia, built in 1933 by Smith Dock, and was a pioneer

in the use of diesel electric propulsion.

The Patricia has on many occasions exercised the Corporation's traditional privilege of preceding the Royal Yacht in pilotage waters, the last time being during the Silver Jubilee Review of the fleet in June 1977.

The Patricia was one of only two vessels which had participated in both the 1977 review and in the 1983 Coronation Review, the other being HMS Recruit.

Reliant launches convertible

RELIANT, the Midland specialist car company, has launched a convertible open-top Scimitar.

The Reliant GTC, costing £11,380, is one of seven convertibles on the market.

## Coal Board spends £50m on Selby pit project

BY MARTIN DICKSON, ENERGY CORRESPONDENT

THE NATIONAL Coal Board project is expected to cost £50m at 1980 prices of which £254m has already been committed.

Production from the first min is expected to start in late 1982. By the end of the decade, Selby should be producing its maximum rate of 10m tonnes a year.

A £3m contract to supply a full-faced tunnelling machine for the development of Selby's underground roadway network was recently awarded to the Robbins Company of the U.S. Its British agent is Babcock Construction.

Three major civil engineering contracts have also been let in recent months. French Kier Construction has won a £18.5m order for the main coal handling equipment for the Gascoigne Wood drift mine.

Gascoigne Wood is to handle all the coal produced by the five other mines being sunk into the Selby field. It will be brought to Gascoigne Wood on conveyors along a network of underground tunnels which reach the surface through two drifts or incline shafts.

The Selby development, the NCB's largest single investment

Fairclough Building's north east division is to build an office block complex at Riccall mine, including a steel-framed amenity block and two 100 foot winding towers. Dowsett Engineering Construction has a £9.5m contract for similar work at the Stillingfleet mine.

The main civil engineering contracts at two pits—North Selby and Whittemoor—have yet to be awarded. Work at the sixth Selby site, Wistow, is now well advanced.

Westinghouse Brake and Signal, a Hawker Siddeley company, was recently awarded a £2.75m contract to supply remote control and monitoring equipment for a major part of the project.

The equipment will enable a few men using visual display units to monitor and control from the surface the underground bunker clearance system which consists of a network of conveyors and bunkers designed to ensure a smooth flow of coal

## Pubs say clubs are taking over

BY WILLIAM HALL, SHIPPING CORRESPONDENT

TWO OF Sweden's major ferry companies are merging their North Sea operations between Britain and the Continent in a move to reduce overcapacity and improve profitability.

Tor Line and Brostroms Shipping will form a new com-

pany—for Lloyd—to co-ordinate their North Sea and Baltic operations.

Tor Line, jointly owned by Sweden's Salen and Transatlantic shipping groups, will own 65 per cent of the new company. Brostroms will own

the remainder.

Brostroms Swedish Lloyd operation had been losing money and had entered into an agreement with another Swedish group, Oden Line, some time ago. The Oden Line is a fairly recent arrival on the North Sea route and one of the major causes of the current over-

## North Sea merger for Swedish ferry groups

BY WILLIAM HALL, SHIPPING CORRESPONDENT

At the beginning of this year it was announced that it had reached a co-operation agreement with Tor Line. In October 1978 Ellerman Wilson Line, a British operator, merged its Swedish service with that of Tor Line.

Including the Baltic services, Tor Lloyd will operate 50 cargo sailings a week. There will be ten sailings from Immingham and Felixstowe to Sweden and Denmark; six sailings between Immingham and Rotterdam; and five sailings to Sweden from Tilbury and Grangemouth.

Tor Lloyd will deploy nine ships on its North Sea services, of which five are former Tor Line ships, three Oden Line vessels, and Ellerman Wilson's ship, the Cicero. Two older freight ferries have been withdrawn and sold.

## Consumer centres 'face closure'

A THIRD of Britain's 220 independent neighbourhood advice centres face cuts in financial support next year, the Advice Services in Crisis working party said at the weekend.

Mr. Phil Gagg, secretary of

the Federation of Independent Advice Centres, said: "What is especially alarming is that the centres may disappear at a time when people on low incomes, who make up the bulk of their clients, need them most."

## No more pick-and-choose for State industries

THE NEW accounting standard, SSAP 16, now in process of being ratified by the councils of the accountancy bodies, contains a number of important changes from the draft published last year.

Most significantly, it will cover the accounts of the nationalised industries, preventing their being able to pick and choose accounting policies as in the past.

The standard is intended for listed and other large companies, which are required to give the necessary current cost accounting information in their accounts for periods starting on or after January 1 this year.

It calls for a current cost profit and loss account; a reconciliation between current cost accounting operating profit and the profit or loss before interest and taxation in the historical accounts; a balance sheet, notes describing the current cost accounting policy, and earnings per share figures for listed companies.

Other important features of SSAP 16 are:

- Companies will have complete freedom to change over to current cost accounting in their main accounts if they wish. They would then have to give certain supplementary figures on traditional, historic cost basis.

- Two alternative types of

profit-and-loss account presentation are included. In one the gearing adjustment is moved "below the line" and shown after "current cost profit after interest and taxation".

- A "statement of retained profits/reserves" is introduced on to the face of the profit-and-loss account.

- MICHAEL LAFFERTY explains the new accounting standard due to be published on March 31.

It shows retained profit for the year, plus movements in the current cost reserve and movements in other reserves, and ends by comparing retained profits plus reserves at the beginning and end of the year.

- Companies which do not like the SSAP 16 gear adjustment, described as "definitive", are encouraged to show their own gearing adjustment in notes to the current cost accounts.

- A new definition of small companies for exclusion from the standard is adopted, based on the EEC fourth company law directive.

- Large companies exempt from the standard, such as insurance, property investment and investment trust companies, building societies, trade unions and pension funds, are encouraged to implement parts of the standard appropriate to their businesses.

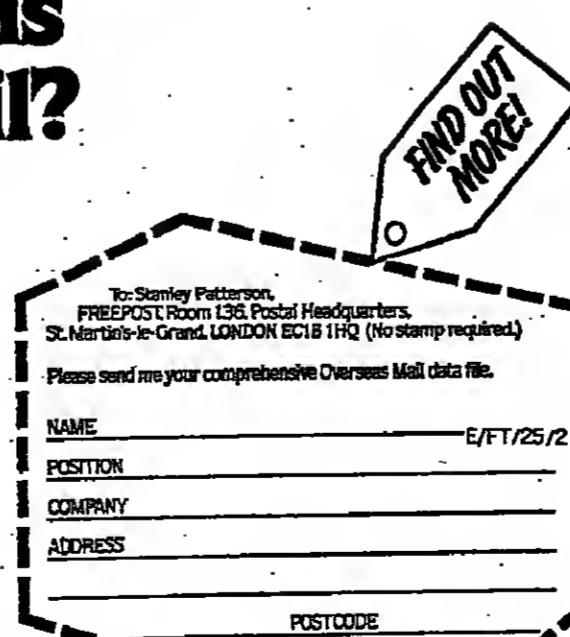
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OVERSEAS SERVICES

In the field of two-litre cars, the Vauxhall Carlton is something of a rarity.

Because it's one of the few cars designed exclusively for a two-litre engine, right from the word go.

Consequently, you can't have one with a smaller engine, even should you wish.

Nor, indeed, can you have one with an inferior standard of luxury.

The list of options is surprisingly modest, because almost everything you could wish for is already present.

#### LUXURIOUS, BUT RESTRAINED.

The Carlton successfully avoids the baroque flourishes that creep into many of the so-called luxury cars.

The seats are covered entirely in a rich velour cloth, but have just the right degree of firmness.

Adjustable head restraints are standard at the front, while a central armrest is included at the rear.

You can even adjust the driver's seat for height, as well as for reach and rake.

And, naturally, there's wall-to-wall cut pile carpeting. (It even has separate underlay.)

Then there are numerous small but practical touches that make the car a pleasure both to drive and be driven in.

A push button radio. A comprehensive (but thankfully uncomplicated) heating and ventilation system with a four-speed fan.

Two-speed wipers with that vital intermittent wipe. Electric screen washer. Cigar lighter. Quartz clock.

#### GOOD LOOKS, BUT WITH GOOD REASON.

The steeply raked front end makes the Carlton one of the most distinctive designs on the road.

But there are better reasons for the way it looks than its ability to turn heads.

Aerodynamically, the Carlton slips through the air with a minimum of fuss and, consequently, with minimal wind noise.

An achievement that's also reflected in the car's fuel economy: even driven at a steady 75 mph, it returns a creditable 30.7 mpg.

If, on the other hand, you choose to throw caution to the wind, the Carlton will accelerate from rest to 60 mph in as little as 11.2 seconds.

And go on accelerating to a highly illegal top speed of 107 mph.\*

Ask your nearest Vauxhall dealer to arrange a test drive for you.

If you've been looking for a true two-litre car, he'll be glad to prove to you that your search is over.

**VAUXHALL**   
**CARLTON**

As you might gather from the name, the car is roomy, comfortable and rather stylish.



CARLTON SALOON £2535, CARLTON ESTATE £26415. PRICES, CORRECT AT TIME OF GOING TO PRESS, INCLUDE CAR TAX, VAT, FRONT SEAT BELTS AND RADIO. DELIVERY AND NUMBER PLATES EXTRA. SPORTS WHEELS AS ILLUSTRATED £237 EXTRA. STEEL SUNSHINE ROOF, AUTOMATIC TRANSMISSION AND POWER STEERING ARE AVAILABLE AS OPTIONAL EXTRAS.  
\*PERFORMANCE FIGURES FROM AUTOCAR. D.O.E. FUEL CONSUMPTION FIGURES FOR MANUAL SALOON (METRIC EQUIVALENTS IN BRACKETS): CONSTANT 55MPH: 38.7MPG (7.3L/100KM); CONSTANT 75MPH: 30.7MPG (9.2L/100KM). URBAN CYCLE: 24.4MPG (11.6L/100KM). FOR DETAILS OF YOUR NEAREST VAUXHALL DEALER, RING LUTON (0582) 21222 EXC 8728.

TENDERS MUST BE LODGED NOT LATER THAN 10.00 A.M. ON WEDNESDAY, 27TH FEBRUARY 1980 AT THE BANK OF ENGLAND, NEW ISSUES, WAITING STREET, LONDON, EC4M 8AA OR NOT LATER THAN 3.30 P.M. ON TUESDAY, 26TH FEBRUARY 1980 AT ANY OF THE BRANCHES OF THE BANK OF ENGLAND. TENDERS MUST BE IN SEALED ENVELOPES MARKED "TREASURY TENDER".

ISSUE BY TENDER OF £800,000,000

## 14 per cent TREASURY STOCK, 1996

MINIMUM TENDER PRICE £95.50 PER CENT.

## PAYABLE AS FOLLOWS

Deposit with tender	£10.00 per cent
On Tuesday, 18th March 1980	£30.00 per cent
On Friday, 11th April 1980	Balance of purchase money

INTEREST PAYABLE HALF-YEARLY ON 22ND JANUARY AND 22ND JULY

This Stock is an investment holding within Part II of the First Schedule to the Treasury Investment Act 1981. Application has been made to the Council of the Stock Exchange for the Stock to be admitted to the Official List.

THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised to receive tenders for the above Stock.

The principal of and interest on the Stock will be a charge on the National Loans Fund, with recourse to the Consolidated Fund of the United Kingdom.

The Stock will be repaid at par on 22nd January 1996.

The Stock will be registered at the Bank of England or at the Bank of Ireland, Belfast, and will be transferable in multiples of one new penny, by instrument in writing in accordance with the Stock Transfer Act 1983. Transfers will be free of stamp duty.

Interest will be payable half-yearly, on 22nd January and 22nd July. Income tax will be deducted from payments of more than £5 per annum. Interest warrants will be transmitted by post. The first payment will be made on 22nd July 1980 at the rate of 0.4552% per £100 of Stock.

Tenders must be lodged not later than 10.00 a.m. on Wednesday, 27th February 1980 at the Bank of England, New Issues, Waiting Street, London, EC4M 8AA or not later than 3.30 p.m. on Tuesday, 26th February 1980 at any of the Branches of the Bank of England or at the Glasgow Agency of the Bank of England. Each tender must be for one amount and at one price. The minimum price of each tender will be £100.00. Tenders must be in sealed envelopes marked "Treasury Tender". Tenders must be for a minimum of £100 stock and for multiples of Stock as follows:

Amount of Stock tendered for	Multiple
£100	£100
£2,000-£25,000	£2,000
£5,000-£20,000	£1,000
£20,000-£100,000	£5,000
£100,000 or greater	£10,000

Her Majesty's Treasury reserves the right to accept any tender, or to allow a lesser amount than the tendered for. If undersubscribed, the Stock will be allotted at the minimum price to the Governor and Company of the Bank of England, Issue Department. If oversubscribed, all allotments will be made at the lowest price at which any tender is accepted (the allotment price), and tenders of prices above the allotment price will be rejected.

Letters of allotment in respect of Stock allotted will be despatched by post at the risk of the tenderer. No allotment will be made for a less amount than £100 Stock. In the event of partial allotment, the balance of the amount paid as deposit will be refunded by cheque despatched by post at the risk of the tenderer. If no allotment is made the amount paid as deposit will be returned likewise. Payment in full will be required before delivery, but no discount will be allowed on such payment. Default in the payment of instalments by its due date will render the deposit and any instalment previously paid liable to forfeiture and the allotment to cancellation.

Letters of allotment may be split into denominations of multiples of £100 on written application to the Bank of England, New Issues, Waiting Street, London, EC4M 8AA, or at any of the Branches of the Bank of England, or at the Bank of Ireland, Belfast, or at the Bank of Scotland, Glasgow, 12, Donegall Place, Belfast, ST1 5BX; or at the Bank of Man, 12, Mount St, Liverpool, L1 1BB; or at any office of the Stock Exchange in the United Kingdom.

RANK OF ENGLAND  
LONDON

22nd February 1980.

## THIS FORM MAY BE USED

## TENDER FORM

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ISSUE BY TENDER OF £800,000,000

## 14 per cent Treasury Stock, 1996

MINIMUM TENDER PRICE £95.50 PER CENT

TO THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND  
I/We tender in accordance with the terms of the prospectus dated 22nd February 1980 as follows:-

Amount of above-mentioned Stock tendered for, being a minimum of £100 and in a multiple as follows:-

AMOUNT OF STOCK	MULTIPLE
£100	£100
£2,000-£25,000	£2,000
£5,000-£20,000	£1,000
£20,000-£100,000	£5,000
£100,000 or greater	£10,000

The price tendered per £100 Stock, being 25p and net less than the minimum tender price of £95.50-

Amount of deposit enclosed, being £20.00 per cent of the nominal amount of Stock tendered for:-

I/We hereby engage to pay the instalments as they shall become due on any allotment that may be made in respect of the tender, as provided by the said prospectus.

I/We request that any letter of allotment in respect of Stock allotted to me/us be sent by post at my/our risk to me/us at the address shown below.

.....February 1980 SIGNATURE.....  
PLEASE USE BLOCK LETTERS

SURNAME OF TENDERER  
MR/MRS/MISS OR TITLE

FIRST NAME(S) IN FULL

ADDRESS IN FULL

No. F.T.

**• The price tendered must be a multiple of 25p and not less than the minimum tender price of £95.50. It is agreed to accept tenders made at the minimum tender price. Each tender must be for one amount and at one price.**

**• A Nominees Cheque must accompany each tender. Cheques must be drawn on "Bank of England" and crossed "Post Office Bank". Cheques must be sent in a back letter. Cheques are available in the United Kingdom or the Isle of Man.**

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## Investment clamp on Scots lorry project

BY RAY PERMAN, SCOTTISH CORRESPONDENT

THE GOVERNMENT has blocked further investment by the Scottish Development Agency in its biggest project, the cross-country truck builder Stonedale Vehicles, which has absorbed £3m.

To keep the company going, the agency, Scottish equivalent of the National Enterprise Board, will have to sell all or part of its 76 per cent stake in the plastic moulding manufacturer Bradwood Developments.

Stonedale is viewed by the agency as one of its most promising prospects, but the development of the truck and its acceptance by major potential customers, such as home and foreign armed forces, is slow.

Mr. George Foulkes, Labour MP for South Ayrshire, has been concerned about the future of Stonedale. He will meet Mr. Hugh Jack, the Scottish Development Agency's industry director, today.

Mr. Foulkes said yesterday that he had confidence in the company and its product, and its future should not be put at risk.

has taken longer than expected.

The company won orders from public utilities, the RAF and the Greek Government, which wants 150 vehicles. But it has continued to lose. Last year it was £1.3m in the red before tax.

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STEEL STRIKE... CHRISTIAN TYLER ON THE NEGOTIATING POSITIONS

## In search of the means to an end

THE STEEL strike enters its ninth week on Wednesday, with the British Steel Corporation and the major unions seemingly as far apart as ever on the fundamental issues. Although the difference between them in terms of cash offered and demanded is considerable, it is the means of raising the cash that divides them most sharply.

But now, at least the negotiating positions of the two sides have been precisely defined. Exploratory talks on Friday between BSC negotiators and leaders of the Iron and Steel Trades Confederation and National Union of Blastfurnace men were not exactly encouraging, but both parties will be "final" offer of the BSC, itself the product of about nine drafts.

Put crudely, the unions want 20 per cent by the 15-month period January 1, 1980 to April 1, 1981. The BSC's last formal offer was 14 per cent for the 12 months from January.

The figures break down in the following way. The unions are asking for a 15 per cent rise, payable from the beginning of next month, in return for an enabling agreement in which a number of concessions are made to greater efficiency. They also want an unconditional 5 per cent.

The ISTC and NUB have drawn up comprehensive proposals in reply to the last and reviewing their positions as the ninth week approaches.

cent, paid weekly from April 6,

in exchange for giving the go-ahead for a new kind of lump sum bonus scheme to be negotiated locally.

The BSC has offered 10 per cent for a much tougher enabling agreement—it values the

union version at 8 per cent—and guaranteed another 4 per cent, provided the local deals are actually concluded. (The actual cost to the BSC of the competing proposals are 20.75 per cent and 14.4 per cent because of the compounding effect).

A union amendment to the first clause of BSC's draft well illustrates the clash of views on what the BSC calls the "self-financing principle" to which it is committed.

The BSC says that because of its serious business difficulties there should this year be "significant pay increases, but these must be financed through improved performance." The unions' amendment says they must be financed "as far as possible" through improved performance.

In other words the unions continue to insist that there are other ways of paying (if only the Government would permit it).

In a separate statement on Friday, they listed the other sources of money, totalling £546m, as follows: £90m from eliminating overtime working; £20m from transferring to the State the cost of the BSC's job creation subsidiary BSC Industries; revising the closure programme to release some of the £290m set aside for severance pay; halving the level of stocks to yield a saving of £40m; and revising downwards by £106m the budget of wage costs following streamlining already achieved.

BSC costed the unions' demands at around £250m.

In general, the unions' counter-proposals accept the

union version at 8 per cent and guaranteed another 4 per cent, provided the local deals are actually concluded. (The actual cost to the BSC of the competing proposals are 20.75 per cent and 14.4 per cent because of the compounding effect).

They broadly accept BSC's views on resolution of internal disputes, commissioning of capital projects, completion of work-measured incentive schemes, some alignment of maintenance and process work (though not a common wage structure), absenteeism, overtime and payment of wages through bank accounts. To reduce absenteeism, they suggest national union guidelines and attendance bonus.

They reject the BSC's plans for a national trade union body to monitor and guide local productivity bargaining, and also reject BSC's efforts to set up optional joint bargaining machinery for wages and a common wage structure. But if they are prepared for joint ISTC-NUB committees to negotiate productivity locally.

Phrases like "streamlining of manning at ongoing plants" are deleted. The unions prefer to talk about "international manning levels," and "discussions" instead of "commitments." They agree on the "urgent necessity for the restructuring of work at all levels" to this end, but with a different deadline.

They accept, too, the possibility of non-recruitment, and redeployment, but say it must be subject to local negotiation. They entirely rule out BSC's

plans for changing or abolishing the guaranteed week agreement, offering instead a working party to discuss the Government's short-time working scheme.

The whole basis of payment for the proposed new bonus schemes is challenged. As explained above, the ISTC and NUB want a 5 per cent enabling payment regardless of whether it is followed through locally. They also say that such bonuses should be payable at departmental level and above, not at

works level only. While agreeing to the three kinds of measurement for such schemes put forward by the BSC, they say other kinds of measurement should be considered.

They want a shorter working week of 38 hours from April 1981, not January 1982, as BSC proposes. They also want a new minimum rate figure of £65 a week from April 11 compared with the present £50. This item, along with provisions for workers under 21, may, however, be negotiable.

## Ships' officers dispute

BY OUR LABOUR STAFF

OFFICERS OF two ships in the Esso Petroleum tanker fleet have refused to sail in protest at company proposals for new working practices.

According to the Merchant Navy and Air Line Officers' Association, men of the "Severn" berthed at Milford Haven decided yesterday to stay ashore following a similar decision on Friday by officers of the "York" berthed at Immingham.

Mr. John Newman, assistant general secretary of the union, said that unless the company came quickly in terms with the union, the action could spread through the 29-vessel Esso UK fleet.

He said the company was proposing manning reductions and new responsibilities, including the transfer of some maintenance work from shore to ship labour.

The union, which supported the action of the two crews, was particularly aggrieved at the company's plans for non-union consultative committees.

Esso said that the "York" was expected to sail last evening, and that officers on two other ships, the "Ipswich" and the "Humber," both at Fawley, had been approached by the union and had refused to take industrial action.

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## BL heads for more trouble over offer to white-collar staff

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

BL CARS was heading for more industrial relations trouble last night as Sir Michael Edwards, the chairman, faced opposition to his pay plans from both white-collar and manual unions.

Negotiations with the four staff unions, representing more than 20,000 workers, appear to have stumbled at the first hurdle. The unions totally reject demands that any pay increase should be linked with more flexibility in working conditions.

Mr. Greville Hawley, national automotive secretary for the Transport and General Workers' Union, also warned that any attempt to impose different working practices on the 50,000 manual workers would lead to a shopfloor revolt and a series of strikes.

Meanwhile, staff unions representing white-collar workers are insisting that any increase should not be part of a total package and they have given the company time to reconsider its position. Union leaders are furious at the conditions attached to the company pay offer of around 5 per cent.

Sir Michael has made clear his impatience at the deadlock in the manual workers' pay talks which the company believes is creating uncertainty and damaging market performance.

From today, around 23,000 employees will be laid off or on short-term to try to clear

the backlog of unsold stocks. Assembly of Rover saloons at Solihull, and Princess, Maxi and Marina cars at Cowley, will stop for four weeks.

BL has refused to increase its pay offer of 5 per cent for manual workers and 10 per cent for craftsmen.

Union negotiators, who have been threatening militant action following rejection of the deal by a 32 majority in a ballot of the workforce, are to meet on Friday.

Mr. Hawley was adamant last night that even with the signatures of union leaders, the proposed working practice reforms could not be made effective.

He said: "The company would only be storing up a battleground for the future. As soon as the time and motion men moved on to the shop floor, the trouble would start. We would get strike after strike."

BL Cars, in the first 21 days of February, gained only 18.1 per cent of the UK market, compared with Ford at 33.1 per cent. Vauxhall took 9.3 per cent and Talbot 6.3 per cent. Imports, at 56.5 per cent, were slightly down in total sales of 104,000, compared with 133,000 for the whole of February last year.

Another 190 production workers will be laid-off today at BL's Pressed Steel Fisher plant at Speke, Liverpool. It will bring the number of layoffs to 380, more than a quarter of the 1,200 workers.

## Exam urgent, say teachers

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

GOVERNMENT commitment to the early introduction of a new 17-plus examination is urged in a policy statement issued by the second largest teachers' union today.

The 120,000-member National Association of Schoolmasters and Union of Women Teachers calls for urgent authorisation of development work for the exam, which would be for children staying on beyond the

compulsory school age but not academically bright enough for GCE Advanced levels.

The NAS-UWT says that although total numbers of school pupils are falling, the number staying on beyond the age of 16, can be expected to increase partly because of the shortage of jobs. The schools urgently need the 17-plus, which would be called the Certificate of Extended Education.

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# Building and Civil Engineering

## £28m Nigerian hospital contract £4½m worth to Norwest Holst

A CONTRACT valued at £28m for a further stage of construction of the Sokoto Teaching Hospital, Sokoto, State, Nigeria, has been won by Taylor Woodrow.

The award has been made by the Federal Ministry of Health and the work will be supervised by the Federal Ministry of Works and Housing. The consultants are Comprehensive Services International (Nigeria)

of Lagos. Work, now starting, is due for completion in autumn 1982.

Three ward blocks, in addition to the three existing blocks built under an earlier stage, are to be constructed. In addition there is to be a diagnostic and treatment block, nurses' residences, and support service buildings. Also called for in the contract are mechanical and electrical services for the

entire site including water supply, sewage disposal and standby electric supply.

Six years ago Taylor Woodrow of Nigeria was awarded a contract for the central core of the new hospital. This consisted of an administration building and amenity ward, and two general hospital wards, with accommodation for 188 patients.

Four contracts valued at £1.5m include: £208,297 for laying ductile iron water mains from Patterson to Dodshead, Strathclyde; for Strathclyde Regional Council Water Department; £284,483 for ductile iron water mains at Newbury for Thames Water Authority; two jobs—£455,000 and £375,000—for British Gas Corporation for a mains and service laying period contract in the north Kent district and similar work in the Mersey, south Lancashire and west Lancashire areas.

Mechanical installations division has been awarded two contracts in south Wales with a total value of £214,510, comprising installation of equipment for a plastic strapping line at Sigmas factory near Swansea, and British Steel Corporation project for the conversion of a 3 stand mill to a 4 stand mill.

A £1.2m contract for Amey Roadstone Corporation's new head office block in Chipping Sodbury, Avon, has been won by sister company Nott Brodie.

Norwest Holst Southwark has been awarded £200,000 for the construction of reinforced concrete boppers and bunkers on a mechanical installation scheme at Tilmanstone Colliery, near Deal, Kent, being carried out by Babcock Minerals Engineering on behalf of the National Coal Board.

## £7½m road for Telford

WORK WILL start soon on the final stage of Telford's Eastern Primary Road—the one and a half mile long "missing link" between the Greybound interchange on the A5 road and the Wombridge interchange in the north-east of the East Shropshire new town.

The contract, worth £7.5m, has been awarded to R. M. Douglas Construction and the road will take two years to build. It will provide an uninterrupted dual carriageway running from Trench Lock on the Telford-Newport (Salop) Road,

to Sington Hill in the south on the A442.

Over 750,000 cubic metres of material will be excavated and as only part of this is required to form the embankments, a large amount will be taken to Old Park and Telford Centre where it will be used to create new landforms in connection with future development there.

The route runs almost wholly through an area where coal seams occur and in a large cutting through Snedshill several coal seams will be exposed. It is hoped that about 18,000 tonnes of coal will be won.

## Rail interchange work

MANAGEMENT FEE contract for a scheme valued at more than £1.8m has gone to Fletcher Building for work at Kings Cross rail-tube interchange by London Transport, acting as agent for British Rail. This involves working at three levels concurrently on the installation of finishings to the

station shell now under construction.

A new booking hall and offices will be provided at street level as well as finishings for a passenger footbridge and staircase at two underground levels, together with a 220 metre subway linking the new station with the existing Piccadilly and Victoria tube lines.

More from the company at 129, South Liberty Lane, Bristol, BS3 2SZ (0272 634383).

A SUBSIDIARY of London and Northern Group, E. Fletcher Builders (Midlands), has been awarded contracts worth £3.4m.

The largest is for the Metropolitan Borough of Wolverhampton, for 208 dwellings and is worth £3.18m. Work is scheduled to start in March and be completed in mid 1981.

The other contract is for the construction of 18 flats at Erdington for the Penns Second Housing Association.

In Scotland and the north of England other members of the group have gained contracts

## Housing and factory work

valued at about £1.4m. John Crowsland is building a warehouse for EBC (Mowbray) while Border Engineering Contractors has won contracts for a factory extension at Lillyhall for Leyland National and for alterations to the factory of Dorman Smith Fuses at Saltersbeck for English Industrial Estates Corporation.

Tractor Shovels Contracts is undertaking earthmoving and surface work on the A1 trunk road south of Penrith for the Scottish Development Department.

## £13½m steel plant complex

CEMENTATION Construction is to undertake three contracts with a total value of about £13.5m.

The main project is a £13m contract to build an industrial complex for a new steel fabrication plant in Darlington for its sister Trafalgar House Company, Cleveland Bridge and Engineering.

The new factory will house modern cutting, forming, assembly and welding plant. Total cost of the plant is estimated at £28m. The 23-month operation is scheduled for completion at the end of 1981.

The other contracts are quite small and are for a factory in Coggin Street, Barrowhead for Pascoe Tool and Engineering (£30,000) and for work on the Corrie Bridge near Lockerbie, Scotland, for the Dumfries and Galloway Regional Council (£74,000).

## Access to awkward ceilings

IT HAS always been a problem for decorators to reach a ceiling or walls above stairwells, but now a solution is offered with a lightweight one-piece scaffold ing unit which comes in one piece, folded flat for easy carrying, whose legs can be adjusted to enable easy access to difficult areas.

Called the Readyscaf Stair-deck, it gives height adjustment up to 14 feet, has an adjustable high platform section (either 4 ft x 12 in or 4 ft by 27 in) and is made from lightweight aluminium tubing.

It opens up like a deck chair with a locking bar placed into anchor bar fittings and its 7-in pyramidal board placed into position ready for operator action.

### IN BRIEF

• Boyis has been appointed management contractor for the fitting out of part of an office block in Hammersmith, West London, for Citibank Trust. The £3m job is to fit out levels four to seven of Martins House (owned by Citibank Trust)—remaining floors are being leased to other companies.

• Mears Contractors has received three short-term contracts: £298,000 is from Middle Level Commissioners in Chatteris, Cambs, for the construction of four bridges; British Airports Authority, Gatwick, has awarded £120,000 worth of work for the breaking up and reconstruction of aircraft pavements, and a 6-bedroom extension to the Rivercroft Hotel at East Looe, Cornwall, is to be carried out for £93,000.

• Advance workshop units at Sunderland and Jarrow for English Industrial Estates Corporation, are to be constructed by Mowlem under contracts worth £400,000.

• Trafalgar House Developments has opened an office at Ashley House, West George Street, Glasgow. Projects underway in Scotland are worth over £12m, says the Group.

## Easy-to-assemble ducting

PROMISING BENEFITS to installers of ventilating systems, electricians and builders, is the Speedduct system of extruded PVC ducting designed to speed up installation of small-scale ventilating systems, says Villa Plastics, Glendale House, 155 Harlington High Street, Harlington, Middx (01-897 8360).

This system consists of three-metre lengths of seamless four-inch square white ducting with push-fit connecting pieces and a range of fittings. No skill or specialist tools are required—minimum needs are a saw, screwdriver and tape measure—and lengths of ducting are simply sawn to requirement and connected by either straight-through connector pieces or bends. When connected, the joins are hardly visible, says the company, and it is very easy to construct complex ducting runs.

## Cash aid for students

BECAUSE IT is often claimed that the financial penalty to the student involved in part-time education is a major disincentive to continuing his education, a trial scheme (under which up to 200 postgraduates undertaking part-time study for Masters degrees will receive financial assistance) has been announced by the Science Research Council, North Star Avenue, PO Box 18, Swindon (0793 26222).

Objective of the trial scheme is to establish whether this claim is a fact for part-time post-graduate scientists and engineers in industry.

Initially, up to ten bursaries will be available for two successive annual intakes on each of ten MSc courses at nine polytechnics and one university in the 1980-81 academic year.

Courses have a strong industrial bias and the bursaries will cover fees (including CNAA registration) plus £100 per annum as a contribution towards

push-fit connecting pieces and a range of fittings.

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## A quieter compressor

SAID TO HAVE a noise level of 69 dBA at seven metres is a new compressor set introduced by Hydromax Compressor Company, Redditch, Worcs (Redditch 25522).

Much noise at source has been eliminated by uprating the engine mountings, exhaust air cleaner and rearrangement of the internal air flow.

Also, by redesigning the canopy, the company's engineers have successfully created sound absorbing barriers which reduce projected noise and, on the underside of the compressor, several changes to the suspension and axle assemblies are claimed to give improved weight and handling characteristics with longer tyre life.

## We did it for Haringey Let's do it for you!

London Borough of Haringey redevelopment project incorporating Woolworth, Sainsbury's, Co-op Electricity Supply Nominees

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## PLANT AND MACHINERY SALES

- 1) ROLLING MILLS  
12in x 30in x 35in wide x 400 hp Four High Reversing Mill.  
5in x 12in x 10in wide variable speed Four High Mill.  
3.5in x 8in x 9in wide variable speed Four High Mill.  
10in x 16in wide fixed speed Two High Mill.  
10in x 12in wide fixed speed Two High Mill.  
6in x 20in wide Four High Mill.
- 2) CUT/LENGTH LINE 1,500 mm x 3 mm x 15 ton coil.
- 3) CUT/LENGTH LINE 1,000 mm x 2 mm.
- 4) CUT/LENGTH LINE 750 mm x 2 mm.
- 5) CUT/LENGTH LINE 400 mm x 3 mm.
- 6) WIRE FLATTENING AND NARROW STRIP ROLLING MILL.  
two sets by R.W.F. 10in x 6in rolls.
- 7) SLITTING LINE 920 mm x 10 ton coil by Cam.
- 8) SLITTING LINE 300 mm x 1 ton coil by Cam.
- 9) SLITTING MACHINES 36in and 48in by Weybridge.
- 10) PLATE SHEAR 4ft x 1in Cincinnati.
- 11) GUILLOTINE 8ft x 0.125in Pearson.
- 12) NO. 1 FICER SCRAP SHEAR, 75 x 35 mm Bar.
- 13) SHEET LEVELLING ROLLS, 920, 1,150 and 1,950 mm wide.
- 14) HYDRAULIC SCRAP BALING PRESS, Fielding & Platt.
- 15) FORGING HAMMER 3 cwt. slide type, Massey.
- 16) VERTICAL WIRE DRAWING BLOCKS 2in dia. x 25' hp.  
Farmer Norton.
- 17) AUTOMATED COLD SAW, non-ferrous. Noble & Lund.
- 18) WIRE DRAWING MACHINE, MARSHALL RICHARDS VARIABLE SPEED 6 BLOCK PACEMAKER (25' hp x 22in. in-line, non-slip drawblocks).
- 19) TWO HORIZONTAL DRAW BLOCKS 36in and 2in. Farmer Norton.
- 20) WIRE DRAWING MACHINE 9 DIE cone type. Unity.
- 21) WIRE DRAWING MACHINE 15 DIE cone type. Marshall Richards.
- 22) NINE BLOCK WIRE DRAWING MACHINE AND SPOILER by Barco (24in x 25' hp drawblocks).
- 23) TWO TAPE ROLLING MILLS by Deco (150 x 100 mm x 15 hp rolls and 110 x 100 mm x 10 hp rolls).
- 24) HIGH SPEED AUTOMATIC CENTRELESS BAR TURNING MACHINE (1977) max. capacity 38 mm bar.  
Wednesday Machine Co. Ltd.  
Oxford Street, Bolton.  
Tel: 0802 42541/2/3. Telex: 336414.

WICKMAN 6 SP AUTOMATIC 12", rebuilt to maker's limits.  
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200 TON HYDRAULIC PRESSES. Excellent.  
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Accommodation, catering and sanitation facilities to be provided for 100,000 labourers.

Signed:  
Construction Advisory Board  
to the Pharaoh Giza, (2314 B.C.)

We have the greatest respect for our ancient building colleagues, not only for their dazzling technical achievements, but also for their immaculate planning and organisation, which is something we at Willett also believe in.

In fact, if there is any one single reason for our successes on major contracts in recent times, it is our ability to get buildings up more smoothly, more efficiently and, of course, more economically.

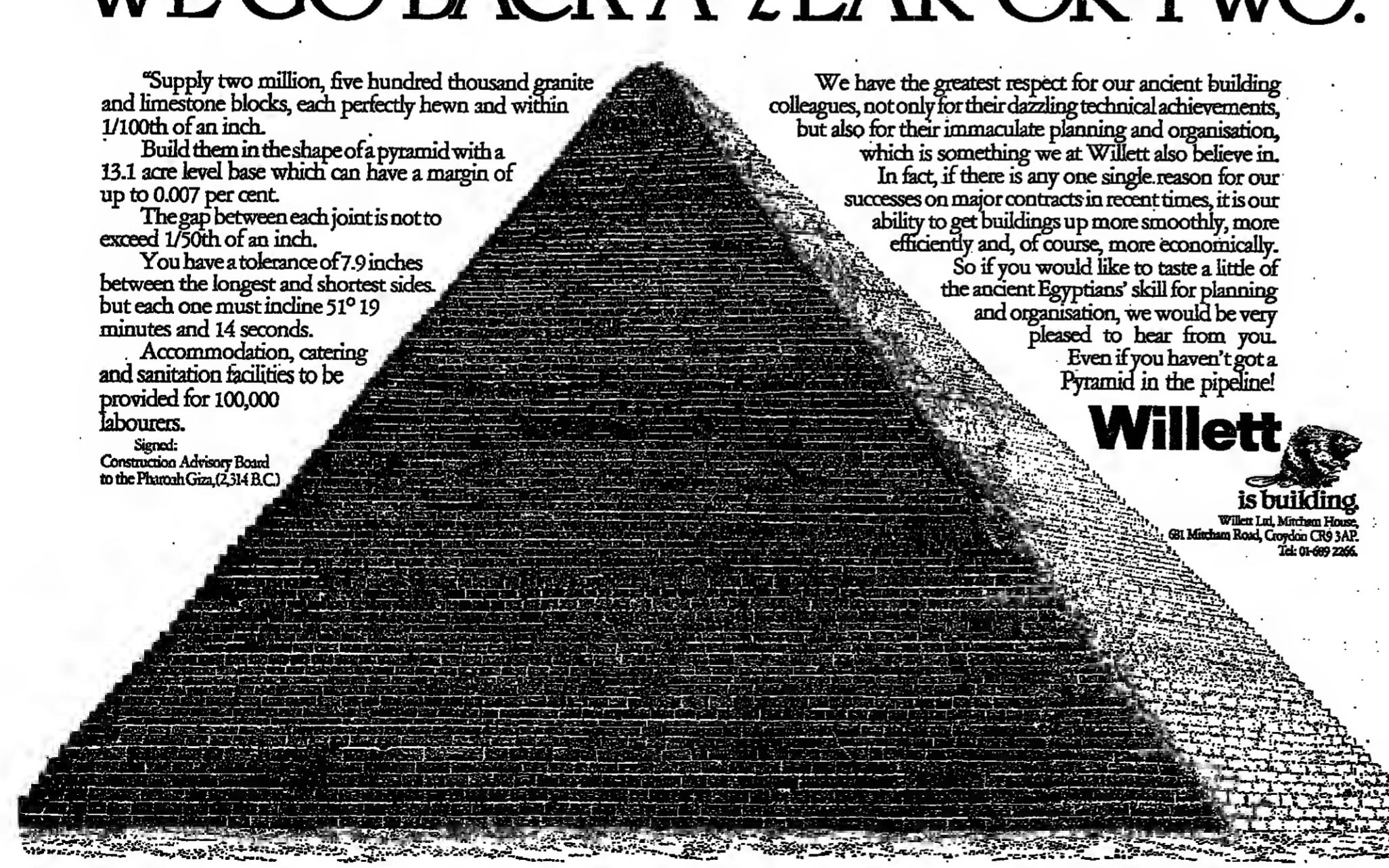
So if you would like to taste a little of the ancient Egyptians' skill for planning and organisation, we would be very pleased to hear from you.

Even if you haven't got a

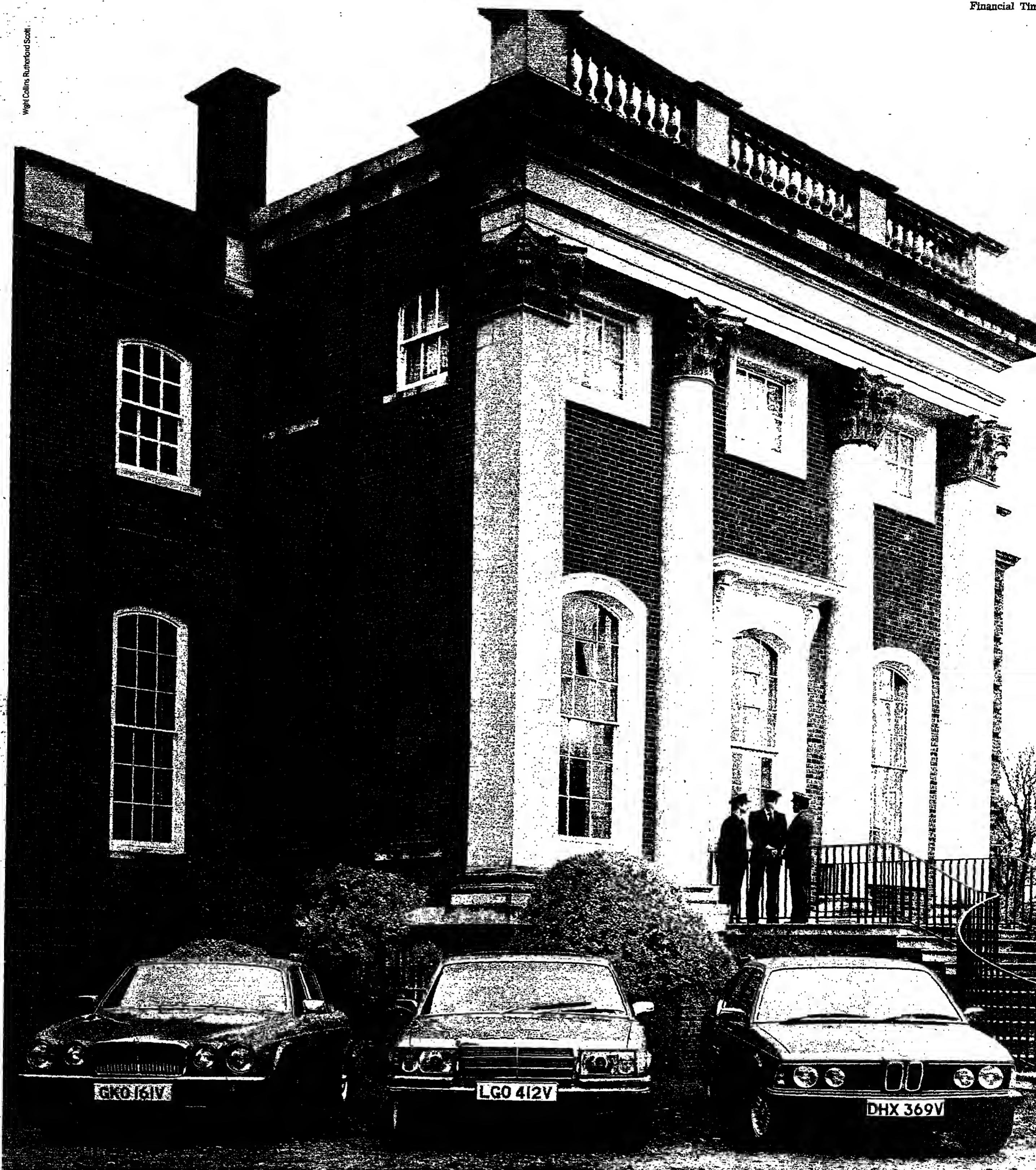
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Wight Collins Rutherford Scott



## WHICH OF THESE CHAUFFEURS HAS JUST RESIGNED?

Yes, it's the BMW chauffeur who's been driven to resign.

He's tired of taking a back seat while his boss has all the fun of driving the new BMW 732i.

So he's found a job driving a Jaguar where he doesn't expect the same problem to arise.

Mark you, as soon as you sit behind the wheel of the 732i, it all begins to come clear.

And clearer still as you accelerate to 60 mph in 8.7 seconds.

Or hug bends as though on a rail. It's a joy to drive fast and know your mother-in-law won't even notice.

And it's very reassuring to know that your children asleep in the back are particularly safe.

And even if you're stuck in a traffic jam on the way to the airport there's an air of peace in the car that takes the edge off

missing the plane.

It's also nice to know that even while you're sitting in that traffic jam the ignition is being 'tuned' fifteen times every second.

The BMW 732i is the only car in the world with the motronics system - a micro-chip computer which constantly keeps the car running at its best.

So you don't use a drop more petrol than you need.

All the new BMW 7's now have fuel

injection, too, and overall use 7% less petrol than the original BMW 7 Series.

So you can look forward to even the longest journey with satisfaction.

This is a car for people who like to be in the driving seat.

Even when they're not in the car.



**THE ULTIMATE DRIVING MACHINE**

# The 55-year old steel worker

BY SAMUEL BRITTON

TO THE EXTENT that I lie awake worrying about economic matters at all, what I think about are the trends shown in the Department of Employment Gazette rather than in the Euromarkets or domestic banking. For unless we can restore a functioning labour market, there will ultimately be no financial markets, except clandestine ones on the pavements by the side of the barbed wire erected by the commissars or colonels.

## Unskilled

The January 1980 Department of Employment Gazette contains a fascinating article on the long-term unemployed. As usual it is much better on figures and detail than on analysis. Registered long-term unemployed were mostly men. Last October the numbers out of work for a year or more stood at 337,000. This was just over a quarter of the adult unemployment total and the highest since the war. At least half were aged 55 or over; three-quarters had previously been unskilled or semi-skilled manual workers. Even among the younger ones, over 73 per cent had no qualification whatever (according to the reported sample study). More than a third reported that they had some handicaps or illness which affected their activities; 13 per cent were actually registered as disabled.

At this stage the argument generally degenerates into an impasse. One side says that such people are unemployable or do not want to work. The other side maintains that the weakest groups of workers are simply the victims of a low general level of employment—and call for some favourable nostrum to "create more employment," whether work-sharing, import controls, or a domestic demand boost from the Chancellor. Both schools are wrong. The stimulators are wrong, because their measures will lead to more inflation rather than more jobs. But it is equally wrong for their opponents, especially if they claim to be market economists, to dismiss anyone as unemployable without reference to the wage at which it would be worthwhile to employ him.

The clue is provided quite unwittingly by the D.E. study.

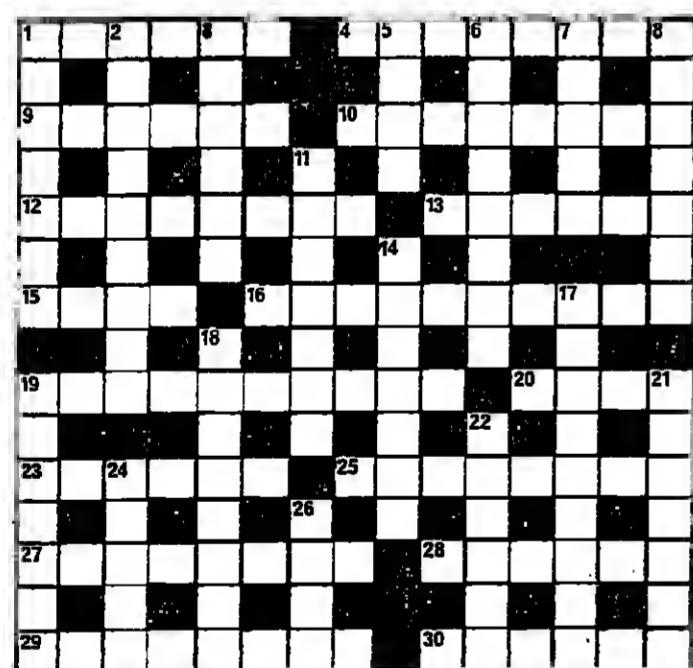
## TV Radio

### BBC 1

† indicates programme in black and white

6.40-7.55 am Open University (Ultra high frequency only). 8.00 For Schools, Colleges, 11.00 You and Me, 11.40 For Schools, Colleges. 12.45 pm News, 1.00 Pebble Mill at One, 1.45 How Do You Do? 2.01 For School Colleges. 3.15 Songs of Praise from Wrexham, Chynd, 3.53 Regional News for England (except London), 3.55 Play School, 4.20 Touché Turdie, 4.25 Jacksons, 4.40 It's the King, 5.00 John Craven's Newsround, 5.03 Blue Peter, 5.35 The Perishers. 5.40 News.

### F.T. CROSSWORD PUZZLE No. 4.209



#### ACROSS

- 1 Collect gun with her (6)
- 4 Care about favourite being reprimanded (8)
- 5 Repair a place much frequented (6)
- 10 My trail I confused in the army (5)
- 12 Whip guide-leader in fun, it should be illuminating (5-3)
- 13 Size of book having eight leaves to the sheet (6)
- 15 Jug animal before starting roasting (4)
- 16 Dries food in chimney (5-5)
- 19 Ship's officer, sailor and friend in a motherly way (10)
- 20 Animal showing way to silver (4)
- 21 Join left in spice (6)
- 22 Draughtsman producing symbol with animal around (8)
- 23 One who puts into operation a revised cut rota (8)
- 24 Prohibit o North Africen fruit (6)
- 25 Left rule during act (8)
- 26 Come to rest on a bench (6)

The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

# Calls for review of third party rights

CLARION calls for law reform are not part of the everyday repertoire of the sound of forensic music made by the law Lords.

In Woodar Investment Development v. Wimpey Construction UK, Lord Scarman sounded such a call, and he asked for review "now, not 40 years on."

What defect, what fault in the law provoked this strong outburst? Some outrageous bureaucratic interference with personal liberty? Some unfair discrimination against married or single women in the allocation of finance or property? Some niggardliness in an award of compensation for injuries or loss caused by a factory or road accident? Some excessive harshness in criminal sanctions or penalties?

What does one do with an unemployed steel worker over 55, who is capable of earning say £50 or £60 a week? To deprive him of the dole to force him into work would be inhuman. But for him to remain out of work is wasteful, and expensive to the taxpayer, as well as personally demoralising.

Yet there is a further possibility. Our hypothetical ex-steel worker has some earning power—although not enough to maintain himself and family—or at least not enough to make it worth his while to sacrifice the dole. Why not then let him work for what he can and have some state benefit on top of it? In other words, instead of cutting off all his unemployment pay or supplementary benefit when he takes a job let him lose only part of his benefit for every pound he earns at work.

There are complexities to be resolved. Until such time as we can afford a general negative income tax or "tax credit" scheme, guaranteeing everyone a minimum income, any scheme for the partial payment of dole to workers would have to be carefully restricted in scope.

According to a rule of English law, if B agrees with A to pay a sum of money to C, but in breach of his contract with A, fails to pay C, B has no remedy because C is not a party to the contract and English law recognises no third party rights under contracts, or to use pompos Latin jargon, *no ius quasimodo tertio*.

Lord Scarman described this as an unjust rule, and called for review of the "crude proposition" that the state of

the case which caused these clarion calls concerned a contract for the sale of 14 acres of land known as Mizen's Nurseries at Cobham, Surrey, for £850,000.

The vendors were Woodar,

the purchasers Wimpey. The contract was dated February 21, 1973.

The negotiations for the purchase were conducted on behalf of Woodar by Mr. Ronald Cornwell. Under the contract, part of the purchase price—£150,000—was to be paid upon completion to Transworld Trade, a Hong Kong company of which Mr. Cornwell was a European agent.

The contract contained a clause entitling Wimpey to rescind it in certain events. One of those events was that before the date of completion "any authority having a statutory power of compulsory acquisition . . . shall have commenced the procedure required by law for the compulsory acquisition of

the property or any part thereof."

In 1970, notice had already been given to the then owner of the property or any part thereof.

But in litigation the last word was with the House of Lords. The Law Lords, by a majority of three to two, allowed an appeal by Wimpey.

The case raised what Lord Salmon regarded as a "point of

English law—such that neither C, for whom the benefit was intended, nor A, who contracted for it, can recover it if the contract is terminated by B's refusal to perform."

Lord Keith of Kinkel agreed with Lord Scarman that it was desirable for the House of Lords to have the opportunity of "reviewing, in some appropriate future case, the general attitude of English law towards the topic of *ius quasimodo tertio*.

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## THE ARTS

## Festival Hall

## Prague Symphony Orchestra

by ANDREW CLEMENTS

Czech orchestral playing is linked in the mind so indissolubly with the Czech Philharmonic, that it's sometimes hard to remember that the capital houses another, eminently exportable orchestra. The Prague Symphony Orchestra last visited Britain seven years ago, and returned to the Festival Hall on Saturday evening under Jiri Beloblavik, one of its two present principal conductors. It does not, on the evidence, have the class of its more famous sister, save perhaps in the brass section. The glories of Czech string playing can sometimes be heard, and there is much raw strength and gutsy tone (too raw in unguarded moments) but climaxes were often muddy and the woodwind prone to statural swoops; discrepancies in ensemble seemed out of place in what is a long-established, well-drilled orchestra.

The programme was largely Czech: the orchestral suite culled by Talich and Smetacek from the first act of Janacek's *The Cunning Little Vixen*, the New World Symphony and, curiously enough, Sibelius's Violin Concerto. Dvorak was generally more successfully rendered than Janacek; the orchestra is solidly

traditional and was more at home in symphonic writing than in the luminous web of the Vixen extracts. The solo violin for the gnat's waltz was only approximate, the dragonfly's return buried too deeply in drifting, undifferentiated lines, but Mr. Beloblavik and the trumpets seized upon the vixen's escape from the Forester (which ends the suite) to mark some triumphant effect.

The soloist in the Sibelius concerto was Boris Monoszon, a young Soviet violinist, student at the Chaikovsky Conservatory and winner of the Von Karajan Competition in 1974. He is technically fluent (though moments in the finale teetered on the edge of embarrassment) but curiously thin of tone, particularly on the lower strings. The concerto's opening suffered grievously as a consequence, while the slow movement was a sorry affair indeed. Watery and unfocused. For some reason Mr. Beloblavik scaled down the lower strings for the concerto; its only palpable effect was to reduce the impact of most of the more substantial tuttis.

The previous evening in the Queen Elizabeth Hall, one of the

## King's Head

## Catchpenny Twist

by MICHAEL COVENY



Nichola McAuliffe

This theatre's run of small-scale musical hits bites the dust. Not without a fight, admittedly, but Stewart Parker's TV play seems to survive both the transience of medium and its own inherent shortcomings. It starts off charting the fortunes of four graduates, drifting from teaching into the pop music world and, in the case of one of them, the "real" world of political agitation in Northern Ireland.

But, after a promising start, it drifts off into dubious sentimental moralising and an enforced apocalypse in which the song-writing team of Fletcher and

Semple is destroyed by a letter bomb, after failing to make waves at a European Song Contest. I admire Mr. Parker's ambivalent attitude towards the Troubles—if you're Irish, he seems to be saying, get out of the parlour. If you do, however, expect to be dropped as a character of credibility and interest in a play by Mr. Parker. This is the fate of Anna Keaveney, an agitator re-minding her colleagues of their patriotic duties.

The songs and music merely

chants, while not exactly Rodgers and Hart, do come across as sympathetic duo in the nicely contrasted, sharp-edged performance of Tony Scannell and Bryan Murray. In fact, one feels that Mr. Parker is more interested in investigating the business of popular song writing than he is in writing a play about Ireland. "What rhymes with Quigley?" is the play's funniest line, as the couple attempt to lighten the dark by immortalising the latest Belfast victim.

But these early, very well-written scenes, of how an ambitious, educated generation is coming to terms with its grim opportunities for expression are quickly submerged in a lot of second-hand flak about the compromised search for success.

The result yields a lovely interlude, however, when Tony Doyle—who plays a lot of small parts very well—appears in front of a sheeny backdrop in a blonde wig to give us a distillation of every song that ever won on Eurovision.

The fourth Belfast graduate—expelled with her colleagues

from teaching after an end-of-term bind—*is* an embryonic Janis Joplin figure played by the wonderful but totally miscast Nichola McAuliffe. Miss McAuliffe, my discovery of last year, has a forehead that continues into her nose and the most of Shaun Davey's music where possible before succumbing to the melodramatic demands of the script. Robert Gillespie's direction is fluid enough, but cannot disguise the awkwardness of inter-cutting the composition of a song with the process of its delivery in an unimpressed recording studio, or the difficulty of transferring television cutaway shots to the live stage.

## 'Hamlet' sponsorship

Midland Bank is sponsoring a new production of *Hamlet*, with Michael Pennington in the title role, to be presented by the Royal Shakespeare Company at Stratford-on-Avon this year. It will be directed by John Barton, who has produced *The Greeks*, presently in the RSC repertoire in London.

**SOCCER** BY TREVOR BAILEY

## Portsmouth keep drawing crowds

THERE WAS far more significance and entertainment in the match between Portsmouth and Huddersfield on Saturday, than in most Fourth Division games. The two clubs, lying second and third in the table, are also the most prolific scorers in the country with 140 league goals between them, while the gate of nearly 19,500 was higher than most in the Second Division, several in the First and served as a reminder of happier times when they were both members of the First Division.

This brought up the question of what were his pair, who both possess genuine pedigree, tradition and considerable support, doing in a division which contains so many members with a real future or past, who are simply drifting to nowhere: stream of foot-ball mediocrities.

The average attendance at Fratton Park this season has been a remarkable 16,558. With numbers like that prepared to turn up to sample the comparatively simple are served up in the bottom Division, one cannot help feeling that more than the usual number of mistakes must have been made for them to be there.

They certainly were involved in rather too many large and unproductive transfers during the 1970s which must have left financial problems. Portsmouth may not be First Division material, though the achievement of their neighbours, Southampton, who likewise have no close competition, suggests they could be.

Huddersfield, whose present home gates have almost doubled to the respectability of about 7,000, fall into the same category as many northern clubs with distinguished pasts such as Blackpool, Blackburn, Sheffield Wednesday, Blackburn Rovers and Preston North End.

Once the maximum wage was lifted their days in the First Division were doomed, because in an era of falling gates and rising costs their basic population was not large enough to maintain the necessary figures and to produce a sufficient revenue from extra-curricular activities while the surrounding catchment area was not only too small but also had to compete with big glamour clubs.

Portsmouth's convincing and deserved 4-1 victory over Huddersfield should provide some of the confidence they have lost in recent months. Until Christ-

## Wigmore Hall

## Nash Ensemble

by DAVID MURRAY

English Chamber Orchestra's more enterprising programmes was rewarded by a house less than half full, even when the modern-music pit was sugared by Beethoven's first symphony. David Atherton conducted, and made an energetic, effective *hors d'oeuvre* out of William Mathias's *Diversimenti* for string orchestra, an early work (written in 1958 while the composer was a student) but confidently constructed and sure of its language, even if that language now seems dated and anonymously modish.

In Britten's *Nocturne* Robert Tear found more comfort than he had been allowed in *Das Lied von der Erde* three days before; he is perhaps at his best in snapshot characterisations and it was in the settings that sharper dramatic poise that he found most. In "The Krake" he was helped considerably by Graham Sheen's marvellously lucid bassoon-playing and by his own deft handling of rhymes in the Keats "Sleep and Poetry": the Cheshire moor folk "Wanderer of Cain" remains elusive, but now the episode from Wordsworth's *Prelude* has an authentic heroism. The *Nocturne* increasingly suggests it is the most enduring of all Britten's orchestral song cycles.

That was all vintage Nash.

So was their other *Ravel*, the *Chansons madecasses*, this time with Sarah Walker as the mezzo soloist: pungent and exciting, with an original note of sad reproach in the anti-colonialist "Aous" (and a brief uncertainty about the progress of "Nahan-dove" after its first climax).

The cycle followed the Piano Trio of Ravel's teacher, Fauré, composed only four years earlier. Though at many moments the Trio glowed with beautiful unison playing by the strings (Marcia Crawford and Christopher van Kampen), it sounded a performance-in-the-making still. Their Allegro was too deliberately "out trappo" to keep the music steadily aloft, their Andantino so candidly expressive at the outset as to foreclose on its later intensity—and the contrasting declarations of strings and piano in the Finale need to be carried by one and the same pulse. These are fine-line niggles, prompted by a performance of generous warmth.

Miss Walker's principal mission was to revive Fauré's version of *La Bonne Chanson* with string quintet and piano and she achieved it triumphantly. Something of the intimacy of the sentiments in the songs is inevitably lost in this larger version, but she capitalised on that: *La Bonne Chanson* is almost as specifically a man's song-cycle as Schumann's *Frauenliebe* is a woman's and Miss Walker's tact with her ambiguous role was supported by the distancing effect of the expanded accompaniment, which renders the work more public and more broadly Romantic. She was free to address the music with full-voiced sympathy, uncomplicated by the accident of gender, and the result was heart-lifting. With what remained to him of the original piano part, Ian Brown was pointedly delicate.

**Capital Radio to sponsor London Choral Society**

Capital Radio are to sponsor the London Choral Society's work during 1980-81, the first time the Society has had major financial support. Brian Dickie, chairman of the LCS said: "Now in its 76th season, the Society has taken a renewed lease of life, and it is most rewarding to have this support from Capital Radio, which enables us to continue to promote concerts of great interest and high standards, not only in our present season but in 1980-81."

They certainly were involved in the form and producing the results which suggested promotion, but when they struck a lean spell, especially away, and many of their home games were ending in draws. The surprising sale of their leading goal scorer, Garwood, can hardly have helped the situation. Although the manager defended his decision on the grounds that it provided him with the necessary cash to purchase Garner, who on Saturday gave solidarity to the rearguard, one was left wondering why this defect was not realised before the start of the season. There is always a shortage of goal scorers, but there are plenty of adequate second centre-backs on the market.

Despite Portsmouth's superiority in all departments, it could have been a different result if Surton's shot had gone into the net instead of striking the crossbar when the score was 2-1. Shortly after the incident, Rogers, a graceful left-winger, conjured up the best goal of the match with a clever dribble and a defence-splitting pass, which Gregory, exceptionally tenacious and difficult to dispossess, converted. An own goal from an inspiring corner, a sharp

opportunistic effort by Gregory after a defensive lapse and a well-taken, Brisley shot completed the scoring for the home team, while Huddersfield had to be content with a Kindon in draw. The Yorkshire side used a standard, rather unimaginative 4-4-2 formation, in which their two lead forwards Kindon—big, fast and awkward, who was recently bought for £50,000—and Robins created few problems, while their back four were in constant trouble.

After a diet of mainly First, Second and international football I found it very interesting watching two of the best Fourth Division teams, after Walsall, who surely could develop into something special. The largest difference lies in the higher proportion of unforced errors, the predictability of the patterns and a lack of originality. What has happened to the reverse pass?

Nevertheless, both clubs

## ROSSLYN PARK

are enjoying a good season in their centenary year and it was further enhanced by their John Player single-point victory against London Welsh on Saturday. The score was 16-15 to the Park at half time, and it remained so until the final whistle ended a game that had been intermittently exciting and frustrating.

The Park pack had more than its share of venerable gentlemen—six have played together for seven years. This gave them excellent mutual understanding. Barlow, Einton and Rodgers have clearly benefited from playing fewer games this season.

Bennett began most promisingly and, of course, his kicking contribution of three penalties and a conversion had a great impact. Yet it was his other kicking that let him down after about half-an-hour. He began to miss his touches and allowed Park to counter-attack fiercely through Anderson and Tiddy. Later his tactical kicking became inaccurate and bad moments of temporary amnesia about his three-quarters.

It will be quite wrong to pin the major share of blame on Bennett, because there were problems between Lewis, the number eight and Pritchard, the scrum-half. Park slewed the Welsh on their heel and Lewis was not strong enough to pick up and give the ball cleanly to Pritchard. Certainly the Welsh need to tidy that particular area.

With the Welsh desperately

attacking in the second half there were some far-ranging mistakes in captaincy. First, a firm stand should have been taken against the freelies of props Deacon and Davey, who ran frantically around the fringes conveniently into the willing Park defence. Second, the Welsh were awarded a series of penalties ate in the game which they chose to run rather than make ground by kicking to touch. These were snuffed out and the Welsh were able

to put the Park under pressure at a distance.

The effect of bringing the ball back inside was to deprive their superior backs of any constant possession. Rees came flying through from full-back once, and Shanklin made a break reminiscent of his international days, but by and large the progress was natural rather than forward. It was scant reward for the tremendous efforts of Roberts and Howcroft in the second row.

While the Welsh were whizzing round Park kept their cool and played a limited brand of

rugby which they will need to expand to make progress in the competition. The return of Hinton and Rodgers had added

validity to the scrummage and the channelling of the ball was very good. Ackford, highly

praised by the All Blacks this year, has massive potential but lacks experience and bulk. Both should come in due course, along with international honours.

Keith Roach and Cullen were not always in harmony at the foot-in but the good heelng allowed Ripley to set up various moves with Cullen and Johnson. In fact, the Park back row

was a major factor in their success because Ripley took a lot on in attack. A long solo run with that garrulous stride

was vintage Ripley, whose style and attitude to the game makes him one of the last Corinthians.

The other two back-rows

forwards played it tighter with Mantell scything down the big Welsh forwards at the ankle—a rare sight these days. Johnson grubbed for the ball effectively and did some splendid defensive work.

And it was indeed solid

defence that won the game for the Park. Not just around the edge of the broken play but in the centre where Thornton Greenhalgh and Warfield did some timely tackling. Warfield

clearly enjoys playing fly-half and sensibly he did not attempt to pass the ball from the set pieces. That may have been acceptable for this particular game but Park will have to use their excellent wings Tiddy and McKay much more frequently in the later rounds. Anderson

prided his colleagues with some good counter-attacking and it took some excellent defence by the Welsh's right wing Tiddy to keep out McKay.

RONALD HOLLOWAY

## RUGBY UNION

BY PETER ROBBINS

## Rosslyn Park veterans survive

The Belgrade *Brave New World* festival, celebrating its tenth anniversary in the shadow of Tito's troubling illness, almost did not take place: the usual start on the first Friday in February was postponed a week and a former director has replaced the director, Milutin Colic.

The side-benefits of a trip to Belgrade are plentiful: American girls by the dozen, plane to Dubrovnik, art exhibits by day, theatre evenings by night, relaxed company with Socialist film-makers from all the Eastern European countries. Albania included.

A first for Yugoslavia was an all-embracing exhibit of the members of the Serbian Academy of Art over the past century and more, which had to be held on the city's fairgrounds to accommodate the masses.

Shakespeare at the Yugoslav Drama Theatre marked how tough the competition can be between this stage and its rivals, the National Theatre and the Atelier 212 (the home of bedroom-suite). The second act is a piece of stage pushing Symbolism to the edge of Expressionism—the same set would apply equally to O'Neill's *Emperor Jones*.

An Italian director, Paola Madjeli, produced *King Lear* with Ljuba Tadic, an able "Shakespearean actor" of 50, and a winner at the Berliner Festspiele in the German Democratic Republic in October 1978. Stevo Zigan's production of *Othello* features two young actors and a sparse stage of sand beach and hilltop linen, the latter serving as sails to the Moor's soul, and Desdemona's

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# FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
Telex: 854671, 853897  
Telephone: 01-243 3000

January 25 1980

## Steelmen look to Europe

**A**N INVESTIGATION has been gaining ground that the EEC, or more specifically, the European Commission in Brussels, is about to step into the British steel dispute. The idea seems to have caught on that the Commission may be able to rush in as a mediator where the Government fears to tread. At the end of last week, following visits to Brussels by both management and unions, a series of new talks was announced that would involve the Commission with the two sides in a three-way dialogue. Both parties apparently felt they had got their point successfully across to the Eurocrats.

### Deus ex machina

It would be quite wrong, however, to think that the Commission is about to appear as a *deus ex machina* to solve British Steel's problems just before the final curtain. The Commission, it is true, has agreed to talk. With management, it is going to investigate how far BSC's retrenchment plans fit in with the overall programme for restructuring the European steel industry put forward by Viscount Etienne Davignon, the Industry Commissioner. With the unions, it will be discussing how Community funds could help in cushioning the social problems caused by the planned redundancies of the British steel industry.

It is as well to be clear, however, about what the Commission is not going to do. In the first place, it is not going to get involved in any negotiations over ending the strike or in arguments over pay levels. Nor is it intending to advise the British Steel Corporation over which plants it thinks should be closed and which kept open. The two main elements in the dispute, wages and closures, will continue to be matters to be settled between management and unions through traditional negotiating procedures. The Commission is not a European version of ACAS.

### Two main roles

The Commission, wearing its European Coal and Steel Community (ECSC) hat, has two main roles. The first is to encourage the modernisation of the coal and steel industries through loans for new investment. Over the years it has helped to streamline, for example, the French and Belgian coal industries, and between 1973 and 1977 it lent £366m to the British steel industry to help it modernise production and invest in cost-

saving equipment and techniques. The second function is to alleviate the consequences of running down outdated or uneconomic capacity, with the inevitable job losses. In this capacity, the ECSC played a major role in cushioning the disappearance of the Dutch coal industry. At the time, that was regarded as a major success story.

In the current British steel dispute, the Commission is concentrating on the second of these two roles. ECSC loans for new investment in the British steel industry stopped in 1977 when the full realisation of the extent of Europe's overcapacity began to sink home. If the

British Steel Corporation were to ask for new loans to modernise its production, such a request would doubtless be considered by the Commission.

But any funds that may be currently under consideration in Brussels are intended to ease the pain of the rundown, not to prevent it. Grants could be available for re-training redundant workers, giving them early pensions or helping them move to other areas. Loans could be available, at subsidised interest rates, for reconverting the industry into other forms of activity. Indeed the UK has drawn fairly heavily on both these facilities in recent years.

### Competitive

There seems to be little justification for claims that the UK has not exploited these sources of finance to the full in the past, claims that have been heard quite regularly in recent weeks. The problem seems rather to be over plans for new Community funds for the European steel industry—£50m over several years has been mentioned—about which Mrs. Thatcher's Government is not over-enthusiastic. The difficulty is that such funds would only be available to countries that were prepared to match them with a similar contribution from their own exchequers.

But even these funds would be devoted to aiding the rundown rather than halting it. The aims of the Commission's industrial policy are to encourage the creation of leaner, more competitive industries, whether in steel or ship-building, not to prolong inefficient operations or excess capacities. European funds are not going to save individual steel plants in the UK. They may, however, help to promote the adjustment process that, sooner or later, is going to be inevitable.

Some of his fellow Ministers seem almost resigned to the steel strike continuing for another month or so, and fear that it might then lead to a Suez-style crisis, with the Conservative Party tearing itself apart in trying to decide whether to back down in the face of a massive confrontation with the unions. But Sir Keith says simply: "I have no idea how long the strike will go on," and adds that it will only end "when it solves itself by the unions accepting a settlement that British Steel can afford."

Sweeping aside suggestions

Talking to John Elliott, Industrial Editor, Sir Keith Joseph sets out his ideas on industry

# A rather unworldly politician sticks to his creed

"I CAME into politics because of a concern for what is now called 'welfare,' with an interest in the social services, and I have more and more learned that welfare and jobs and such things depend on a strong industrial base."

With this simple declaration, Sir Keith Joseph explains why he is convinced, after nine months as Industry Secretary, and after nearly two months of the national steel strike, that his policies of disengagement from industry and strong monetary controls are the right solution for Britain.

He is showing no signs of budging from his basic philosophy. His faith in his arguments has not been weakened, despite the controversy caused by the steel strike and the opposition of some senior Ministers to his single-minded approach.

Indeed some of his civil servants believe he is now showing more signs of strength and conviction than in his early days at the Industry Department.

Last October he was described as "one of the most original and brilliant minds in our party" by the chairman of the Conservative Party's annual conference, who later added to rapturous applause: "You are the man who wins our arguments for us."

### No change in views

Today, with industry sliding into recession and with the political and industrial consequences of the steel strike staring the Government in the face, many people might expect Sir Keith to be revising his arguments.

But he is not doing so. "There is no change in my views," he declares. He rebuts suggestions that his policies are cruel to the steelworkers who have been asked to accept low pay rises as well as massive redundancies and says: "The real cruelty would be to give them the taxpayers' money and deny it to the social services and to the taxpayers themselves—that's where the real cruelty would lie."

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are almost resigned to the steel strike continuing for another month or so, and fear that it might then lead to a Suez-style crisis, with the Conservative Party tearing itself apart in trying to decide whether to back down in the face of a massive confrontation with the unions. But Sir Keith says simply: "I have no idea how long the strike will go on," and adds that it will only end "when it solves itself by the unions accepting a settlement that British Steel can afford."

Sweeping aside suggestions that a financial reconstruction might be brought forward to help a settlement, and that the corporation will not be able to break even because of the problems it will face after the strike, he says: "There will be a financial

reconstruction but not before they're profitable."

He acknowledges that the increase in steel imports being obtained by companies to keep their production lines going will make matters worse the longer the strike continues, but rejects any intervention: "It would be no kindness to the steelworkers to bend the rules."

He believes that any use of government authority to try to end the strike would only lead to "beer and sandwiches" conciliation, with the Government relaxing its financial requirements. Thus he sees no role for the Government in trying to help the Corporation manage the strategy and the tactics of the dispute, and insists that Cabinet Ministers are not vetting the corporation's pay offers.

In some ways this hard line

comes as a surprise when one has watched Sir Keith being bightly, pragmatic (and sometimes too soft for Mrs. Margaret Thatcher's liking) on issues like shipbuilding, aerospace nationalisation, the National Enterprise Board, and industrial aid. Sir Keith, however, believes he is consistent. He says he is not being any harder on the steel industry than on his other two main problem areas suffering heavy redundancies—British Shipbuilders and BL. "In each case the industry or company is required by the Government to become competitive, and this has led to the slimming proposals produced by the management at something like the same proportionate order of magnitude. The Government has not suggested, let alone required, any particular slimming. What the Government has required is that industry becomes competitive."

On macro-economic policy he

rejects the level of public spending and borrowing can't be cut fast enough to bring down interest rates, so sparing the private sector the worst rigours of the battle against inflation. He recognises that this is putting extra, and potentially unbearable, pressure on otherwise sound companies—but sees it as a necessary means to his end. "It is inevitable that the process of rescuing British industry cannot be done without some disadvantages and damage," he declares.

Although this answer dodges

the fact that shipbuilding has

been given twice as long as

as steel to become profitable,

it still underlines the basic policy.

Sir Keith is also worried that the "several dragons in BL's path" will upset the motor

company's future and that the shipbuilding industry, despite its good labour relations, will fail to make the productivity improvements that are essential for its survival. His remarks make it clear he would want to stand as firm on these businesses as he is on steel.

### Changes in plans

Yet Sir Keith has shown more pragmatism on other issues. Plans for selling off profitable sections of the aerospace and shipbuilding industries were abandoned last year for practical reasons, and were substituted by the "privatisation" of British Aerospace, where about 50 per cent of its shares will be sold to the private sector soon. The expected shipbuilding cuts were less drastic than had been expected, while the National Enterprise Board has been kept in being with a wider brief than Conservative Party

had originally envisaged.

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that those of Sir Keith's senior

civil servants who revelled

under the last Government in

designing the sectoral aid

schemes would have been at

something of a loss about what

# FINANCIAL TIMES SURVEY

Monday February 25 1980

JAYCO LTD

# KUWAIT

Kuwait's accumulation of \$40bn in foreign assets is one explanation for the somewhat bland and complacent facade of the little State which now boasts the highest per capita income in the world. But behind the facade it is not difficult to detect uncertainty and nervousness, due, in part, to the upheavals in Iran.



The Ruler's Palace, Kuwait

## A State awash with money

By Richard John  
Middle East Editor

**IN WINTER** Kuwait can be chilled to the bone by the northerly winds blowing down from the snowy mountains of the Caucasus. To an uninitiated and ununiformed businessman arriving in a lightweight suit, the blizzard can come as a surprise. This year it would be all too easy for a newcomer to see a bleak symbolism in this climatic phenomenon.

Physically, Kuwait is a small and vulnerable State, in contrast to its oil-generated wealth that is reckoned to give it the highest per capita income in the world. But it shows little indication of shivering at the cold turbulence in the region arising from the Soviet Union's intervention in Afghanistan that has, for instance, so much discomfited Saudi Arabia. Kuwait seems so detached from it all that the Russian troops might be on the other side of the moon, rather than only 1,000

or so miles away. Kuwait's seemingly complacent attitude might be regarded as showing a lack of reality on the part of a conservative State, ruled for the past two centuries and a quarter by a dynasty that is generally renowned for both moderation and wisdom. However, it is understandable enough within the perspectives of Kuwait's history and position in the Arab world.

Since the migration from the heartland of Arabia with a dozen or so other families who constitute the aristocracy of the Sheikdom and the establishment of a modest trading centre at the head of the Gulf, the Al Sabahs have had to tread a careful path to preserve the integrity of Kuwait. It was generally successful in thwarting Ottoman rule. Then, in 1914, Kuwait came under the protection of Britain which was responsible for its defence until 1961. No sooner had Kuwait achieved fully independent statehood than Iraq attempted to annex it.

### Apprehensions

For many years, Kuwait was dominated by apprehensions about the radical Arab States, not the least because of the presence of its own large Palestinian minority. The proximity of Baathist Iraq, with its long-term commitment to export revolution and bring about the permanent merger of States, has always been a source of unease—and also of acute anxiety when, seven years ago, its forces violated Kuwaiti territory in the pursuit of a still unresolved

territorial campaign.

Nevertheless, Kuwait quickly established itself as a respected member of the Arab community of States in a process helped by its generous disbursement of project aid. It has sought security through identifying itself—and, increasingly, helping to promote through quiet diplomacy—pan-Arab consensus and taking a prudent middle-of-the-road course. Conversely, it feels most uncomfortable when the Arab world is divided or polarised.

In its espousal of the Palestinian cause, however, Kuwait has been "purer than pure". What may, in origin, have been partly motivated by expediency is now a matter of conviction. Thus, even left to itself, the State would have rejected the Egyptian-Israeli Peace Treaty and, in doing so, it underwent the misgivings suffered by the Saudi Ruling

Both at the UN and at the recent Islamic Conference, it condemned the Soviet occupation of Afghanistan. But, two weeks ago, Sheikh Sabah al Ahmed al Sabah, foreign minister, left Mr. Donald McHenry, U.S. Ambassador at the UN, in no doubt that, for Kuwait, Palestine was as important as Afghanistan.

Mr. Abdel-Aziz Hussein, Minister of State, was speaking the truth and for his fellow citizens when he said: "The crisis of Afghanistan should not divert our attention from the real problem. Jerusalem is much more sacred to us than Kabul."

Kuwait feels that its security is best assured by an Arab-

Israeli settlement, satisfying Palestinian aspirations, and a non-aligned position as regards super-power rivalry. Thus, it was quick to endorse Iraq's pan-Arab charter, rejecting outside intervention in the Arab world.

Earlier this month, meanwhile, it publicised some military manoeuvres and the firing of Soviet-made Luna missiles. This first acknowledgement of Kuwait's possession of the weapon (which it has had in its armoury for over a year) seemed calculated to demonstrate its neutrality. Kuwait has a well-equipped army and air force, otherwise almost totally supplied by the U.S., UK and France, though, by all accounts, the command and officer corps are of dubious quality.

### Demonstration

Basically, what has been expected of them is no more than to slow down an aggressor long enough for diplomacy to come to Kuwait's aid. The implied threat was always from Iraq, but ministers and officials now quite genuinely believe Israel to be the prime potential enemy, because of Kuwait's support for the Palestinian cause and the possibility of it being forced to unsheathe the oil weapon again.

With Iran now taking the lead in opposing any outside interference in the Gulf and having renounced its unfriendly isolation, Kuwait feels as secure as ever within the Arab fold. Until recently, the moderate broker of compromise between militants and radicals within the Organisa-

sation of Petroleum Exporting Countries, Kuwait—without consulting Saudi Arabia—has twice in the past four months taken the lead in escalating oil prices that could be seen as a sign of new self-assertive confidence.

With per-barrel revenues almost double what they were at the end of 1978, the strict limits imposed on its external expenditure, the Government may spend only third of what it earns during the coming year.

The shock caused by the freezing of Iranian assets by the US and the general depreciation of its investment in the West, have intensified Kuwait's determination to deploy more of its surplus though investment in Arab and other developing countries.

Accumulation of \$35bn in \$40bn in foreign assets is another explanation for Kuwait's somewhat bland and complacent facade. Behind it, however, it is not difficult to detect uncertainty and nervousness.

Par more disturbing have been the Iranian revolution and, to a lesser extent, the seizure of the Grand Mosque in Mecca last November. The students' capture of the U.S. Embassy in Tehran and the holding of the American hostages there, in itself, led to a flight of capital, though it is impossible to quantify the amount.

In general, the upheaval in the name of Islam was bound to be a source of concern because at least 20 per cent—and probably as much as 30 per cent—of the Kuwait population belongs to the Shi'ite sect. Most of them

are people of Iranian origin or Persian expatriates.

Inflammatory preaching by Hujatoleislam Sayyed Abbas al Mahri, who was acting under the instructions of Ayatollah Khomeini, brought the Iranian movement to Kuwait last September. The authorities' expulsion of the sedition priest and his family, despite his Kuwaiti citizenship, had a salutary effect on the Shi'ite community.

The march on the U.S. Embassy, two months later, was easily dispersed but was a hardly reassuring event.

Kuwait has tried hard to come to terms and make friends with Khomeini's Iran—a task not eased by Iraq's hostility to it and, understandably, the Kuwait Government and most citizens have not appreciated Iranian calls to overthrow the traditionalist Saudi regime. The emergence of Mr. Abdu-Rassan Banis-Sadr as President of Iran has been greeted with some relief.

### Islamic revival

Islamic resurgence has made itself felt among the Sunni majority and has been reflected in more devout observance.

Last autumn religious elements displaced "progressive" Arab

nationalists to become the majority on the elected students' council at Kuwait university for the first time. No real conclusion can be drawn from the fact that Juhayman Otaibi, the organiser of the attack on the Grand Mosque, had recently spent much time in Kuwait—except that the State is a tolerant one—or the

execution of three Kuwaitis for their part in the operation. The authorities had more reason to take seriously Mr. Abdullah Nafisi, a former member of the National Assembly, who was stripped of his post at the University and his passport was withdrawn because of his criticism of the established order.

The latter was returned to him when he organised a mass

march to the Saudi border proclaming that Islam knew no frontiers.

Now in exile, Mr. Nasif had been persuading the religious revivalists to take more interest in political, rather than strictly moral issues, and also to find more common ground with the opposition represented by the Arab Nationalist Movement. The former have focussed criticism on the Saudi Royal family, rather than Kuwait's paternalistic and benevolent dynasty which has always kept a low profile, avoided ostentation and kept out of business. Members of the Arab National Movement could be described as Liberal Democrats, with a more pronounced concern about social justice (for expatriates, as well as Kuwaitis), and identification with "progressive Arab regimes."

The evidence is that the main political interest of the majority of Kuwaiti citizens, preoccupied with making money or living in comfortable indolence afforded by the welfare state, is the protection and enhancement of their own material interests.

Just two years after his accession, Sheikh Jaber al Ahmed al Sabah, the Ruler,

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## BASIC STATISTICS

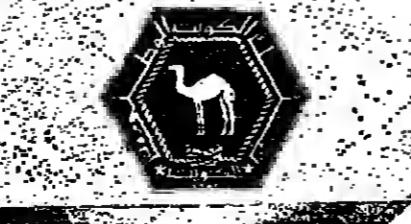
Area	6,800 square miles
Population	1.2m
GNP	KD 3,673m
Per Capita	KD 3,464
Trade (1978)	KD 1288.8m
Imports	KD 2,867.3m
Exports	KD 2,867.3m
Imports from UK	£332.2m
Exports to UK	£621.5m
Currency:	Kuwait dinar: £1 = 0.626

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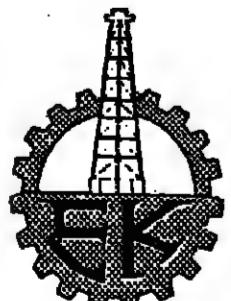
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## KUWAIT II

# The pressures of inflation have been reduced

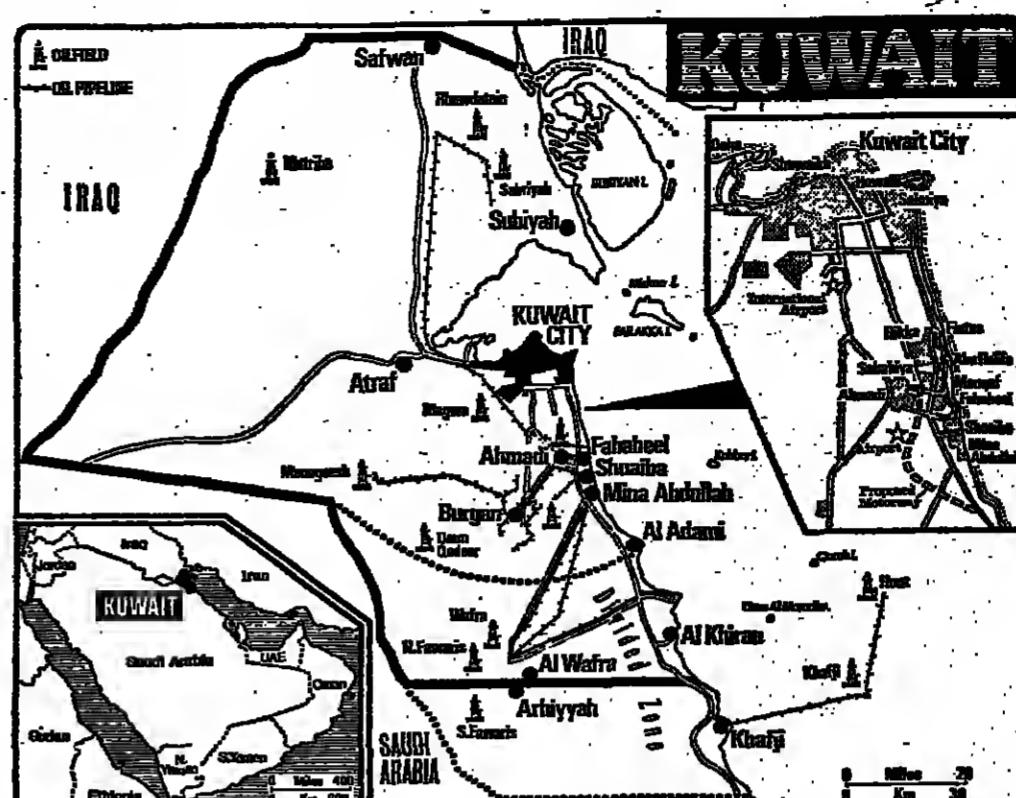
THE AVERAGE Kuwaiti, such a person existed and he was aware of the report in question, would not have been impressed by the World Bank's recently published calculation that the State is top of the global league, in terms of per capita income. At \$14,900, the figure was slightly above those for the United Arab Emirates and Qatar, two other oil producers with smaller populations, but less diversified economies.

It does not take into account the 125 per cent rise in the basic price of Kuwait's oil since the beginning of 1979. The lead, established in 1978, is likely to have been consolidated last year.

Yet there has been no dramatic increase in the wealth or standard of living of the State's citizens. Any anomaly apparent at first sight is easily explained by the fact that revenues have for the past seven years exceeded absorptive capacity, even when they declined in real terms in 1977-78.

For the foreseeable future, the State's financial surplus will be bigger than ever. But, as in the past few years, the proportion of national income at the disposal of the people will fall despite a continuation of the time-honoured policy of distributing as much as possible. Kuwait has no choice but to save the greater part of its income.

Oil continues to be the massively predominant factor in Kuwait's economy. Currently it accounts for rather more than three-quarters of GDP and foreign exchange earnings. Excluding investment income, which must now be running at over KD 1bn a year and is all



plumbed back into the State's aly able to do so yet. Meanwhile, control of public expenditure is the only fiscal tool in its hands.

Improved revenue terms achieved over the past 14 months will more than offset the cut in production from Kuwait's main fields from an average in the range of 2.1m-2.2m barrels a day to 1.5m b/d from April of this year.

The Government can argue with justification that in 1979 it maintained a flow far above what was dictated by its financial requirements.

Indeed, the rate has been a matter of some embarrassment to the Government with the conservation-minded public in mind. Now the probability is that even at the lower rate of output expenditure will consume little more than one-third of revenue.

In 1978, there was a significant development—the Central Bank calculates that private transfers in that year were

rather more than KD 1bn, compared with about KD 850m in 1977. The outflow may have been more than twice as much in 1979 and reached flood proportions from the summer onwards.

It led to the severe liquidity shortage in the banking system that is still being

overcome.

An extra-budgetary increase

in spending on land acquisition, one of the traditional Kuwaiti methods of distributing the state's wealth, was meant to pump more liquidity into the economy but in effect provided more for speculation. The temporary halting of issues of KD-denominated bonds merely under-scored the fact that, with their low yield and the close linkage of the currency to the dollar, they do not look like an attractive investment, least of all to a Kuwaiti and constitute a cheap loan to sellers.

In practice, it is believed that about half are held by the Ministry of Finance.

### Interest rates

The instruction to the commercial banks to limit overdrafts and make loans for specific purposes only ignored the fact that their directors have regarded the institutions partly as a source of credit for speculative investment.

The Government has set its face against raising the ceiling on interest rates. Inhibitions on this score spring from both the religious taboos about usury and a paternalistic concern for less affluent tradesmen and citizens. However, Kuwait is out of line with the rest of the world and will continue to feel the strain until interest rates fall elsewhere.

For a state that looks upon money as a source of income and has so much skill in handling its own investments, there may appear to be, and probably is, an inconsistency in its attitude towards the liquidity crisis.

The lesson from it is that Kuwait is part of a wider global system and can hardly insulate itself from the wider world. In the same context, the Government (which has at its disposal up to \$40bn in foreign assets) might ponder the effect that an ever-escalating oil price might have on its investments—but has shown no signs of doing so. Beyond that, the whole affair has served to emphasise the extent to which this small State is overflowing with money.

Richard Johns

## Awash with money

CONTINUED FROM PREVIOUS PAGE

and the 18-member Cabinet, including seven members of the ruling family holding all the portfolios, except finance, appointed earlier this month a committee to revise the constitution and prepare the way for the restoration of the National Assembly.

The 50-man body has six months to submit its recommendations so making it technically possible to meet the deadline set for re-establishing the Legislature on a new basis. Kuwait's fourth Parliament was suspended mainly because of its perverse way in which it blocked important pieces of legislation and—more embarrassingly—its intrusions into foreign affairs, particularly the government's attitude towards Egyptian-Israeli disengagement agreement with Israel and the Lebanese civil war.

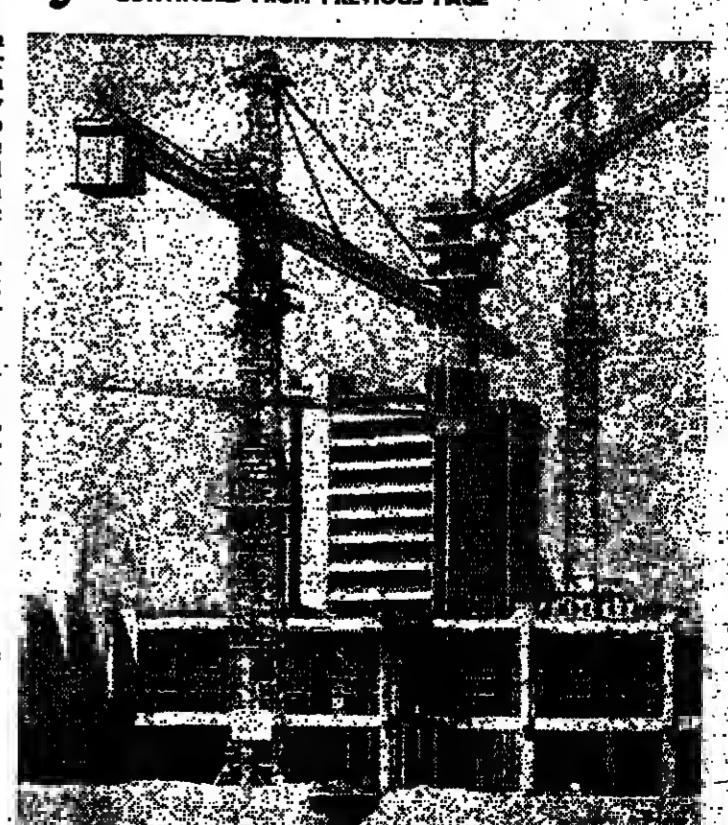
Kuwait has a long tradition of consultation between rulers and ruled. Pressure for the restoration of the Parliament has been growing. The old National Assembly was a lively and somewhat exclusive club, chosen by electors from a total roll of only 60,000 male "first class" citizens—meaning those alive or descended from families resident in Kuwait in 1920.

Five members were chosen from ten constituencies under a system open to manipulation and influence. There were only three members of the Arab Nationalist Movement in the last Parliament but they could rally the support of a dozen or more others on specific issues.

The conservative-minded committee will consider lowering the voting age and female suffrage. The intention certainly is to curb the Assembly's powers to hold up legislation. The progressives fear other curbs.

Whatever changes are made, no one contemplates representation for Arab expatriates, many of whom have been residing in Kuwait for years and are Palestinians with no home to return to but cannot own property, have a lower standard of living than Kuwaiti equivalents and enjoy inferior social benefits. There has been talk, but there is little possibility of extending even "second-class" citizenship beyond the present minute quota limits. If anything, Kuwait will become more dependent on foreigners which make up 70 per cent of manpower.

The demographic problem is an intractable social one that could become political.



New building complex for Government ministries under construction in Kuwait city

## KUWAIT III

# Plans to modernise and expand oil refineries

KUWAIT HAS somehow managed to maintain a reputation in the industrialised world as one of the moderate members of OPEC while at the same time pursuing oil policies that often seem more radical than those of the so-called "radicals" in the group.

In 1979, Kuwait kicked off the "surcharge" system that led to the leapfrogging price rises during the first and second quarters of the year. It initiated the October price rise that led to the destruction of the OPEC price ceiling of \$23.50 set at the mid-year meeting and it recently angered Saudi Arabia by adding another \$2 to its prices shortly after the Saudis had done the same thing in an effort to reunify the OPEC pricing structure.

Last year, Kuwait sold as much as 600 to 700,000 tons a month of its heavy, sulphurous crude oil, or 7.5 per cent of its production, on the much maligned spot market for prices as high as \$42 a barrel. To stop its contractual customers from doing the same, it slapped an \$8 a barrel premium on oil it suspected they would sell at spot. In order to satisfy the world's desperate demand for crude and to take advantage of the high spot prices Kuwait produced an average of 2.2m barrels a day, 10 per cent above its 2m b/d production ceiling.

Kuwait was the first OPEC member to set a ceiling on production, in effect warning the industrialised world that it would produce according to its needs, not theirs. The present ceiling will be lowered 25 per cent to 1.5m b/d on April 1. As part of this, the contractual amounts of Shell, BP and Gulf, totalling 1.3 to 1.4m b/d, may be halved or cut even lower.

While Kuwait has been busy planning its production decrease, it has been planning also an extensive exploration programme to increase its reserves which it says will already last a century at the 1.5m b/d production rate.

## Finished products

The country is modernising and expanding its refineries so that by 1984 it will be able to sell about half its crude as finished products and reap the extra profits thereof. It now uses or processes for export all the gas associated with its crude production and has already paid for its \$1bn LPG plant, which many in the industry thought would be a white elephant, after only one year of operation.

By 1984, Kuwaiti tankers, the largest Arab tanker fleet, will be carrying more than 45 per cent of Kuwait's crude production for export, about 60 per cent of its refined products and about 50 per cent of its export LPG.

Kuwait was one of the early OPEC members to nationalise its oil industry and last year completed that process by getting Shell to relinquish the concession it had for offshore Kuwait and by buying up the remaining shares in the Kuwait Oil Tankers Co. that were still in private hands.

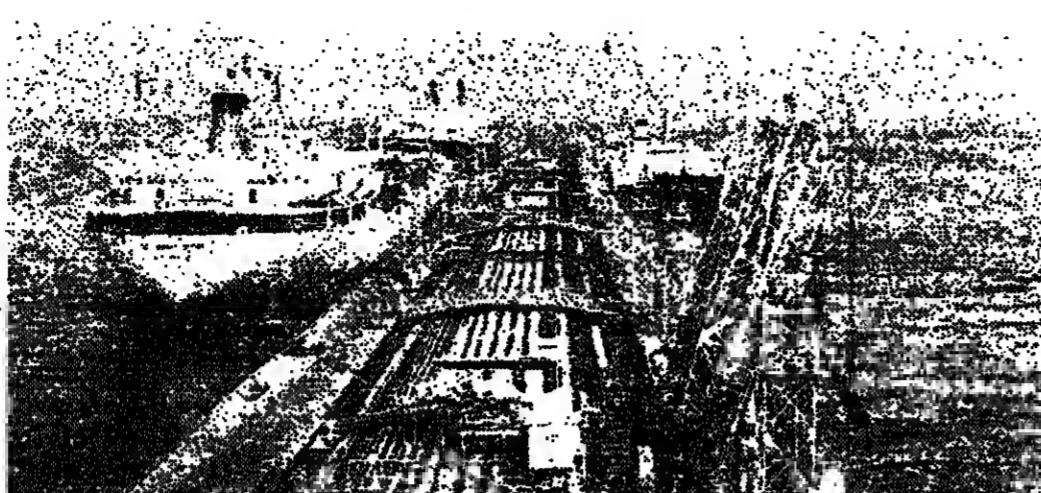
Although Japan's Arabian Oil Co., the concessionaire in the offshore neutral zone that Kuwait shares with Saudi Arabia, has not yet been 100 per cent nationalised, Kuwait last year stopped selling back its equity crude to the company and began marketing the 120,000 b/d by itself.

AOC is understandably worried about its future and probably the only thing holding the Kuwaitis back from completing the nationalisation of its 50 per cent share in the concession area is that this must be done in consultation with Saudi Arabia, which has not yet nationalised any of its share in the concession area.

Although for years there has been big service given in the Gulf to the idea of setting up joint ventures in the petroleum area in order to avoid unprofitable, overlapping projects, it was Kuwait and Bahrain last year that went ahead and did so, when they incorporated the Bahrain-Kuwait Petrochemical Industries at Bahrain to produce methanol and ammonia.

Kuwait apparently is planning more of such projects since the Kuwait oil minister, Sheikh Khalifa al-Sabah, has said that the recent reorganisation of the oil sector under one umbrella corporation was to "rationalise the oil sector... to create a stronger organisation, both financially and administratively, to expand abroad and find good investment opportunities abroad."

The reorganisation of the oil sector was one of Mr. Abdel Muttaleb al-Kajim's pet projects,



Tankers loading crude oil at the North Pier at Mina al Ahmadi, Kuwait

division and a petrochemical division.

Also included is a separate marketing division, a function that was performed by the oil ministry. The streamlined corporation is capitalised at KD 1bn, or about \$3.7bn.

Kuwait is apparently now set to fully exploit its oil sector. Sheikh Ali Khalifa said customers are waiting in line to buy Kuwait crude but now "customers will not just come in, pick up their barrels and pay the OPEC official price. They must make it interesting in regard to other things... somebody may present a refinery that is in a good position, somebody may present an exploration programme... somebody may present something that is completely off oil but which would interest the State of Kuwait (but), there has to be an added advantage for Kuwait somehow."

In hindsight, the price rise that OPEC voted for in 1979, an average of 10 per cent for the year but phased in over the four quarters, now seems minuscule. Kuwait's January 1 price for its 31 API crude was \$12.83 a barrel, a 4.6 per cent rise over its official December, 1978, price. This was less than the 5 per cent OPEC-wide agreement because the organisation was trying to encourage customers to buy more heavy crudes and start steering away from the fast depleting light crudes.

Kuwait production was averaging 2.3m b/d and representatives of companies and governments who found themselves crude-short because of crisis in Iran were tramping through the Kuwait Oil Ministry, haggling for supplies. Kuwait agreed to sell BP and Shell an extra 50,000 b/d for the year to help them out but stipulated that the companies would not enjoy their usual discounts—15 cents less per barrel for BP and an extra 15 days credit for Shell—on the additional amount and would have to carry it in Kuwaiti tankers using Kuwaiti bunker fuel.

Gulf rejected the offer as too exorbitant. As Kuwait's prices escalated over the year, the price for this supplemental crude soared and BP eventually backed out entirely.

In late January the spot price of Kuwait crude was about \$16.50; by early February it was \$18, and by late that month it was \$20.

## Premium added

In mid-February Abu Dhabi and Qatar added an average of \$1 to their crude prices, explaining that this was a premium for the high quality of their light, low-sulphur crudes. On February 21 Libya, which also produces a light, low-sulphur crude, added a 68 cent premium.

On February 28 Kuwait notified its customers that it was adding an extra \$1.20 to its price, not for the quality of its crude, which is very low, but as a "surcharge" to reflect the scarcity of crude. The surcharge was necessary, it was said, because the oil companies were profiting handsomely during the tight market conditions from OPEC's "reasonable ness" in pricing.

When the rest of OPEC, excluding Saudi Arabia, leaped on the surcharge bandwagon, with varying amounts, it was decided to call an OPEC "consultative" meeting in March to discuss the situation. The meeting voted to bring forward the originally agreed upon fourth-quarter prices to the second quarter and left members free to impose whatever surcharges they deemed "profitable in the light of their own circumstances."

By June the regular OPEC meeting Kuwait's price included a surcharge of \$2.40, for a total of \$16.40 a barrel, and it had warned its customers that it had added a "most favoured seller's clause" to its contracts so that if it chose, it could automatically add a surcharge as high as any within OPEC, which at the time was Libya's \$5.31. By mid-year the Government was selling crude at spot for \$21.75 a barrel.

The June OPEC meeting set a \$23.50 ceiling on prices.

Kuwait aligned its price along a theoretical benchmark price of \$20 a barrel, although in actuality the Saudis were selling the benchmark crude, their own 34 API Saudi Arabia light, at \$18 a barrel. This brought Kuwait's price to \$19.49 a

to tie crude contracts to use of Kuwaiti tankers because customers are "willing to oblige" now, Sabah said.

Kuwait now has two rigs working in an attempt to find hydrocarbons in the Khuff zone strata about 20,000 feet down where Saudi Arabia and Iran have made gas finds. Its second attempt to reach these strata began early in 1979 after the first well exploded in the summer of 1978, also failed when the well's casing cracked in late October. The two new rigs began drilling in December.

A field with 17 to 18 API crude at about 700 feet will be examined this year to determine how big it is. A field discovered several years ago in North Kuwait is being developed with the construction of a 30,000 b/d gathering centre under way.

Sabah says a seismic survey is being done of all Kuwait and a joint exploration effort with Getty Oil Company is underway in the neutral partitioned zone.

Much of the above activity of Kuwait can probably be attributed to Kuwait's young oil minister. According to the Wall Street Journal, he is trying to replace the Saudi Oil Minister, Ahmed Zaki Yamani as the Arab voice within OPEC.

Last year, he made several suggestions at international meetings, such as the one that OPEC should halve its production in the future, that caught the headlines and he can probably be counted on to do the same thing this year. He may not have replaced Sheik Yamani, and he says he has no intention to, but he is certainly assuming star status.

Leslie de Quillacq



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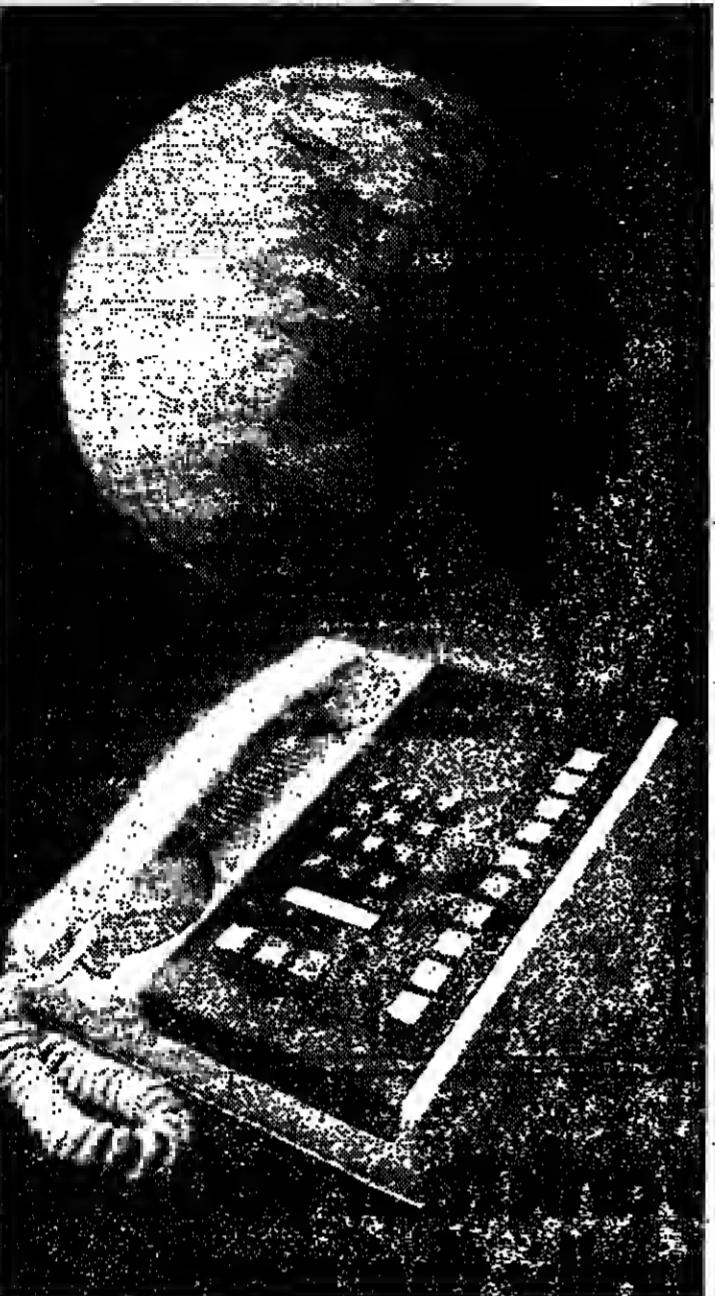
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But the Kuwaitis had nothing to offer these participants in terms of potential international demand for the paper. They seem to have assumed that the Western banks would bring their own placing power. In the event none could discover any real demand for KD bonds outside the Gulf and the market beat a less than orderly retreat.

### New issues

It was not, though, a sudden let-up. It gradually overcame the market as the months of 1979 went by with no sign of relief from the inverse yield curve and with a continuing stream of new issues. It happened because, with little or no KD demand from their clients, the Western banks in the management groups grew ever ready to ditch their allotments in the secondary market—far readier than Kuwait's domestic investors, it seems, and this was the measure of the market's penalty for seeking an international status.

In the weeks which preceded last year's October support package for the dollar, secondary market trading knocked 3 to 4 per cent of the value of some new KD bonds within hours of their issue. Early in November, a proposed bond issue for Petrobras, the Brazilian state-owned oil company, had to be withdrawn before adverse market conditions. And the primary market has since been confined to barracks, by order of the Central Bank.

The government halted further bond issues as part of its campaign late in 1979 to alleviate the severe illiquidity of the Kuwaiti money market. It was almost as an incidental aspect of this measure that the bond market was given a period

of enforced rest.

It might otherwise have struggled on. The Kuwaiti dinar's dollar value has changed very little since the first KD bond in 1974, despite the dollar's huge depreciation against other currencies. Prospective dollar borrowers would therefore have been happy to continue tapping the Kuwaiti market with coupons as low as 7% per cent—for the Norges Kjommunallbank in April—at a time when the Eurodollar bond market was either shut altogether or offering secondary market yields over 9% per cent.

At the same time, the Kuwaiti banks seemed prepared to take greater underwriting risks than is normal in the Euromarkets—partly, it must be said, because their different priorities set much store by the prestige of a KD bond market and partly because of their heavy influence over the management of Kuwait's capital funds.

Such enthusiasm has a price. Inventories of unplaced KD bonds accumulated by the banks in 1979 have yielded significantly less to date than their funding costs. And the dissatisfaction of some Euromarket bankers over this was reflected in 1979 by a growing unease amongst many borrowers as one new issue after another slumped in the aftermath.

After signing off a new issue, a number of financial officers in 1979 left Kuwait a little unclear about the background to this price change, but clear enough that all had not passed quite so smoothly as the hospitality of their Kuwaiti hosts.

Whether the moratorium on new bonds fell in time to save the market from itself remains to be seen.

Mr. Hikmat Nashashibi, the general manager of Kuwait International Investment Company (KIIC) and one of Kuwait's most resourceful bankers, is confident of the KD bond's revival.

He points to the real achievements of the market to date, which include a range of maturities stretching to 15 years (for the CCCE, guaranteed by France with a coupon of 8 per cent last August), and a range of credits encompassing one U.S. corporation (Occidental Petroleum's financing subsidiary) raised KD 7m last May) and no fewer than eight Triple A credits: three French, two Scandinavian, two Finnish and one Japanese.

KIIC still owns 58 per cent of the shares of the Arab Company (ACTS) after a capital reorganisation last year which gave 10 per cent holdings each to three new share-holders (Al Ahli Bank, Burgan Bank and the Commercial Bank of Kuwait), leaving the Industrial Bank of Kuwait with 12 per cent. Its

authorized share capital was increased from KD 1m to KD 3m, of which KD 2m has been paid up.

In 1978, ACTS made a 20 per cent return on its capital. In 1979, its daily turnover declined—aggregate turnover for 1979 was KD 94m—and it made losses which have yet to be announced. But as the chief mainstay of the secondary market for KD bonds, ACTS was generally able to maintain a 1 per cent spread between bid and offered. Nashashibi finds this encouraging, as also the fact that most bond prices fell only 4 per cent to 5 per cent over a period during which short-term KD rates fluctuated from 5% per cent to as high as 12 per cent.

### Natural supply

But even its strongest advocates do not see a revived Kuwaiti bond market until interest rates move much lower internationally, liquidity returns to the Kuwaiti money market and a normal yield curve resumes. Until then, domestic investors will find KD deposit rates more attractive than bonds—and those without a natural supply of KD will lose money funding KD bond purchases.

Only sharply higher terms for new bond issues could change this—and these would not be acceptable to the sort of borrowers now welcomed in Kuwait.

In the longer-term, the future of the dinar capital market must depend very largely on the extent to which the dinar is allowed to become an international currency. In 1979, 12 KD bond issues raised KD 104m—probably 80 per cent of this paper stayed in Kuwait, with as much as 15 per cent going to a handful of institutions in Abu Dhabi and Saudi Arabia.

But the effective arbiter of such a development can only be the government—and there is no sign yet of any change in long-standing antipathy towards an international role for the dinar. Even an extension of the dinar market to embrace Bahrain's OBU sector was curtailed by the government in 1979.

This has been a growing dilemma for Kuwait's investment banks. But there are alternative developments to the bond market which ought to be less impeded by the Government's policy towards the dinar. A greater involvement with equities, the idea of a regional stock market in Kuwait and plans for mutual funds are all being actively discussed. And the markets for other fixed interest securities, both domestic and international, are being reappraised too.

This course ought to be encouraged by the fact that Kuwait's own institutional

investors now have wider and more sophisticated tastes. The Public Institution for Social Security, the Kuwaiti and Arab funds for social and economic development and the other major domestic investors have turned increasingly in 1979 to a range of deposits, syndicated loans and private placements at home and overseas.

But in this context also, the experiences of 1979 have not been particularly happy. There has been no real follow-up to the new corporate debt instruments seen in 1978—the promissory notes on behalf of Younis Al Ghannim, the General Motors agent, and the floating rate credits for Al Sabah, the real estate company. No market has developed in Central Bank bills.

And above all, the market for certificates of deposit has not lived up to its promise of a year ago. CDs outstanding at the end of 1979 totalled KD 21.6m, against approximately KD 70m at the end of 1978. A liquid secondary market has not developed, while available yields have fallen well below bid rates in the deposit market.

The paradox of these disappointments co-existing with the development of Kuwait's institutional investors can probably be fully resolved only by reference to the undoubtedly large exodus of surplus funds to overseas markets. Other explanations include the innate conservatism of Kuwait's financial sector, a failure of the educational process within it and a continuing preference for confidential transactions away from the glare of a market place.

### Attitudes

One implication of these failures is that Kuwait continues to suffer the lack of an efficient money market. And this, no less than Governmental attitudes to the currency, must limit the dinar's role as an international currency.

Finally, what of Kuwait's future as a capital market for other currencies?

In the last two weeks, KIIC has managed an SDR-denominated bond for a Swedish borrower. The SDR is similar to the KD in being based upon the principle of a currency basket and there are recent signs of a new interest in SDRs among Middle Eastern investors, including some of the OPEC countries.

Further steps in this direction by KIIC or its competitors will be watched with interest.

But, inevitably, any consideration of other currencies for Kuwait must concern its importance as a source of Euro-dollars.

Duncan Campbell-Smith



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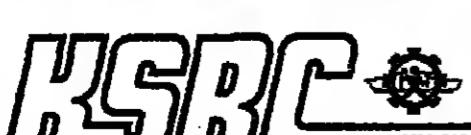
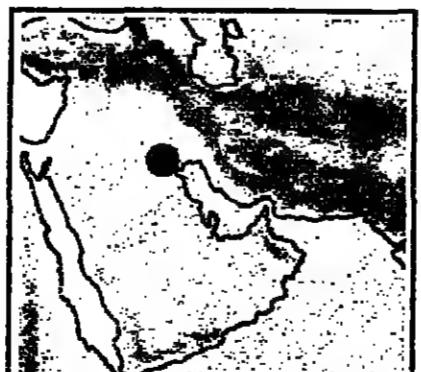


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## Bond market declines in adverse conditions

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monetary policy are rarely referred to by the Kuwaitis themselves, though often apparent in their general remarks. Central officials more commonly address themselves to economic or religious arguments which they see as tending to the same end.

The Government, for example, has stated many times that higher interest rates would only have an inflationary effect upon Kuwait's economy. And 10 per cent is held to be the frontier rate beyond which interest charges would become afloat to Islamic sensibilities.

The artificial rate structure has dominated the last 12 months for Kuwait's commercial banks. It has largely determined the money market background to their operation. It restricted the Central Bank's control over lending policy, forcing the banks themselves to accept increasing responsibility for the influence of their lending on Kuwait's money supply and the development of its economy and, thirdly, it has, of course, affected the growth and profitability of the banking sector itself.

Above all, central policies affecting the availability of dinars in Kuwait's citizens and institutions are readily identifiable as in few other economies with the Government's willingness—or otherwise—to see these parties reap immediate financial gain from the singular capital wealth of the country.

The importance of this domestic political strain in Kuwait's banking life transcends even that other factor which has drawn so much international comment since the Iranian revolution—namely, the stimulant to the exodus of surplus capital provided by the current instability of the Gulf region.

More critical than this, because more structurally important, has been the Central Bank's continued imposition of ceiling interest rates.

The availability of loans at 7-10 per cent while Eurodollar rates have yielded 14-15 per cent has been the key expression of the Kuwaitis' attitude to their "funny money" and has rendered Kuwait's foreign exchange market one of the longer-running empires for old rope to be found in the Middle East since 1973.

Nevertheless, the banks met the loan demand through credit facilities (up 50.37 per cent) and overdrafts. The result: a ratio of loans to deposits around 130 per cent as against around 85 per cent at the end of 1978.

There is little doubt that a large part of these loans passed through the foreign exchange

markets into higher yielding foreign currency deposits, either in Kuwait or overseas.

In the third quarter of 1979 alone, private deposits held in foreign currencies in Kuwait rose by 28 per cent.

The Central Bank has identified various sources of KD sales other than arbitrage operations and has criticised the formation of heavily capitalised offshore investment companies as a further drain on KD liquidity. But measures to counteract all these factors were introduced last November. Today, the loans to deposits ratio remains around 130 per cent and arbitrage continues.

Not surprisingly, the money markets have suffered a period of chronic illiquidity. Short-term interest rates have fluctuated widely between 5 per cent and 12 per cent, with overnight money occasionally proving difficult to purchase at any price, though such conditions have been alleviated by discounting and swap operations carried out by the Central Bank.

The operations of Bahrain's OBUS have apparently been blamed for part of this illiquidity. But there is no evidence of their having borrowed KDs in any significant amounts for conversion into other currencies, which is the only way in which the charge could be justified.

In fact, the flow of dinars between Kuwait and Bahrain was by its very nature two-way. Steps taken by the Kuwaitis in 1979 to curtail this activity suggest that their criticism of it was to some extent motivated by a fear of Bahrain becoming a more efficient dinar centre than Kuwait itself. Penalties now attached by Kuwait to KD deposits in Bahrain have much reduced the role of the OBUS in the KD lending market, have halted their growing purchases of KD certificates of deposit and

Since it cannot raise interest rates either, the present illiquidity in Kuwait has served to draw attention to the limited arsenal of monetary tools available to the bank for control of the monetary sector.

The bank has had to resort instead to unofficial pressure. In

## KUWAIT V

# Stock exchange among most dynamic in world

FROM THE outside, it looks no different from any other grubby part of the Souq in Kuwait city. Only the words "Commercial Centre" (with a few letters missing) indicate the entrance to one of the world's most dynamic stock markets—that of the Kuwait Stock Exchange.

Housed, at present, in what was formerly the storage basement rooms of shops upstairs, this underground institution is where fortunes are made—and lost—by Kuwaitis, ranging from the richest merchant to an ambitious Government employee and even university students.

"Almost every family in Kuwait is a shareholder of some kind and plays the markets," commented Abdul Hamid Mazidi, one of Kuwait's leading stockbrokers. "I don't approve of the students coming onto the exchange, but then, what can you do to stop it?"

At the more experienced level, the Kuwaiti stock holder is amongst the world's most sophisticated, accustomed to perusing Tokyo or New York share prices in his leisure. However, on the Kuwait stock exchange, located as it is in a "surplus" state, which boasts the highest per capita income in the world, the returns can be as great as anywhere.

If, for example, one happened to have the fortune to be born a Kuwaiti and the sense to invest in one of the KD 7.5 shares which were issued for the Kuwait Insurance company back in 1960, then the value of that share today is roughly KD 37,000—which works out at around 35,000 per cent profit—that is without the dividends and bonus shares issued by the company.

## Millionaires

Not surprisingly, then, there are some 15,000-18,000 people who own shares on the Kuwait stock exchange. Of these, some 300-400 are active regular traders, all of which are at least sterling millionaires. More than half of the shareholders of Kuwaiti stock are women, as families parcel out as many stocks as they can obtain. Others inherit their shares or are given them as presents, but rarely, if ever are there lady stockholders to be seen on the floor of the exchange.

The Kuwait market is the eighth in the world, as regards the value of turnover, ranking after Johannesburg.

Total market value stood at KD 4.5bn (\$16.5bn) at the end of last year. At times, in one day, some KD 45m worth of shares may change hands on this exchange, and a KD 1m share transaction is nothing out of the ordinary.

The Kuwait market is as yet small—there are only 39 companies listed, many of them partially Government-owned. Other companies are Govern-



A section of the Kuwait Stock Exchange. Tenders will soon be sought for the construction of a new multi-storey Exchange building.

ment-controlled, such as the bus company and Kuwait Flour Mills, with the organisation's product supervised in its price structure by the state. In such ventures, no "profit" is in fact made, only that which comes directly out of the Government's pockets.

Going public has yet to attract the big trading names in Kuwait, though this does not mean that the possibility has not been considered. One of the largest groups felt that it was possible that parts of the company could be parcellled off to the public, but anything beyond that would only act as an enormous sponge on the liquidity.

If some of the large Kuwaiti companies went totally public, we would have a liquidity problem of a monumental size," said one. It was possible, though, that a dozen or so companies could go partially public, for owners were beginning to realise that going public does not necessarily mean losing control.

Servicing the needs of the investors are some 17 operating stockbrokers, some of which consist merely of one manager, book-keeper and a coffee boy. However, unlike the London stock exchange, the broker merely acts as a middle man, and does not accept any liability or guarantee on behalf of clients. For putting buyer and seller together, he receives a commission of two fils for each share traded from each side, a rate which they feel is grossly under-priced.

There is no formal association of stockbrokers, though a draft code of conduct has been drawn up. Indeed, the whole exchange operates so far without the benefit of an official decree licensing it is an official exchange.

The market has, in fact, grown up over the last 20 years or more, but was only formalised four years ago with the creation of a securities committee following a ministerial decree from the Ministry of Commerce and Industry.

Share prices are high by international standards, particularly in relation to profits and asset values. (On some of the bank stocks, the share price is 90 times the earnings.)

Last year was perhaps one of the most eventful in the 24-year history of the market. The first part of the year was marked by a high level of activity and good volumes of trading, particularly in the bank shares.

In June, however, the Government bought up the remaining shares in the Kuwait Oil Tanker Company at 50 per cent above the then-market price, thus releasing some KD 50m in extra liquidity into the market, and generating a flurry of trading on the exchange.

By the summer also, many Kuwaitis felt that sterling, and to a lesser extent the dollar, had peaked and funds came trickling back. However, the major summer flurry was the onslaught of Gulf companies which were established at that time.

## Sharjah Group

The Gulf public shareholding companies were not new to the Kuwaiti investor, for back in 1977 two members of the ruling family, together with the ruler of Sharjah, Sheikh Sultan and a number of prominent Kuwaiti merchants, created the Sharjah Group, an investment company registered in the Emirate of Sharjah in the United Arab Emirates. Kuwaitis subscribed heavily to the flotation of the new company and there were moves to have the major group quoted on the Kuwait Stock Exchange. However, such a development would have represented a radical departure from previous policies, for until now, only Kuwaiti nationals are allowed to buy and sell shares on it. The group's promoters did, in fact, receive a licence to sell shares in the public, but problems occurred when the founders themselves attempted to sell their own shares. Under Kuwaiti law, the founders have to retain their shares for a minimum of three years. Consequently, dealing in the Sharjah group were forbidden.

This was the situation until last summer, when a number of prominent Kuwaiti merchants decided to take advantage of the offshore companies' facility offered by nearby Bahrain. They were prevented from setting up similar public companies in their own home territory because of an embargo on the establishment of such organisations which was slapped on in

the case of the UAE companies, officials pointed out that not only were they not governed by any company law of any kind, but also that they were only recognised by Sharjah, and not by UAE federal law.

The "raids" on the Gulf companies do not appear to have prevented dealing in their shares, however. Owing to a lack of follow up, many of their offices are, in fact, still open in Kuwait, disguised in new legal forms as "liaison" offices and trading is still continuing. As one stockbroker put it: "It may look legal, but really they are circumventing the law."

The Ministry of Commerce appears to be overlooking these developments and the shares of the Gulf companies are attracting a "very high rate of interest" from local Kuwaiti investors, say brokers.

Kathleen Bishtawi

## Problem for banks

CONTINUED FROM PREVIOUS PAGE

depending in individual instances upon the size and strength of the bank and the importance of the client concerned.

But it seems a tall order. Considering the nature of business relations in Kuwait as any other Arab city, the complex family ties and social stratification (of particular importance in Kuwait), it seem unlikely that any such informal approach by the banks could really provide a successful basis for this sort of control.

Helping the bank sector to concentrate more upon the real investment needs of the Kuwaiti

economy was a principal motive for the founding of specialised banks like the Industrial Bank of Kuwait (IBK). Their progress, to date, suggests that this rather than pressure on the established banks has been the more fruitful expression of a political will to translate Kuwait's mineral wealth into a varied, modern economy.

IBK, in particular, founded to provide long term loans for industrial projects and equity funds for new ventures, has achieved a leading role in several areas and has this month announced a doubling of its authorised capital to KD 20m.

The strain of the unfavourable international environment and the artificial domestic rate structure, finally, have been reflected in the growth and profitability of the banks.

Until 1976, the net foreign assets of the Central and commercial banks exceeded the latter's claims upon the private sector. The changed pattern of banking in Kuwait over the last decade has seen this ratio reversed since then. Last year, the expansion in the volume of domestic lending carried the banks' claims on Kuwait's private sector up to no less than

D.C.S.

161 per cent of net foreign assets.

Led on by this domestic activity, the remarkable growth of the commercial banks' consolidated balance sheet continued in 1979. It has led to regular calls by the banks upon their shareholders for more capital—Gulf Bank and Ahli Bank recently announced their third rights issues in four years—as well as to much talk about the arithmetic of the money supply and of the drain upon it constituted by private capital transfers.

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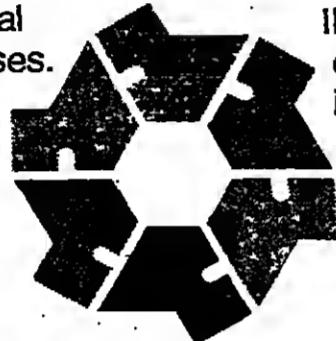
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# Substantial aid for the Third World

AID TO the Third World is an area where few nations—and still fewer countries which are still developing rapidly—can match the record which Kuwait has established over the past two decades.

Even before full independence was achieved in 1961, Kuwait was involved, through the general authority for the Gulf and Southern Arabia, in channelling health and educational assistance to the poorer states in the lower Gulf.

The authority still exists and has extended its operations to the two Yemenis, Oman and Bahrain, as well as to the smaller emirates of the United Arab Emirates. Its disbursements on schools, hospitals, clinics, teacher training institutes and the University of Sanaa have been running at KD 12m (\$42m) for the past two or three years, paid for out of the general budget.

The Kuwait Government disburses considerable largesse directly to a number of other governments and causes from its general revenues. Details of these are not always announced, and totals are difficult to assess.

Relatively routine payments of this kind within the past few months have included a \$20m contribution to the Palestinians' finances and a \$5m grant to Malta.

Yet these efforts, substantial though they have been, have probably made less impact than the country's formal development aid programme, administered since 1961 by the Kuwait Fund for Arab Economic Development (KFAED).

Total cumulative commitments by the fund now stand at around KD 700m (£11bn), according to its director-general and principal architect, Mr. Abdalatif al-Hamad.

In the past five years, the fund has broadened its scope from the original handful of eight or nine poorer Arab states to include virtually all developing world.

Nonetheless, existing commitments are still being honoured.

At the last count, it was helping no fewer than 57 countries in the Middle East, Africa and Asia. Latin America, for the time being, remains beyond the KFAED's range, less for any reason of policy than because few countries in the region are any longer as poor as those on which Mr. al-Hamad feels resources should be concentrated.

Opportunity and management time permitting, however, several of the smaller Caribbean and Central American nations might well hope to qualify for Kuwait's help.

What does Kuwait itself hope to gain by its development programme? At one level, clearly, the State sees the programme as making and keeping friends. It is an effective one when Kuwait's spending on aid of 10 per cent of its gross

national product in 1977 is compared to the very much lower figures of member governments of the OECD's Development Assistance Committee.

Yet much more is involved than the wish to offset the oil-producing states' have received in the West as the result of the price increases of recent years.

At the heart of the KFAED's programme is a commitment on the part of the Kuwait Government to fulfil its religious duty to help those less well off than Kuwaitis themselves—a commitment which Mr. al-Hamad believes is fully endorsed by public opinion.

particular country or group of countries. And not least, its policy of drawing down on capital rather than raising finance in the market-place gives it an enviable freedom of action in setting financial conditions. It does not apply strict criteria of profitability to the projects it favours; many loans have been made for infrastructural projects such as water resources, roads and airports.

Repayment periods are, in some cases, as long as 50 years, and interest rates sometimes as low as 1.5 per cent.

In a few cases, the KFAED makes outright grants—for example, it has paid for exhaustive studies by consultants of the development prospects of the Comoros and of the tourist industry in the Maldives.

At the other end of the scale, the Kuwait fund was the prime mover in re-appraising the outlook for the iron-ore mining sector in Mauritania at a time when it appeared that it faced a quandary after the exhaustion of the first large deposits.

By all accounts, the KFAED was instrumental in putting together a massive \$500m package involving no fewer than 15 development agencies, under which Mauritania's principal source of export income will be further strengthened.

In the Mauritanian case, Mr. al-Hamad says that his institution was able to act as a catalyst. The institution has done so over a number of years in relation to the other international development institutions largely financed by Arab revenues—the national bodies set up by Abu Dhabi, Saudi Arabia and to a lesser degree, Iraq, and the multilateral organisations established during the 1970s. These are the Arab Fund for Social and Economic Development, sponsored by the members of the Arab League; the Arab Bank for Economic Development in Africa; and the Islamic Development Bank.

**Sense of mission**

Translated into action, the Kuwait Government's resolve

has had the effect of allowing the fund to evolve along lines very different from those of the World Bank or the major United Nations agencies. It is a small, lean organisation of no more than a couple of dozen professional staff with a refreshingly clear moral sense of mission and with little patience towards the bureaucratic complexities of the big, multilateral bodies.

In shaping the KFAED into its present, increasingly broad role, Mr. al-Hamad and his staff have had several advantages. The Kuwait Government, having made its decision to set up the fund in 1961, has scarcely ever intervened in its affairs. It has never laid down political guidelines as to which countries should benefit from credits thus letting the fund establish a genuine reputation for independence and for choosing projects purely according to its own criteria. Thus, it lands both to Marxist South Yemen and to conservative North Yemen, to Indonesia and to Vietnam.

Only in the case of Egypt does the fund feel it can no longer consider further applications, following the Camp David agreement and the "normalisation" of relations with Israel.

Nonetheless, existing commitments are still being honoured: the main outstanding loan is a KD 6m (£9.5m) credit granted in January 1978, towards the reconstruction of the Suez canal.

There is unlikely to be any move from the Kuwaiti side to call this in.

Although he does not deny the political dimension to this freeze in relations, Mr. al-Hamad also said in a recent interview that the KFAED had reached the conclusion that Egypt could not absorb further loans, even before the Camp David agreements were signed.

He explained that this was because loans already made were not being implemented.

With the exception of Egypt, the fund's political freedom of action has made it an increasingly desirable source of finance. So, too, has the fact that its credits are in no sense tied; it does not seek to push borrowers into awarding contracts to any

of its own nationals.

Closet to the KFAED in spirit is probably the Arab Fund for Social and Economic Development, whose offices are also in Kuwait.

Set up in 1971, the Arab Fund has as its main priority the encouragement and realisation of projects which strengthen economic ties between the Arab countries. In

past years, there is reported to have been some difficulty in finding projects which adequately filled this brief to the satisfaction of all member Arab governments, and in the spring of 1979 matters came to a head with the departure of

the Fund's president, Mr. Saad Jaroudi, from his post. No loans had been made for more than a year.

Under the new president, Dr. Mohammed Imadi, a former Syrian Minister of Economy, the Arab Fund appears to be moving back into a higher gear once more.

Total disbursements since 1971 stand at only KD 160m (£224m) out of an authorised capital of KD 400m, but commitments have now reached KD 311m and the day may not be too distant when the Fund will seek a fresh injection of money from its sponsoring governments.

#### Highest priority

Dr. Imadi makes clear that infrastructural and social projects will now be given the highest priority. Areas in which he hopes to be able to concentrate include transport, communications, inter-Arab electricity grids, teacher training and educational materials.

On the strictly industrial side, there are several major projects under consideration which have been sponsored by the Arab Organisation for Industrial Development, including a proposed multi-national co-ordination of agricultural machinery building, and a steel complex for which no site has yet been firmly agreed.

In the absence of suitable multilateral projects, the fund has made a good many loans to individual countries. Including some KD 60m (£85m) to Egypt—although not all of this sum had actually been disbursed when the fund was obliged by its political masters to impose on Cairo a freeze similar to Kuwait's.

The Arab Fund, however, will meet obligations to third parties arising from these commitments to Egypt, while it is nonetheless unable to follow up its projects on the ground.

According to Dr. Imadi, there is no shortage of deserving projects before the Arab Fund, especially in such areas as rural water supplies, health, education and agriculture. The fund, while it stresses that projects must make economic sense, shares the view of the KFAED that its prime role is to combat poverty, rather than to earn any specific rate of return.

Both institutions seek to carry out this mission with a minimum of red-tape and of political looking over the shoulder—though Mr. Imadi at the Arab Fund plainly has the more difficult task in trying to establish a pragmatic, practical and non-political tradition. Yet he believes that the point is now accepted by most member governments that Arab development aid is well past the stage of merely throwing money at problems, and is now a matter of skilled and sensitive management.

Adrian Dicks

## Social development has been remarkable

KUWAIT IS quintessentially a "successful" society in the sense that the symbols of success have become the necessities of life.

Local psychiatrists say the pressure on a young Kuwaiti to succeed is often more than they can bear.

"They must be millionaires, have yachts, holidays in London and so on," The trapping of success are all important. They must be seen to be successful! The trouble, he says, is that the chances of acquiring the high positions or becoming a wealthy merchant within a short time, are becoming less and less.

Kuwait is 20 overworked psychiatrists are having to deal with the results.

Increasing numbers are turning to remedies more associated with the West, such as alcohol or drugs, and presently some 8 per cent of all admissions to local mental hospitals are involving dependence of one kind or another.

Yet, in many areas, Kuwaiti social development has been remarkable. There is nothing more amazing than to fly into the city from a neighbouring Gulf country to find local Kuwaiti women stomping around hotel lobbies in thigh-high boots, dressed in the best the West can offer, browsing through boutiques and taking lunch with their girlfriends in public restaurants.

Even such superficial freedoms are unknown in the Gulf where women are still, to a large extent, shrouded in bisek. But in Kuwait there is no longer a "woman problem" but a "woman question".

Unlike their Gulf sisters, Kuwaiti women are not restricted in their work to the teaching or social affairs professions. One has just been made an Under Secretary,

another heads the tender committee in the Ministry of Planning. There are women professors and even a dean at the university, and hundreds more have first class degrees from overseas tumbling out of their pockets.

In the meantime, life is likely to become less easy for the Kuwaiti male. True, the Government has had a long tradition of taking nationals into the administration merely to Kuwaitise the ministries. This policy is likely to continue despite the abuses, which the Government appears to fully appreciate.

"We know there has been some over-staffing and moonlighting going on—and that people come to the office merely to pick up their salary," said one planning official. But then by tradition this has been a paternalistic society. We don't think this will make the population lazy, for many of them have two jobs—they have to, in order to beat the inflation rate."

Education is a sore subject in Kuwait, for despite massive building programmes, the Government finds difficulty in keeping up with the demands of the growing population. There are already over 270,000 students, the number increasing annually by 8 per cent. This necessitates a building programme for an additional 15 to 20 new schools every year.

With demand exceeding supply, many Arab residents' children find it difficult to secure a place at one of the Government schools, and a number of schools have to be used twice a day requiring double shift working by teachers.

The Education Ministry simply says that it only builds enough schools "for the needs of our children and maybe for the children of teachers. The foreigners can take up the excess capacity," said one official.

This trouble is that the excess is often not enough, and much has been left to the private sector. Getting a student into the university for a foreigner is also extremely difficult, requir-

ing a great deal of influence. The same kind of tug of war happens over housing, for while all Kuwaitis can be guaranteed a free house at nominal rent from the Government, the expatriate resident is left to the devices of Kuwaiti landlords.

For the ordinary bank clerk, teacher or typist, earning KD 2,800 a month, bearing an increasing cost of living and paying high rents can be a struggle.

On the Kuwaiti side, there is also resentment that say an Egyptian doctor can arrive in Kuwait today and obtain a Government flat tomorrow, while they may have to wait seven years for a free house.

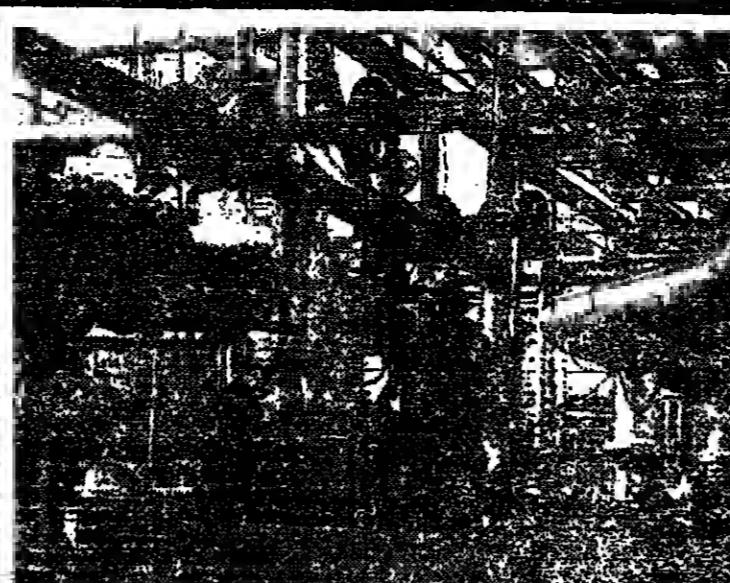
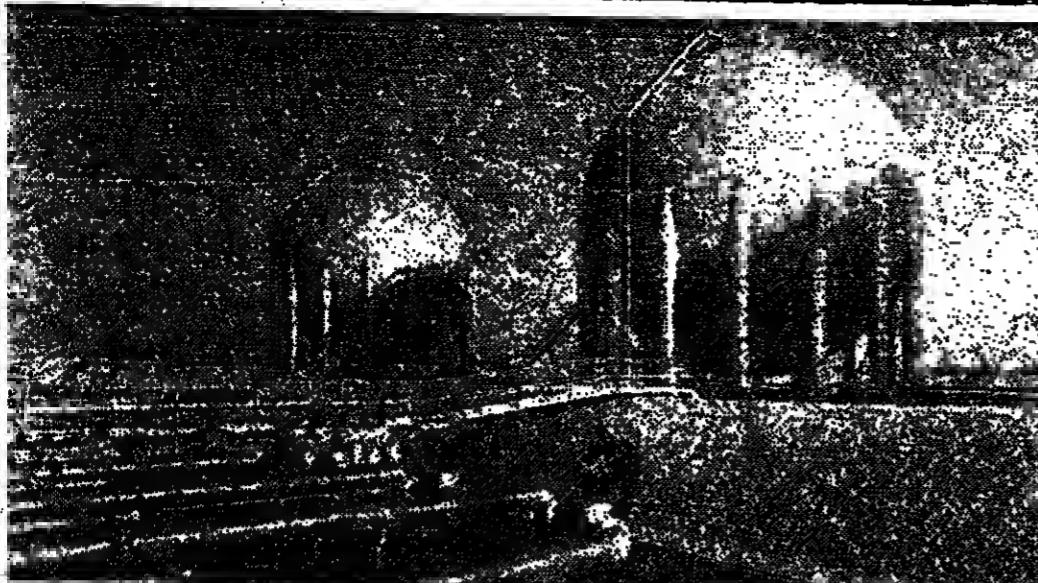
Health services have massively developed to keep up with the demands of Kuwaiti and non-Kuwaiti residents. Five major city hospitals are nearing completion and the older hospitals such as the Sabah and the Emiri are being upgraded into specialist institutions.

By the end of next year there will be some 6,000 hospital beds in Kuwait, each costing KD 40-KD 50 a day to run. These new hospitals, which would be the envy of any health service anywhere, will require the recruitment of some 650 doctors and at least 3,000 nurses.

The differing needs of the "K's" and the "N's," as Government statistics refer to the Kuwaitis and the non-Kuwaitis reach almost an obsession in any conversation with either side. A foreign Arab psychiatrist working in Kuwait suggests that perhaps their greatest failure in this society is their lack of success in creating a society which feels both permanent and relaxed. There is a great deal of nervousness about the money. On the other hand, their greatest success has been in distributing it."

Kathleen Bishtawi

## KUWAIT VII



Only a small proportion of Kuwait's labour force of about 300,000 are engaged in the oil industry, although the Government derives 93 per cent of its revenue from the oil sector. Above right: oil storage tanks at Al-Ahmadi and, centre, an oil processing plant. Left: travellers through a section of the central bus station in Kuwait city. If the city's growth rate is maintained, its population will be over 2.7m by the year 2000.

## Problems in the area of manpower planning

**THE MANPOWER** shortage in the Gulf is, as generally agreed, one of the results of rapid development of underdeveloped economies. A small country like Kuwait can't build five hospitals within a few years and expect to staff them completely with nationals. It takes time to train doctors, nurses, laboratory technicians and the like and only a few years ago such training wasn't available here.

However, in the Gulf the manpower problem is exacerbated by the way in which the Gulf countries garnered the riches that finance their development.

In their economies there is only a loose tie between productive activity in the economic sector which contributes the most to GNP, the oil sector, and the acquisition of income in that sector.

Kuwait's 1975 census, the last published, said that the total active labour force totalled about 300,000, of which only about 4,860 are engaged in crude oil and natural gas production and related activities. Yet the oil sector accounts for about 75 per cent of GNP and about 93 per cent of government revenues.

Robert Mabro, director of the Middle East Centre, St. Antony's College, Oxford, pointed out in a recent paper: "It is the harrasing and other actions of governments in the international fora which brings in the initial riches, not the productive endeavours of economic agents—farmers, firms, entrepreneurs, labourers, industrialists. The

natural corollary is that oil revenues belong to everybody in the nation as a natural inheritance in right.

Not everybody can stick a claim, but those with political voice, however, faint, or political muscle, however, weak, naturally would. Some will expect a share of the oil revenues as rent, independent of any productive contribution or effort."

Kuwaiti nationals are already a minority of the country's population—47.5 per cent of a total population of about 1m, according to the 1975 census, and probably even less in reality. Nationals are guaranteed housing, education, jobs and a host of social services.

### Citizenship

It is extremely difficult to become a Kuwaiti citizen. One must prove his people were in Kuwait before 1920 for "first class citizenship"—which includes voting rights—and one must prove his people were in Kuwait by the mid-1940s to become a "second class Kuwaiti,"—which includes all national rights but voting. A few people are naturalised every year but this is an exceptional honour usually reserved for those who have made great contributions to the state.

By law, only Kuwaitis can own real estate—in the past one of the Government's pet ways of distributing the oil wealth among its citizens was by land purchases at inflated prices. Only Kuwaitis can own shares. Businesses must have at least

51 per cent Kuwaiti participation. Foreign contractors and exporters must have Kuwaiti agents to bid on projects and sell their goods here. Only Kuwaitis can get import licences.

The system thus encourages the growth of an inflated civil service. Of an active Kuwaiti labour force of about 87,000 in 1978, 76.2 per cent were employed by the government.

The government employs about 43 per cent of the total active labour force, including foreigners. Over a third of the foreigners working for the government are in the lowest salary range whereas only 530 Kuwaitis are in that bracket.

The system also encourages

and rewards the sleeping partner and agent over the skilled worker, the professional and the manager. In many cases the link between effort and reward has been severed. Thus the country not only turns to foreigners to do the menial jobs nationals feel are beneath them—a situation that develops in highly-industrialised societies also—but also turns to foreigners to do jobs Kuwaitis probably would be trained to do if the system didn't work against this.

The government is obviously trying to solve this problem.

Many within it support cutting down on some of the giveaways

programmes and back the institution of a tax system that

although unnecessary for public

revenues would serve to make

not just beneficiaries of its largesse.

Kuwait's goal, according to several government employees involved in manpower planning, is to train Kuwaitis to take the place of foreigners in supervisory positions and to employ foreigners as manual labourers only.

However, the census estimates that by the year 2000 Kuwaitis will have risen to only about 50 per cent of the population. The Planning Ministry hopes that by that time Kuwaitis will make up about 32 per cent of the active labour force rather than their present 30 per cent.

To encourage this the Government has a central training

and rewards the sleeping partner and agent over the skilled worker, the professional and the manager. In many cases the link between effort and reward has been severed. Thus the country not only turns to foreigners to do the menial jobs nationals feel are beneath them—a situation that develops in highly-industrialised societies also—but also turns to foreigners to do jobs Kuwaitis probably would be trained to do if the system didn't work against this.

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people aware that they have obligations to the state and are

Palestinians, who officially are 20 per cent of the population but in reality are probably more like 25 per cent. At the moment only 15 per cent of the central training institute school students are non-Kuwaitis.

Kuwait University is educating about 8,500 students in its faculties of arts and education, science, medicine, engineering, commerce and economics and law and Sharia. About 5,775 are Kuwaitis, about 675 are Gulf Arabs and about 2,058 are foreigners, mostly Palestinians.

The students in the faculties of science and engineering are predominantly foreign while the faculties of arts and education and commerce and economics are predominantly Kuwaiti.

To encourage this the Government donates heavily to the Palestinians cause. When the Palestinians spontaneously demonstrated last March against the Egyptian-Israeli peace treaty, the Kuwaiti authorities were out in force, especially round the U.S. Embassy, but they didn't try to interfere.

The possibly dangerous Palestinians are probably the younger ones who have been born and educated in Kuwait but who cannot enjoy the full rights, benefits and salaries of citizens. So far, however, there has been no real overt evidence of their dissatisfaction, just grumbling.

Last year, after the Iranian revolution, the Kuwaiti Shia, who are mostly of Persian origin, were suddenly perceived as a potential problem. Estimates are that they form about 20 per cent of the Kuwaiti population. The Kuwaiti authorities tried to interfere with their first demonstration in support of Ayatollah Khomeini, and even arrested a few participants but the authorities quickly realised that it was wiser to back down.

A possibly violent situation was averted. In September several prominent Shias got up in the local

efforts on capital intensive, low manpower projects.

Since the Palestinians are the second largest minority after the Kuwaitis, they have been looked to as the potential power base. But the Palestinians are not like the ones in Lebanon, they are making a comfortable living, not languishing in refugee camps. Kuwait is not a confrontation state and the Government donates heavily to the Palestinian cause. When the Palestinians spontaneously demonstrated last March against the Egyptian-Israeli peace treaty, the Kuwaiti authorities were out in force, especially round the U.S. Embassy, but they didn't try to interfere.

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A possibly violent situation was averted. In September several prominent Shias got up in the local

mosque to give mildly anti-government speeches. One of the men, Ahmed Al Mahri, the son of Ayatollah Khomeini's appointed Imam for Kuwait, was deported to Tehran along with 18 other members of his family although they were Kuwaiti citizens. The passports of three other men were taken away.

### Demonstration

In November, at the Shia Feast of Asura, about a thousand Shia marched on the U.S. embassy. Kuwait security, invoking a public assembly law requiring a permit for a demonstration, broke up the gathering in only a few minutes with tear gas.

Since then there have been no more incidents but during November, December and January Kuwait deported about 18,000 people. Mohammed al-Hamed, Head of Security, said the procedure was not unusual and that these were foreigners who had entered the country illegally or whose residence permits had expired. Persian labourers say, however, that the deportations are aimed at them. Mr. al-Hamed denies this.

Figures are not available on the number of Persian workers in Kuwait. Before the revolution there were only about 40,000 because job opportunities were so good in Iran it was unnecessary to travel to Kuwait to make a living. Now some in the construction business say they are seeing Persian labourers in Kuwait who haven't been working here for about 10 years. They attribute this to unsettled

conditions in Iran and, according to some, to hunger in the villages.

Some of the prominent Kuwaiti Shia, many of whom still support the Shah, have warned members of their communities that they must choose now whether they are Kuwaitis or Persians and if they choose to be Persian they must go to Iran. The Kuwaiti Government meanwhile is courting Kuwaiti Shia. The 35-member committee that was formed recently to prepare for a new national assembly was about 20 per cent Shia.

Just what dangers these different ethnic groups pose in Kuwait cannot be seen yet. But their existence, coupled with the growing religious fervour in the area—as witnessed by the Grand Mosque incident, has many Kuwaitis themselves questioning the country's future tranquillity. The military commander of the forces who took the Grand Mosque had stayed in Kuwait and Saudi Prince Fahd is reported to have told a Lebanese newspaper that the incident was masterminded from Kuwait.

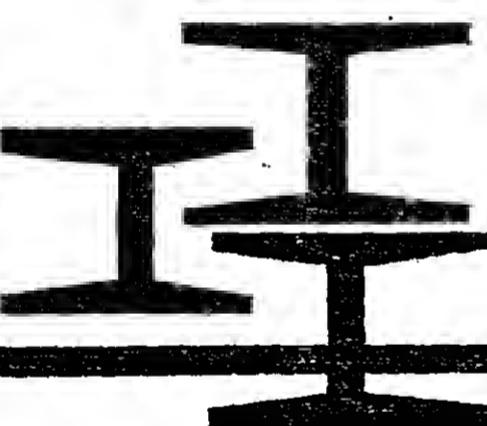
There was some leafletting done in Kuwait in support of the Sanatis and two men got up in a Kuwaiti mosque to speak in their favour. They were almost killed by those in the mosque at the time. Mr. al-Barnad says that he is not worried about Kuwait's future and for the time being everything is quiet.

Leslie de Quillacq

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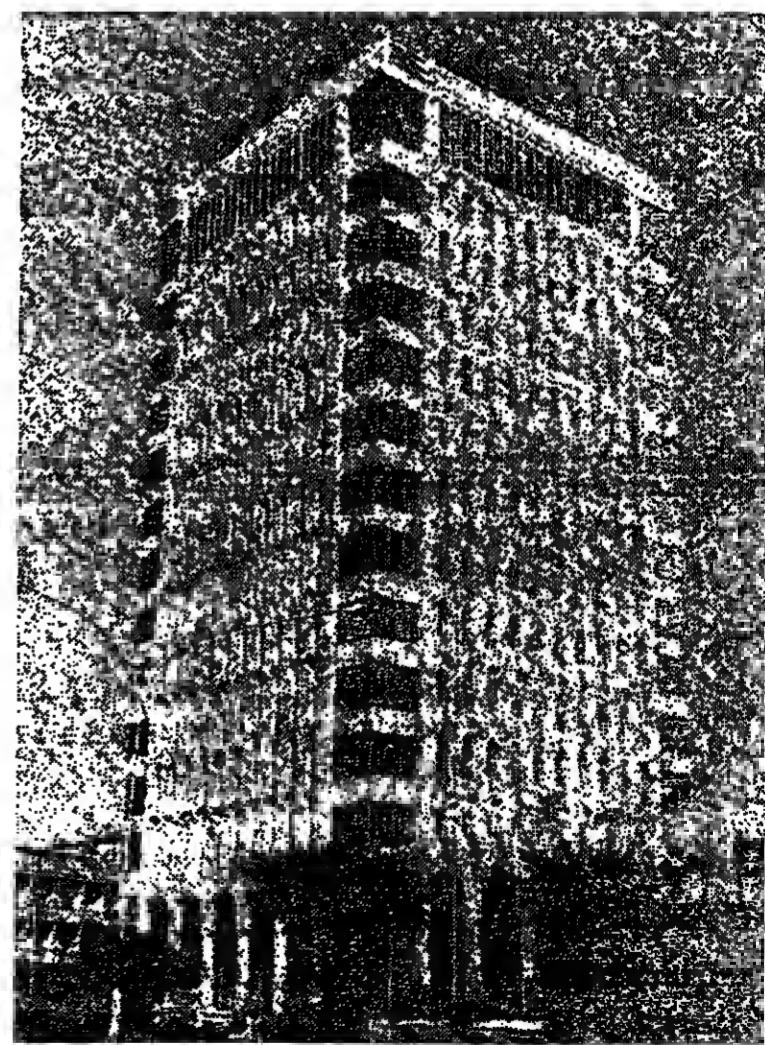
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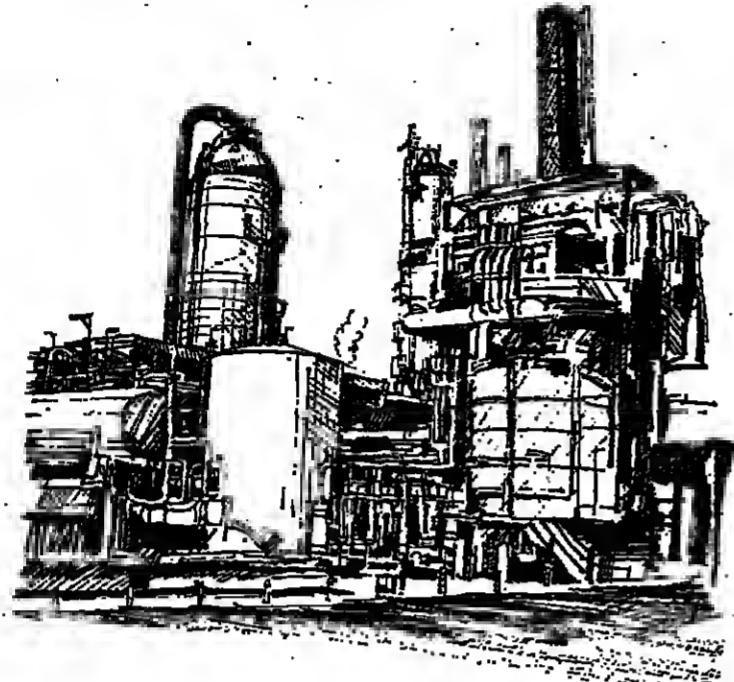
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## KUWAIT VIII

# Need for more coherent economic policies

KUWAIT'S ECONOMIC development has been managed with as much prudence and competence as its foreign policy. Successive governments have presided over the evolution of a unique combination of a welfare state and free enterprise system. The private sector has been stimulated, not the least by measures to distribute surplus oil wealth and to an extent, also protected in a paternalistic way. Large-scale development projects of dubious viability have been eschewed. The provision of basic infrastructure has generally kept pace with demand.

The approach has been gradual, pragmatic and flexible in conformity with the same character of the State. But it has also been somewhat piecemeal. Now there are signs of dawning consensus in ruling circles that the time has come to formulate a more coherent long-term view to the year 2,000 and beyond.

In the past, planning has not been given much precedence in Kuwait. The concept is not one that co-exists easily with the spirit of free enterprise. The function is also one that is only considered essential for countries which are short of capital and, therefore, need to allocate it carefully.

Outsiders may debate the extent to which Kuwait—a very significant oil donor and rentier—can be regarded as a developing country. For good reason it insists that it is one, notwithstanding its growing investment income, now running at annual rate of over KD1m. The State is still desperately dependent on the exploration of its vast hydrocarbon resources. Meanwhile, if it is to become an advanced country, if not an industrialised one, Kuwait still needs several generations to develop its human resources.

Yet, in one respect, it must be considered exceptional among developing countries. Compared to other countries, there is none other, including Saudi Arabia, for which availability of capital can be less of a constraint.

Since the oil price explosion at the end of 1973 the State has recorded budget surpluses totalling (before deductions for aid transfers and contributions to the capital of enterprises in Kuwait or pan-Arab projects) more than KD10bn, or the equivalent of about \$35bn.

### Long-standing aim

Excess revenue on such a scale has enabled it to move purposefully towards fulfilling a long-standing objective, dating back 25 years, of generating an investment income on a scale that would provide an alternative to oil when the wells run dry. Pursuit of that aim, however, has never been to the exclusion of a greater self-sufficiency not based on oil production.

In reality, the day when the wells run dry is very far away if it seems ever-present in the Kuwait consciousness. The State's proven reserves should last 100 years or more at a production rate of 1.5m barrels a day, the reduced level which will become effective from April this year.

As it happens, Sheikh Ali Khalifa al Sebaa, the Minister of Oil spoke last year of a period lasting from 50 to 100 years as the time-lag required by members of the Organisation of Petroleum Exporting Countries (OPEC) to complete the necessarily slow process of economic and social development. He was giving an indication of the realistic long-term perspectives of his own thinking, at least.

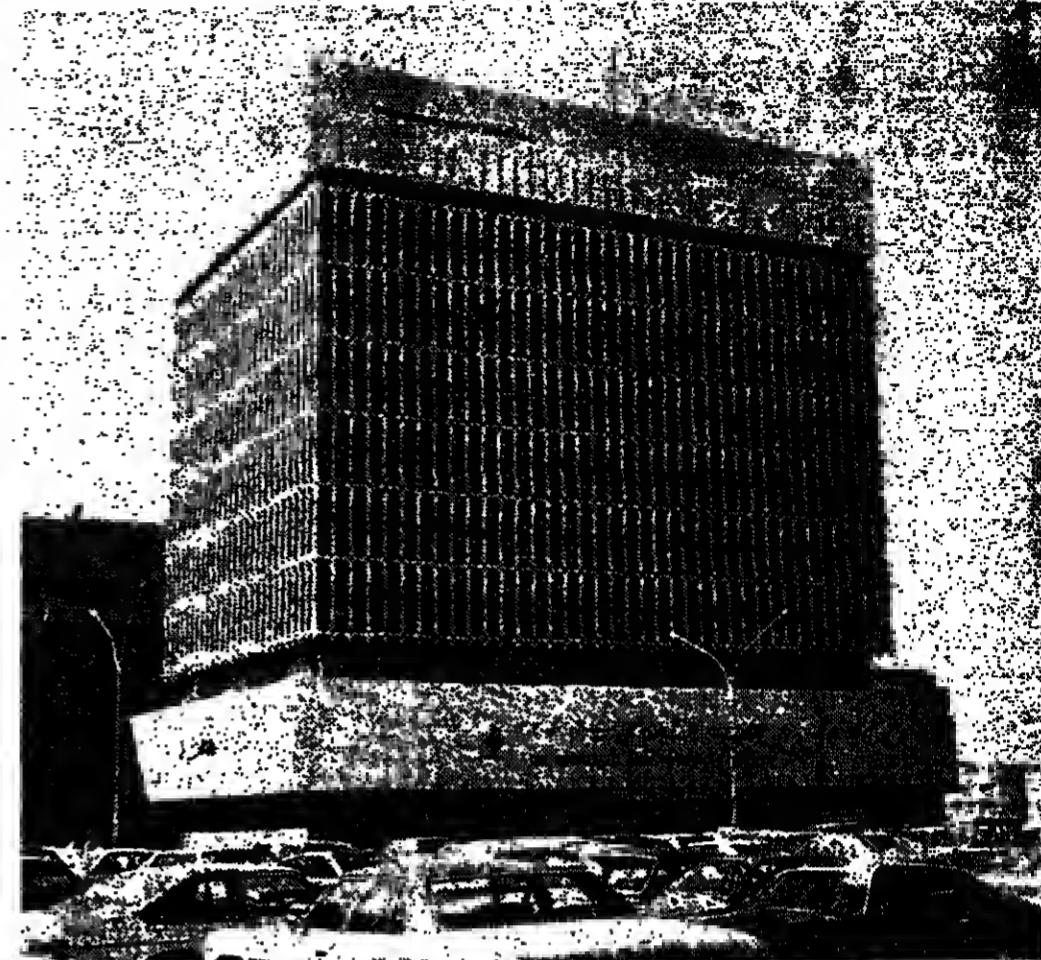
Understandably, there is also a sense of urgency. Mr. Mohammed Youssef al Adasani, Minister for Planning, speaks of a "race with time". Kuwait is no different from any other oil producer in "trying to achieve a lot in a short space of time".

Against this, the Government is fully aware that, despite the lack of any financial constraint, there must be limits to the rate of growth. It has yet to define precisely what the guidelines should be. But three years ago it adopted one principle that it is determined to abide by. That is, the monetarist one of strict curbs on increases in public expenditure.

KNPC entered the post-1973 war with greater sophistication than the other conservative Arab oil states of the Gulf and with a relatively well-developed infrastructure.

At the same time, it underwent a rapid growth. Statistics, relating to Kuwait's national accounts, are less than complete or compatible, but they give a fair indication of trends. In the five years from 1972-73 to 1977-78, gross domestic product grew at an average annual rate of 22 per cent, to reach KD 3.85bn. The biggest increase was in 1973-74 when the overall gain was reckoned to be 88 per cent, reflecting the quadrupling of per barrel receipts from oil.

As with other producers, petroleum price rises give a somewhat distorted picture of Kuwait's economy. However, for this period the average growth for non-oil GDP reckoned to have been 17 per cent.



The Commercial Bank of Kuwait

Since the first oil prices' escalation, one of the most striking aspects of Kuwait's economy has been the very big rate of savings. In the period from 1972-73 to 1973-74 they accounted for something like three-quarters of GDP.

In contrast, only 17 per cent of GDP was utilised for capital formation, though it had been rising proportionately, in 1977-78 when the public sector contributed three times as much as the private sector. In other words, Kuwait spent only a small part of its income.

Kuwait's experience of the 1974-76 boom was such as to persuade the Government to place severe curbs on expenditure. Previously the Kuwait Planning Board had exercised some influence over economic policy but the Government had hardly made a pretence of following the first two Five-Year Plans.

In 1976, the Board was upgraded to ministerial status. It formulated a plan for the 1976-77 to 1980-81 period that projected development spending of KD 4.44bn, including KD 1.07bn for the oil sector and KD 2.3bn for other ministries and autonomous agencies, with the balance expected from the private sector. In the event, public investment from 1978-79 amounted to KD 1.31 bn, far below the original target.

Much earlier than Saudi Arabia and the UAE, however, Kuwait became aware of two other reasons in favour of measured and balanced growth, rather than break-neck development. One of particular relevance to itself is geography. The small area of the state has circumscribed and conditioned its development potential. The strait-jacket, constricting its physical expansion and the need to optimise a limited land area was recognised well over a decade ago. The Urban Master Plan was drawn up in 1970 and revised two years ago. Related to this basic consideration had been another one that is becoming an increasing, if as yet unrealised, preoccupation.

As soon as Kuwait started disbursing oil revenue its citizens became apprehensive and, to an extent, resentful of the influx of expatriates, Arab and non-Arab, required for the build-up of the state's infrastructure and services. The correlation between development and the import of manpower has been a direct one that has not been appreciably modified by evolution of a comprehensive educational system during the past 30 years.

During the past five years the trend has been to think more in terms of developing Kuwait as a service centre. At the last count, five years ago, nearly 75 per cent of the labour was employed in the service sector. But two-thirds of those were working in the over-bloated bureaucracy. Despite its past traditions as an entrepot there seems a limit to how far Kuwait can assert itself as a trading centre for the region.

In this respect, it was eclipsed by Dubai more than 10 years ago, as its merchants found easier profits in a growing market at home. There was a marked rise in re-exports from 1975 to 1978, to more than KD 150m a year. With the easing of port congestion, however, this business has flagged.

In keeping with its maritime traditions, Kuwait has become a force in world shipping. The fleet of more than 50 vessels belonging to the Kuwait Shipping Company was merged at the end of 1976 into the multinationally-owned United Arab Shipping Company. It has made losses for the past two years but with the market improving, it looks forward to making a profit this year. In the near future, it should be adding to the value of oil production by carrying more than 40 per cent of the State's crude and oil-products. In addition, there are two other companies quoted on the Stock Exchange, including the Livestock and Transport Trading Company, which also delivers New Zealand lambs on the hoof to other markets, as well as other

privately-owned vessels. But shipping is a business where Kuwait is as dependent, as in others, on expatriates.

In the service sector, however, finance takes pride of place. It is a field of activity where natural Kuwaiti aptitudes have flourished and expertise has been quickly evolved.

The 1975 census showed only 2 per cent of the economically active engaged in finance and insurance, which, little more than one-fifth were residents.

As witnessed by the proliferating number of institutions and their diversity, Kuwait is continuing to develop as a market of growing importance. Basically, though, it is concerned with the handling of the State's public and private surpluses.

For Kuwait the problem is not the creation of employment opportunities, but minimising dependence on expatriates. There are two aspects to the problem: on the one hand, the ever-increasing demand for utilities and services and, on the other hand, the inability or reluctance of Kuwaitis to perform tasks required to maintain and increase, in response to population growth, the facilities taken for granted by the State's citizenry.

The Government evidently cannot contemplate any wholesale redeployment of manpower, either Kuwaitis or non-Kuwaitis of long-standing residence. Citizens have a right to jobs and 3,000 each year, at the present rate, enter Government service.

Recently, Sheikh Jaber al-Ahmed, the Ruler, acknowledged that 65,000 of the nationals and expatriates working for the Government were unnecessary—but for social and humanitarian reasons they would not lose their jobs.

**Technical skills**

There are plans for the training of Kuwaitis in technical skills so that dependence on expatriate man-power can be reduced. There must be scepticism about how successful they will be. Construction workers, especially those recruited and imported, can be sent home when their work is finished. Those people needed to run basic utilities and services can not remain in Kuwait.

Quite apart from the need to keep on combating inflationary pressures and economic over-heating, Kuwait needs an economic policy geared to a population issue—and vice versa. The drawing-up of guidelines by the Ministry of Planning must await the results of the census says Mr. Adasani. The approach will be conditioned to assumptions about what the optimum population—from the point of view of demographic balance and minimum number of foreigners—will be by the year 2000.

Taking that as a basic reference, the strategy would be to adjust expenditure and development, with particular emphasis on manpower requirements and educational programmes linked to it. Achieving the right balance would be difficult for Kuwait, even if the planning function was accorded the status in Kuwait that it has not seen, hitherto. But will it be given the necessary priority?

"It seems there is no alternative," comments Mr. Adasani, who points to the importance attached to planning by the Ruler.

Certainly, this time has come for a more realistic appraisal of where Kuwait is going and a more determined attempt to direct its economic course.

Richard Johns

## KUWAIT IX



Plans are being made to reduce Kuwait city's traffic nightmare, although the number of vehicles is increasing by more than 14 per cent a year. Above: Fahd Al Salem Street, in the centre of the city.

## City's curious blend of old and new

AMONG THE cities of the Gulf, Kuwait is unique for one thing—its size. It is the first aspect that you notice about Kuwait; the city starts at the airport, and if you are not too unlucky with traffic jams, after half an hour you may arrive at a city centre hotel.

Compared with other Arab cities its population is small, but in terms of the Gulf, it is enormous.

Kuwait is a curious blend of "old" and new, built by its legendary rich private sector (which because of fantastic land prices, well exceeded those of Manhattan), have been forced to build upwards—and the "old," as represented by the 30-year-old suburbs where most of the State's Arab residents live.

To step into the new areas of Salmaia recalls some fashionable European shopping arcade—and, in contrast, a walk around Hawalli, the predominantly Palestinian suburb, is like stepping back into some backstreet of Beirut.

The styles of Kuwait are confused and varied as its inhabitants.

Back in a city centre hotel, a Czechoslovakian orchestra complete with cellos, flutes and violins regals Western diners with Mozart sonatas in elaborate surroundings resembling some 19th century Viennese society restaurant. Just 40 minutes' drive away, stateless bedouin are herding sheep, just like they've always done. And in between these two are the mansion houses of the Kuwaiti merchants, their facades decorated with anything from Greek-Roman pillars to Islamic archways.

### Planning project

Varied it may be for the city's planners, the problem is keeping up with the sheer size of the population and its growth. Its expansion involves a seemingly endless process of house building, school construction and power station developments.

Just 25 years ago, the city state had a population of around 100,000, of whom 80 per cent were in the old city with the remainder in the oil city of Ahmadi. Nowadays, conservative estimates hover around the 1.4m mark but the number is probably much more. The annual rate of increase is about 6 per cent a year. Demand on the public utilities register is greater growth rates than that—demand for electricity soared by a massive 25 per cent last year, not only because of the natural population growth but because of the thousands of new houses being put into commission.

If the growth rate is maintained at its present pace, city planners estimate that the

population will be over 2.7m people by the year 2000. By that time, 90 per cent will be living in the urban area. By then, say the municipal architects, Kuwait city will stretch all the way to the Saudi border, in the south.

The density of the city will require careful social planning, for in a town where the population is split in two—local citizens and foreigners—it cannot be haphazard.

Previous housing development policies have meant that the urban area is virtually segregated into Kuwaiti and non-Kuwaiti areas, for the large new housing estates are exclusively for nationals.

Providing homes for poorer Kuwaiti citizens is one of the Government's top development priorities. It has also been one of its major successes. The National Housing Authority was established in late 1974. Its record is nearly 25,000 houses completed or under construction, but waiting times are still long.

When the NHA began its operations there were some 22,000 applications. Most of these have been satisfied—but each year there are more than 5,000 new requests.

One of the unique characteristics of the Government's housing programme in Kuwait is the way in which the population has been carefully divided up into income groups. The lowest category is "rural" housing for the bedouin who until now have been left, stateless, and living in shanty towns dotting the city's outskirts.

In 1976, the population of these sprawling of corrugated iron sheds was estimated at 120,000 until a Government decision called for a crash programme to rehouse them.

Since then, some 10,000 houses have been built and within the next two months the Authority hopes to have finally rid Kuwait city of its shanty towns. Their new houses have been specifically designed around bedouin habits, incorporating an area for animals and naturally sufficient garage space for two cars.

The next category up is the limited income group, for which some 12,000 houses have been built. However, the waiting list in this group is around seven years and each year some 1,500 new applicants are added. Higher-income Kuwaitis, defined as falling in the "average" income category, have the choice of either accepting a two-storey villa with a nominal rent of KD 50 a month or buying a plot of land and receiving an interest free loan of up to KD 36,000 to build their own house.

Already, 2,500 villas have been provided in this category, though the National Housing Authority is still way behind in demand.

For Kuwait's urban planners another associated problem of

growing proportions is the traffic that is being generated by this growing population. It is one made worse by the average Kuwaiti's partiality for the biggest gas guzzlers turned out by Detroit. It is here that the plans and theories emanating from the Kuwait municipality take on their most futuristic flavour. Kuwait is strictly a two-car family country, for there are 267 cars for every 1,000 people. This compares with 45 cars per 1,000 only 16 years ago, when the major parts of the city were built. In 1977, for which the latest statistics are available, figures show there are some 269,000 cars on the road, together with 53,000 pick-ups and 8,000 taxis. The number of vehicles is growing by 14-18 per cent a year.

To cope with this growing traffic nightmare, a number of projects designed to lessen the flow into the city are under study. Firstly, there are the new concentrations of population being built in Subiya and Khairan. They will, it is hoped, lessen the flow of vehicles coming into Kuwait city.

Secondly, the municipality are planning completion of a sixth ring road and a series of centres with a total car parking capacity of 50,000 cars. The plan is that drivers will change on to clean, efficient public buses, though it is not clear whether they will be willing to. At the moment, buses are mainly a male, labouring class affair but plans by the local bus company include air-conditioned mini-buses running to and fro into the major commercial areas of the city.

Although immigration is in theory expected to decrease from 1980 until the end of this century, by which time Kuwaitis will form more than half the population, it is estimated that in order to cope with total overall demand, the supply of housing will have to be increased by more than six per cent every year.

The major task of housing the expatriate resident will fall on the shoulders of the private sector, which until now, has been reluctant to cater for this cheaper end of the market. The luxury type accommodation is still offering three-year write off periods, but nevertheless, rents are dropping gradually, and there are already 12,000 empty apartments in the city in the higher rent category.

However, until such time as rents drop to the levels that the average bank clerk or teacher can afford, sharing will continue to be the norm in Kuwait.

"It may be a cruel approach to leave the Arab resident to the devices of the local landlord," commented one senior planning official, "but in the long run it is better for the economy that the government trying to interfere in the commercial property market."

For Kuwait's urban planners another associated problem of

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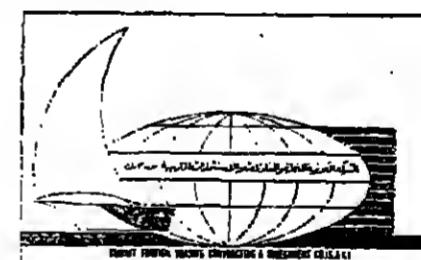
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## KUWAIT X

## Traders face profit cuts

FIRST IMPRESSIONS of Kuwait always involve money, and the making of it. A bank clerk at the airport casually asks an incoming passenger from London what that day's interest rate was in Britain. In the hotel coffee shop, two Kuwaitis discuss the Swiss Franc and land prices in the city. At the reception desk, a clerk says he often buys items from hotel clients—"you know, dresses, soap, steel—anything. You have to be into something here, don't you?" he explains.

The trading instinct in Kuwait starts at the bottom upwards. As the hotel clerk says, everyone is "into something" in Kuwait, importing into this legendary surplus market which grows in size by 6 per cent a year.

A small company in Kuwait is one with turnover of KD 25m, according to a long-experienced Lebanese businessman.

"The really wealthy families are likely to be the names you've never heard of, the people who are land-owners,

stock-holders—the quiet unobtrusive names. They're up to the KD 800-KD 700m mark," he adds.

The merchant community of Kuwait is one of the region's oldest. It has been active since the 18th century, trading in pearls and foodstuffs with neighbouring countries. It was only recently that the riches of the merchant community out-ranked even that of the ruling family.

In the mid-30s, the entire budget of the palace and the royal family was equivalent to about \$7,500 a year and was contributed, directly or indirectly, by the merchants. The two are still very closely linked, but unlike Saudi Arabia, there appears to be an unwritten rule in effect which precludes the Sabahs from indulging in trading. This long tradition has created the most highly sophisticated mercantile community in the Middle East.

A number of them have transformed into international business empires and are run on US lines. One leading family in Kuwait obliges its executives to set themselves monthly targets and "confess" at open board meetings why those targets may not have been met.

Local business and industries are protected by a labyrinth of laws giving preference to local companies. Government contracts can only be secured through a local agent. Cheap land is offered as an incentive for industry, there is tariff protection on their products and relief from customs duty for new manufacturing plant and equipment.

The Government also provides cheap energy—petrol is still 12p a gallon in Kuwait.

Times may change in Kuwait, since planning officials believe the private sector has been "spoilt" long enough.

Taxation is a perennial subject in Kuwait. "At the moment it is a laughing matter in a country like ours," commented one official. "Certainly, we do not need it as a source of revenue. But we do need it as a tool in the economy, to remedy certain trends."

Consideration is also being given to end the era of cheap energy in Kuwait, to make the public and industry alike more aware of the real costs.

Despite the incentives, few of the merchants have gone in for large-scale industrial projects.

One company, for

example, which did a feasibility study on the possibilities of an air-conditioning unit assembly plant, found that with the high overheads and labour costs, it would still be cheaper by as much as 20 per cent to import them from Japan or the U.S.

"In a market as small as this, you cannot get the economies of scale," commented a company official.

The last two years have not been the easiest for many Kuwaiti merchants.

The economy was marked by no real growth in the Government budgets, apart from that which can be accounted for by inflation.

Thus, the general slowdown is echoed in the import levels which, in 1978, showed a decline for the first time in many years.

**Over-stocked**

In 1979, a number of traders found themselves over-stocked and were left with millions of dollars worth of equipment and goods stacked around waiting to be sold.

"There were a lot of projects still in drawers," commented one trader whose sales had fallen by as much as 30 per cent.

A number of the biggest names in Kuwait were obliged to cut down on their staffs, although this may have a long-term beneficial effect, as many were geared up for a boom economy.

There were also reports that a panies which had taken loans from the international banks had defaulted—not on payments—but on the conditions set by the banks themselves.

When the times became sticky, and with wavering foreign exchange rates, a number of them found the conditions difficult to meet. Payments around town generally slowed down as traders, as liquidity tightened when funds began to leave the country to obtain higher interest rates. All of them report slightly higher turnover, but decreasing profit margins.

In some cases, their margins were dropping faster than their turnover increasing, thus representing an overall shrinkage. The next few years will see a separation between those which have adopted modern management techniques and those whose administration still remains largely traditional, in the hands of a few family members.

In the construction industry,

the competitive pace heated up

in 1978, from a level

of KD 1.3bn to KD 1.26m.

In 1979, a number of contractors found themselves seeking to fill wall-equipped berths which were planned in expectation of the boom continuing.

In the face of such tough competition, prospects for European contractors could look gloomy, but they are not impossible. One British company, Balfour Beatty, won a reservoir construction contract in the face of Korean bids merely by linking up with a local contractor and making use of his skilled Arab staff of engineers and designers. The normal overheads on expensive expatriate supervisors were cut down as orders will have to be placed locally, rather than being provided from other countries.

However, one project for which the Koreans bid was beaten by them at KD 20m if

local materials were used—and KD 17m if their own supplies were employed. The lower offer was accepted. At times, the Korean bids are even below the prices expected by the

contractors.

The overall import figures for

1978 which are the latest figures available, show an 8.5 per cent drop over the previous year,

from KD 1.38m to KD 1.26m.

There appears all too often to be a tendency by British contractors to lay the blame on the Kuwait Government contract conditions, say local consultants.

"In fact, the conditions are little different from those in any other Arab state and they are coming closer to

FIDIC all the time," remarked one consultant.

With the slow-down in other

countries, particularly the UAE

and Iran, there are likely to be

even more eager contractors

searching for work in Kuwait.

Already construction costs

are falling, by as much as 25

per cent over the past two

years until development plans

are completed. Nevertheless, Kuwait will be a buoyant market for the indefinite future with many large-scale contracts on the horizon.

It is also a straight market,

all contracts are adjudicated by

considerably in the past year and British contractors which

were left in the early 1960s, showing an interest in the state found themselves up against very stiff competition from the Koreans and Japanese.

The Koreans have long been impressing the Kuwaitis not only for their cheaper prices but also their ability to complete a good job on time. For a recent KD 10m contract on the sewerage system, Hyundai managed to finish the first part of the development ahead of time. Instead of the second phase being put out to tender through the Central Tenders Committee as normal, the Ministry of Public Works simply re-negotiated. Even the British consultant conceded that the quality of work was first class.

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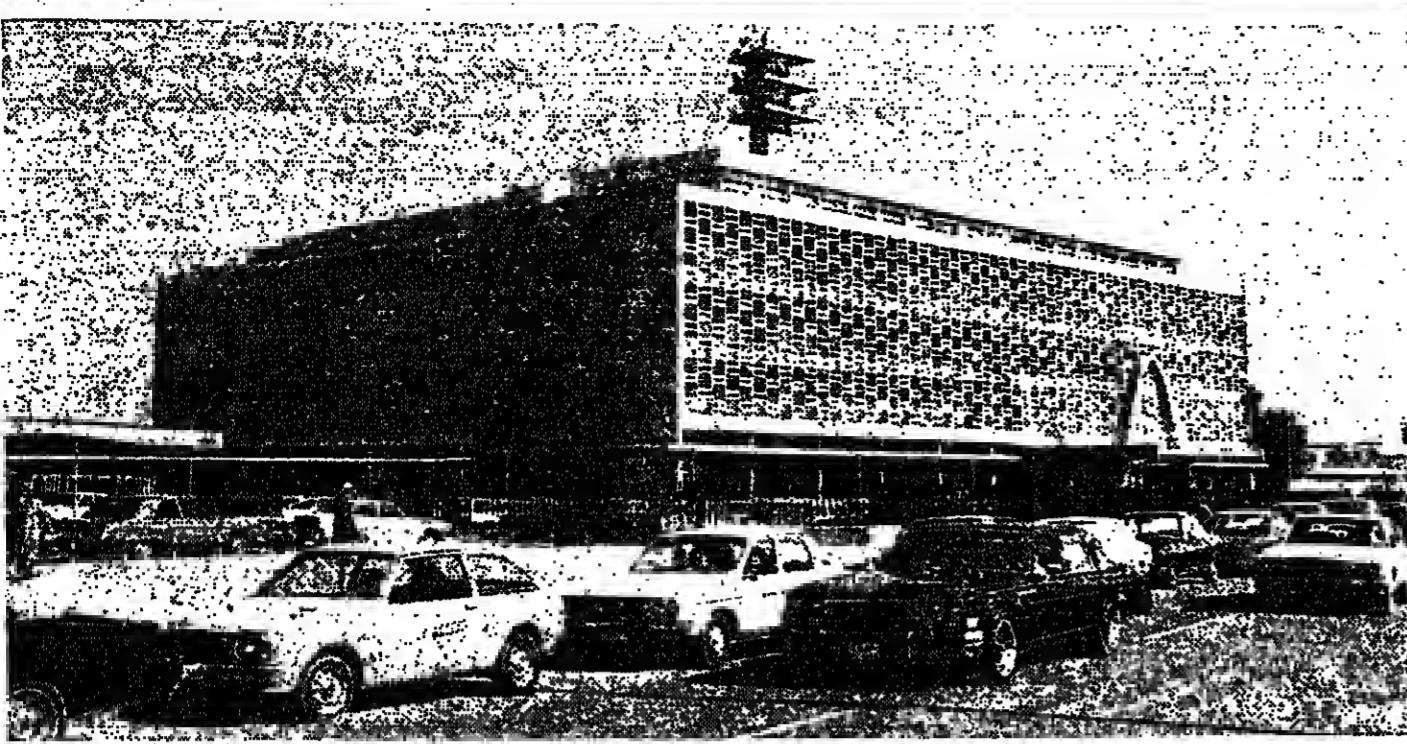
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## KUWAIT XI



A 50-member committee has been appointed to consider the re-establishment of a democratic system for Kuwait. The original National Assembly building (above) will be replaced by buildings now under construction

## Moves to encourage new industries

INDUSTRY IN Kuwait, now no less than in the past, is dominated by oil. If the Kuwait Government has shown more forethought than some other oil-producing States in looking beyond the day when its immense resources eventually begin to dwindle, it has not yet firmly fixed on a strategy to replace hydrocarbons in its economy.

Indeed, it appears to take the view that, in a country with few other raw materials, there would be little point in attempting even to evolve such a strategy. Better, as many Kuwaiti economists see it, to concentrate on making the best use of hydrocarbon reserves in order to spread the benefits as far ahead as possible.

Yet Kuwait has given, and continues to give, a good deal of serious attention to ways in which it might diversify. In the hydrocarbons industry itself, it is in the process of carrying out a major overhaul of existing refinery capacity, that is intended to yield substantial amounts of by-products suitable as feedstocks for a range of new industries including a proposed \$120m tyre plant and a \$20m melamine plant.

Two other major projects, for an olefin complex and a hydrocarbon aromatics plant, worth around \$300m apiece, are officially in the planning stages. The State-owned Petrochemical Industries Company is negotiating with potential partners and is carrying out commercial and technical feasibility studies. Yet there is some doubt on the part of observers in Kuwait whether either of these huge downstream investments will actually materialise as originally envisaged at the PIC's Shuaiba complex.

While the Kuwaiti authorities remain interested in principle in further downstream exploita-

### Housing policy

The Government is currently preoccupied with evolving a more efficient housing policy and, with it, new physical planning criteria. Space for large new industrial projects is scarce, and there is also growing concern to avoid industries that would add further to environmental problems: recent ecological studies of the Gulf itself have underlined the fact that pollution is already serious.

Officials at the Planning Ministry and at the Industrial Bank of Kuwait (the joint private-state institution immediately concerned in financing industrial projects) agree that several criteria will have to be met by future undertakings. They will have to be clean, and they will need to be sure in most cases of export markets in order to be viable. Not least, they will have to be capital

## Surplus revenue

CONTINUED FROM PREVIOUS PAGE

of these assets can hardly (or not at all) be considered commercial.

At the end of 1974, 84 per cent of reserves were of this variety, according to figures released by the Government. Loans to Arab countries amounted to 15 per cent, other aid to 10 per cent, participation and loans to Kuwaiti companies, 18 per cent, funds invested in state organisations 16 per cent, and money placed with international organisations, 2 per cent.

As a proportion of the total, such assets would have declined over the past two years.

These assets form part of the General Reserve, rather than the Reserve Fund for Future Generations. The former does, however, contain some commercial investments, though generally speaking, less profitable ones. Also included are the gold and foreign exchange reserves of the central bank which amounted to the equivalent of \$2.5bn at the end of 1979, and also \$2.5bn to \$3bn in liquid form to cover a year's budget spending.

According to Kuwaiti officials, the total is more or less divided 50:50 between the General Reserve and the Reserve Fund for the future generations. The Government's investment income was both was calculated at KD 5.7bn (£1.5bn) in 1978, nearly 30 per cent of Government expenditure in that year.

Kuwait's long-term investment strategy has aimed at holding about 60 per cent of assets in equities, convertibles and real estate and most of the investment in bonds and other top-grade securities.

The emphasis inevitably on the U.S. which, as Finance Ministry officials point out, accounts for some 60 per cent of the available equities in the world and almost as big a pro-

portion of fixed instruments.

Despite the depreciation of the dollar, there is confidence that ultimately it must prove the strongest currency because of basic strength and self-sufficiency of the U.S. economy.

It has three portfolio managers handling portfolios of equities and other investments, apart from real estate—Citibank, Chase Manhattan and Morgan Guaranty. The concentration has been on blue-chip stocks, but such has been the increase in Kuwait's ownership of U.S. shares that it has increased its range of holdings.

The Kuwaiti Finance Ministry also sees the American real estate market as the most important. In this field, at least, one new portfolio is understood to have been established in addition to Chase Manhattan and the Bank of America. Its investments in U.S. property are regarded as among the best, giving an annual yield of 8 to 9 per cent compared with an average yield of only 3 per cent for Europe.

However, one unresolved cause for concern has been the legislative amendments designed to remove the exemption from tax hitherto enjoyed by foreign governments in respect of property owned in the U.S.

The Kuwaiti Investment Company, which is 50 per cent State-owned, has also been active in the market, notably with its purchase in 1974 of Kiawah Island, off the coast of North Carolina. But that was a very much less than successful investment.

Investment in Britain continues to be handled through the Kuwait Investment Office in London.

Since the acquisition of St. Martin's Property Company, in 1974, here again policy has been to a low profile and that has been helped by the confidential

ity with which the UK authorities have treated subsequent purchases. Kuwaiti ownership of real estate in Britain is believed to be substantial.

The introduction of the requirement that holdings in UK companies of 5 per cent or more should be disclosed showed the extent of Kuwait's possession of British equities. But about half of investment revealed is in insurance companies while 17 of the 42 companies last listed as having a Kuwaiti stake of 5 per cent or more were investment trusts.

Kuwait's most outstanding industrial investments have been the shares taken in Daimler-Benz and Le Ciotat, the French shipyard. These are now only the tip of the iceberg.

As part of its policy of diversification, a number of portfolios were set up four or five years ago. Those known to be handling them are Deutsche Bank, Dresdner Bank, Commerzbank, Swiss Bank Corporation, Union Bank of Switzerland, Credit Lyonnais, Algemene Bank Nederland, the Amsterdam-Rotterdam Bank, Société Générale de Banque and Credit Bank (the last two Belgian). Others in Japan are managed by the Industrial Bank of Japan and Mitsubishi Bank.

Fears aroused by the U.S. freeze of Iranian assets has intensified attention on the potential for increasing Kuwait's investments in the Arab world and developing countries that has always been a strong political aspiration, but one hard to realise because of administrative and other obstacles, as well as promoting little in the way of immediate return.

In this respect, the most important vehicle so far has been the Kuwait Foreign Trading and Contracting and Investment Company, which is 85 per cent state-owned. It manages

Richard Johns



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## KUWAIT XII

## Dramatic changes in the last 30 years

KUWAIT FELT the force of massive oil revenues sooner—and in a more sudden and dramatic form—than any other Arabian oil state. The deluge was a result of a combination of circumstances, all entirely beyond its own control.

The starting point was Mossadeq's nationalisation of the Anglo-Iranian Oil Company (now BP) in 1951, which led to the oil companies' embargoing oil from Iran, then by far the biggest producer in the Middle East, and to BP losing three-quarters of its oil supplies. The company had to look for replacements.

The obvious answer to BP's problems was Kuwait, where the company had a 50 per cent stake in the concession and where, in the later 1930s, it had discovered the Burgan field, which was then thought to be the biggest in the world.

Furthermore, through a lucky accident of geology, Burgan was not only large but just a mile or so from the coast and extremely easy to produce. To this day, the oil flows entirely under its own pressure from the reservoirs into the holds of the tankers ten miles offshore.

As BP embarked on a crash development programme, Kuwaiti production rocketed.

The second windfall was the 50-50 profit split, which was introduced in 1948 by the Venezuelans, who then sent delegations to the Middle Eastern countries to explain the new system. In Kuwait's case, 50-50 was agreed in the first half of 1951 and it increased the State's revenues per barrel from 22 cents to about 80 cents.

Kuwait's oil revenues at that time were paid one year in arrears (a system that continued until 1964), so the combined effects of the new tax deal and the Mossadeq crisis were not felt until 1952. But then the effect was colossal. In that year, the State's revenues jumped from \$18m to \$56m, and in the following year, when Kuwait became the biggest oil producer in the Middle East and the fourth biggest in the world, its income reached \$185m.

By chance, it happened that the surge in Kuwaiti oil revenues followed closely on the accession of a new ruler, Sheikh Abdullah Salem, a liberal man, who was better suited to the new times than his well-respected but conservative predecessor. Immediately,

Sheikh Abdullah was confronted with the question of what to do with the flood of new money.

His own instincts and the traditions of his family, which had always been more closely bound to the local merchant community than had the ruling families of other Gulf states, dictated that he should distribute his wealth among the population. So, over the next few years there evolved a whole series of Government practices which were the Ruler's way of putting his decision into effect.

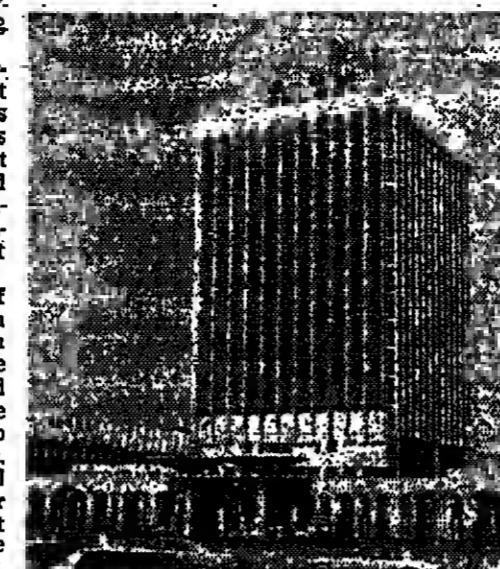
These practices began in an ad hoc manner, without the Ruler ever announcing a formal policy (which would have been unthinkable in the Arabia of the 1950s), but with the perspective of time they are now seen as the foundation of most of the economic and social attitudes that are regarded as being distinctively Kuwaiti.

#### Ruler's decision

Naturally, it became the practice to employ as many as possible of the population in government: this was a simple extension of the traditional system of tribal patronage. Employees were also overpaid for jobs which often required only perfunctory attendance and symbolic effort. A key development at an early stage, in 1952, was the Ruler's own decision to order the Development Board's five British contractors to take Kuwaiti partners. From this decision, which involved Sheikh Abdullah simply appointing a merchant partner for each contractor, stemmed the Kuwaiti policy of insisting that nationals have a majority of all businesses in the state.

The most important method of enriching Kuwaitis was, and still is, land-buying. At the very first meeting of the Development Board in January 1952, it was decided not to peg land prices in Kuwait. It is doubtful whether anyone foresaw what the significance of their decision would be in the long term, but on the basis of the free land price policy there evolved the Kuwaiti Government practice of buying land at inflated values with the specific intention of enriching Kuwaiti citizens.

When the board first started buying land for development in Shuwaikh, now an industrial area to the west of Kuwait city, it was paying under 10 cents a sq ft. Ten years later, the price had already reached \$150



Left: The Television and Radio Centre, Kuwait. Right: Another new hotel rises on Hilal Street, Kuwait city



sq ft and it has been soaring upwards ever since.

Over the years, the land purchase policy has come to benefit almost all of the indigenous population, giving citizens sufficient capital to build not only their own houses (on land leased back from the government) but also to build apartments for letting to immigrant foreigners.

Today, over 70 per cent of Kuwaiti families have their own private income from rents. In the short-term, however, the biggest beneficiaries of the land policy were some of the merchant community, who were given land by the ruler, and other members of the al Sabah family, who laid their claims to land by going out at night and cordoning off large pieces of desert with oil drums.

Although nobody specifically

own the desert, it was not open to anyone to stake a claim, as pioneers could on the American frontier. Insofar as

anyone was supposed to have bad title to it, the land outside the town had been taken to be the property of the Ruler and the al Sabah in general, which meant that nobody outside the members of the al Sabah would dare land-grab unless he had the connivance of a powerful sheikh.

Kuwait was the source of the first Arabian "Golden Cadillac" stories. The Ruler, Sheikh Abdullah Salem (1950-65), was a goodly man, well-loved by the elders of Kuwait, and known for his moderation and balance of judgement, which were the qualities for which he had originally been elected. However, he did not like detailed administration. He shrank from over-ruling the decisions of other powerful members of the al Sabah and became depressed to the point of melancholia when confronted by family disputes, all of which meant that much of what went on in his state was beyond his control.

The most influential figure in Kuwait at the time was Shaikh Fahad Salem, a large, strong man, who was half-brother of the Ruler and the son of a negro-slave girl. (Today, one of the main streets of Kuwait city is named after him.)

Basing his empire on the all-embracing Public Works

Department, he gradually extended his control over more and more of the administration until he was directly responsible for nearly half the departments of Government. He was by far

the biggest spender of Government authority, requisitioning millions from the Finance Department with no more than a hand-written chit and giving no explanation as to why he wanted the money.

Inevitably, this gave him great powers of patronage.

Fahad would seek a job in PWD to become rich."

Fahad was feared by Kuwaitis,

though those Europeans who knew him say that it is difficult to tell why, because he was a pleasant, affable man, without any particular brutality in his character.

The cruel and bombastic member of the family was Shaikh Abdullah Mubarak, Fahad's bitter rival and the son of Shaikh Mubarak the Great (al Kohir), who ruled Kuwait in the early years of this century. Abdullah was a braggart

fearful for his capricious nature even though people made jokes about him, which they never did about Fahad.

There was also a rather sorry, furtuous aspect to the man. As

well as being the official bear

apparent (even though it was widely expected that Fahad would succeed in practice), Abdulla Mubarak was head of the police and the army; he awarded himself the rank of Field Marshal.

His behaviour in this role is

illustrated by his reaction when

a well-established Kuwaiti

family in the late 1950s refused

to leave its old house in the Safat area to make way for a

State land clearing scheme.

As a defiance of Government authority, Abdullah Mubarak decided that the matter fell within his bailiwick in the police department. He told the family to get out—or "face the consequences."

When the family barricaded itself inside its house, he turned up in uniform with two 25-pounder guns and threatened to open fire. The family thought Abdullah was bluffing. So he loaded high explosive shells and fired. According to a witness, the shells went straight through the building, screamed over the town and exploded in the desert, where they killed a woman. The besieged family "tumbled out of the house at a rate of knots."

The incident was regarded as being typical of Abdullah, but it shocked Kuwaitis. It concerned property, which, since 1952, has had a ballooned significance in Kuwait. More important, the incident affected a family of Kuwaiti citizens, not some wretched Iranian or Pakistani immigrants.

The death raised the awful prospect of Abdullah Mubarak becoming ruler after Abdullah Salem, though, as it turned out, the ruler lived on for another six years. Jaber Ali, the ruling family's able but maverick

cynic, took over the Public Works Department and assumed the mantle of obstructing

Abdullah Mubarak, among other

things building an artificial hill

on his own land in front of

Abdullah Mubarak's palace, to

block out his view of the sea.

But with full independence

about to be granted by Britain, it was felt by the whole establishment, ruling family and senior merchants, that something fundamental had to be

done to remove the heir-apparent's influence. In 1961, the Ruler made it known to Abdullah Mubarak, shortly before his departure on a visit to Beirut, that it would be better if he were not to return from his stay.

In every way the years 1958-

1961 marked a watershed for

Kuwait. Independence in June

1961 was followed immediately

by the threat of annexation by

Iraq, which led to the return of

British troops for a few

months and then their replace

ment by an Arab League force.

Ambitious to gain international

acceptance and admission to the

UN as quickly as possible, the

Government dispatched a series

of diplomatic missions to other

Arab and newly independent

countries, which on their return

recommended the establishment

of an international aid fund

which would show Kuwait to be

a responsible and outward-looking member of the world

community.

Out of these recommendations

emerged the Kuwait Fund for

Arab Economic Development,

established in December 1961,

and indirectly (after a substantial

time-lag) the Kuwait

Foreign Trading Contracting

and Investment Company, which

although mainly commercial in

its operations is Arab and Afri

can orientated.

A significant aspect of these

developments was the introduction

into the important position of

one of the first and best of

the Kuwaiti technocrats, Abdulla

Ali Hamad, who in 1962

became the KFAED's director

general.

At the same time, the ruling

family put its house in order

at home. In response to the

demonstrations of 1959, it was

conceded that there should be

a constitution and a national

assembly, and at the end of

1961 Kuwait held its first election

for a Constituent Assembly to

draft the constitution and

discuss the future workings of

the National Assembly. Elec

tions for the National Assembly

were held just over a year later,

in January 1963.

In mid-1961 a new Govern

ment was announced, giving for

the first time ministers to

young technocrats who were not

members of the al Sabah.

Hitherto, the big merchants

had exercised an informal influ

ence on the affairs of State

through consultations with the

ruler, but now there were com

moners who had actual execu

tive authority.

These men could, and

refuse the requests of imam

sheikhs. This had a shattering

effect on the members of

ruling family, who had

viously been accustomed to

garding the State virtually

their own property.

In the background there

the steadily growing infil

tration of the Arab League force.

Sheikh Jaber Ahmed did

become Prime Minister in

1965 and Ruler until the

end of 1977, but even while he

was disapproved of by the

British as being untrust

worthy, he was retained to

serve his country.

Sheikh Jaber Ahmed

became Prime Minister in

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end of 1977, but even

# Israel's nagging mood of insecurity

BY REGINALD DALE, recently in Israel

IN CAIRO last week the Israeli flag was hoisted for the first time ever over a Jewish Embassy in an Arab capital. Just three years ago, such an event would have been unthinkable. Yet there is little ambivalence in Israel at this symbol of the two countries' efforts to normalize their relations in the wake of the historic Camp David peace agreements. On the contrary, many Israelis now fear that their Jewish State may be facing one of the most difficult periods in its precarious 32-year history.

It is not that the so-called "peace process" has lost support in Israel. Most Israelis still believe that it should be given a chance to prove itself in practice—or demonstrate once and for all that it cannot work. But suspicion of Egypt remains deep-rooted. Even among those who acknowledge that peace is in Cairo's interests now, there is a fear that the Egyptians might at some stage in the future be drawn into new hostilities against their will. Now, nervousness has been added by fresh tension in the Lebanon to the north and the growing strength and sophistication of the Syrian and Iraqi armed forces on the country's eastern front...

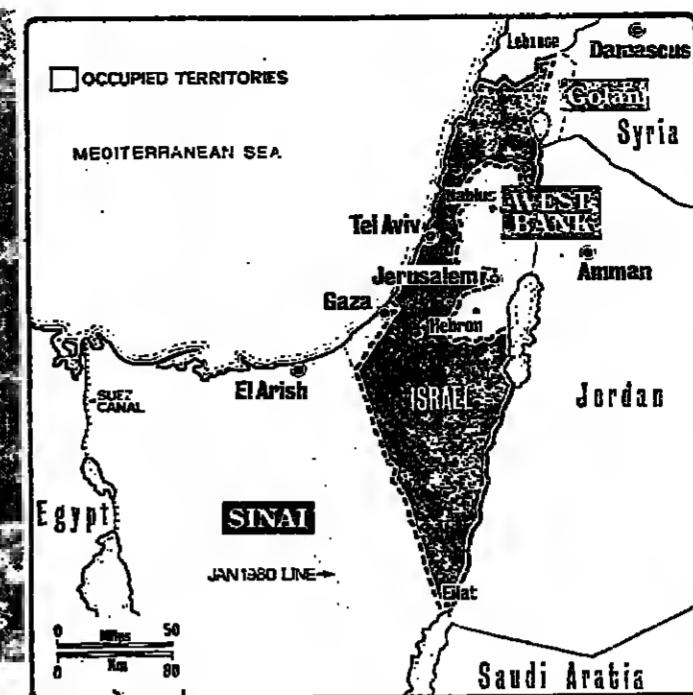
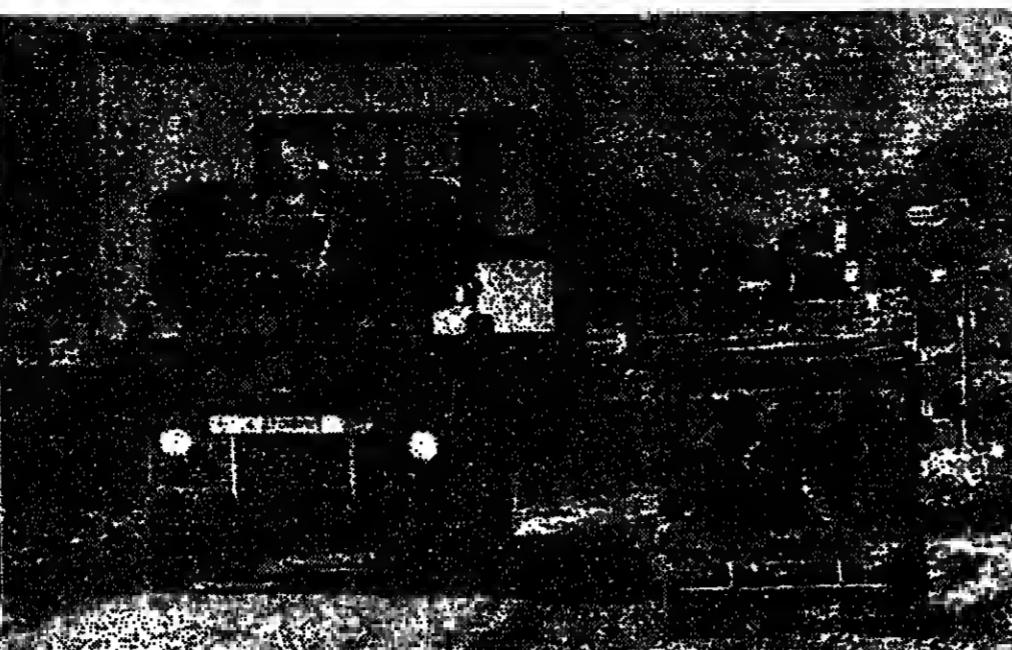
In some individual cases, the peace process has led to specific grievances. The settlers preparing to pull out of the Northern Sinai are bitter about abandoning their homes and feel cheated by their own Government in Jerusalem. Both compensation, and information about it, they complain, have been inadequate. Long-standing settlers in the Jordan Valley resent the activities of the fanatical Gush Emunim sect that is aggressively trying to settle new areas while the fate of the West Bank remains undecided. Such people, the earlier pioneers say, give Jewish settlements a bad name in both world and Israeli opinion.

Underlying such personal pre-occupations is a wider feeling that the Western world has not fully appreciated the sacrifices that Israel has made in the interests of peace with Egypt—most notably the withdrawal from Sinai and its oilfields.

As Prime Minister Menachem Begin puts it, the whole burden of implementing the peace treaty over the last nine months has fallen on Israeli shoulders. Support and understanding from the U.S., which could normally be expected to reach a high point in an American Presidential election year, has not fulfilled Israeli expectations. Washington, in the Israeli view, has failed to understand that the real threat to the Middle East comes from



Israel's Prime Minister, Menachem Begin (left), feels that his country is shouldering the whole burden of the Camp David agreement. A truck is pictured (right) carrying a house trailer for a new Israeli outpost near the West Bank city of Nablus last month.



instability throughout the Arab world, and of course from the Soviet Union, not from the Palestinians on the West Bank. Europe, for its part, has been duped by Yasser Arafat into believing that his Palestine Liberation Organisation (PLO) has genuinely forsaken violence and chosen the path of moderation.

In both military and political circles, there is growing concern that in the not too distant future Iraq will either develop or acquire nuclear weapons. Some fear that Israeli youth, brought up against the background of a modern consumer society, may have less stomach for the fight than their pioneering forebears.

Li but by no means least, the foundations of that very consumer society are now under threat from within. With inflation running at an annual rate of over 15 per cent at the end of last year, the value of money to many Israelis has become virtually meaningless.

Meanwhile the future status of the West Bank and the Gaza Strip, with their 1.2m Arab inhabitants, remains unclear—although the so-called "autonomy" negotiations under the Camp David agreement are meant to be concluded by May 26. Any move towards the establishment of a Palestinian State on the West Bank makes most Israelis distinctly jittery.

The area is unanimously regarded as far more strategically important than Sinai, and Mr. Begin's alarmist view that a Palestinian Government would immediately call in massive Soviet military aid is widely shared.

More ominously, recent Syrian troop movements in the Lebanon have stirred fears of a Syrian offensive that might, even, in the view of some Israelis, be backed by a powerful Iraqi expeditionary force. If that succeeds in forcing President Anwar Sadat of Egypt to pull out of the Camp David process, Israel would have had back Sinai and its oil wells for nothing.

## Veering

Even for Israel, that is a long list of preoccupations. Many of them are not without foundation, although they often look a little different through European eyes. It is true, for example, that European public opinion has veered towards the Palestinians in recent years and that a certain reduction of PLO terrorist activity in Western Europe though it may be one factor behind it

But there are at least two other considerations. One is growing European distaste for Israeli policies, exemplified by "av shalom" in the occupied territories. Attacks on civilians in southern Lebanon—witnessed at first hand by British and Irish troops with the U.N. force

Nation's peace-keeping force public will finally accept the outcome as an interim solution. That may be over-optimistic. Leaders of Palestinian opinion on the West Bank say they would rather stay as an occupied territory than go along with any of the interim solutions likely to be acceptable to Israel (they are vaguer about the Egyptian proposals that would confer a much greater degree of self-rule) and say that few if any of the West Bank's inhabitants would vote in the envisaged elections for a new self-governing authority. (The Israelis would put mass abstention down to PLO intimidation.)

## Federation

It is equally true that the U.S. is not coming up trumps in usual election-year fashion. President Carter's fiscal 1980-81 budget has disappointed Israeli expectations, at a time when the country is desperately short of foreign capital. The Jewish lobby in Washington is less powerful than it used to be and increasingly divided in its opinions of Israel itself—for example that European public opinion has been influencing European public opinion. Nevertheless, the overall American commitment to the support of Israel remains. In the words of one U.S. official, "a permanent feature of Government policy for ever."

Following the recent appointment of Mr. Sol Litowitz as President Carter's special Middle East envoy, the Americans are expressing confidence that the deadlock in the "autonomy" talks can be resolved and that the Palestinians, whatever they say in

an attack across the river from the East. The great fear is that a thrust up one or more of the five passes through the barren West Bank mountains would place an enemy in a position to drive down to the Mediterranean, bisecting the country at its narrow waist.

That, together with the spectre of an "Islamic bomb," is the threat most dreaded by Israeli generals and politicians.

To the south, the Sinai withdrawal is inconvenient. It means building new air bases in the more cramped confines of the Negev desert and losing some early warning stations. But the generals are confident that they could re-take the Sinai if necessary. Provided it stays demilitarised, as foreseen under the peace agreements, the Sinai would remain, in the words of one Israeli military analyst: "an Israeli military playground" in time of war. With Egyptian armoured formations only just east of the Suez Canal, the Israelis would anyway have some 36 hours to deal with the Syrians in the north before Egyptian tanks arrived at the country's southern border.

For the moment, the Israelis confess they are not sure what Syria is up to—although they have a sneaking fear that an offensive could be in the offing. Last analysts discount a frontal Syrian assault on the Israeli-held Golan Heights or the narrow southern Lebanese buffer zone held by Israeli

backed Christian militia units under Lebanese Major Saad Haddad. But they do not exclude the possibility that Syria is "coast-tailing"—looking for an excuse to start a new war of attrition, conducted by artillery and missiles, which could cause serious Israeli casualties. If Israel could be branded as the aggressor in such a war, pressure would mount on President Sadat to break off contacts with Jerusalem.

The nuclear threat is further down the road. But at least one senior Israeli general insists that the Palestinians will be in a position to supply the Israelis with a nuclear bomb by 1985. They might not be able to provide a delivery system. But the Israelis are adamant that they cannot afford the risk of one single nuclear strike, however primitive, on their small, crowded country. With the very survival of the State of Israel at stake, the Israelis would at some point clearly have to go public with sufficient details of their own undoubted nuclear capability so as to deter an attack.

In the meantime, the Israelis will have to bring under control if the State is to resist erosion from within. With salaries, wages and tax bases closely linked to the cost-of-living index, everyday life has been substantially cushioned against the phenomenal rate of inflation. But the balance of payments is in yawning deficit

(making American financial support that much more vital) and unemployment is creeping steadily upwards. That is particularly serious in a State which feels morally and religiously obliged to provide a job for every Jew who chooses to live there.

The new Finance Minister, Mr. Yigael Hurwitz, is generally thought to have made a good start in tackling the problem, but for some Israelis the medicine is worse than the cure. Mr. Hurwitz's draconian credit squeeze is provoking howls of agony from a credit-starved industrial sector. Business is bad, because, with inflation at current levels, Israelis are forced to ship to think before they buy and exports have been severely hit. Mr. Shlomo Peres, the leader of the Labour Opposition, says that if he wins the next election it will be the result of the failure of the Government's economic policy rather than its foreign policy.

But for the moment, it is foreign policy, or at least the peace process, that is most pre-occupying Mr. Begin, a man not in any case, well versed in economic matters. As long as the Camp David momentum can be maintained, and President Sadat, or a like-minded successor, remains in power in Cairo, Mr. Begin can claim to have neutralised the country's most important traditional enemy. But so long, too, as the Palestinian problem remains unsolved, and Mr. Begin continues to regard the autonomy of the West Bank in much the same way as Moscow regards that of Lithuania, Israel will be sitting on a time-bomb—if only because the rate of increase of the Arab population is dramatically faster than that of the Jewish.

## Young Israelis

It may be true, as the Israelis constantly maintain, that few if any Arab countries would see their interest served by the emergence of a maverick Palestinian State. But neither are they going to abandon the Palestinians to their fate. Equally, if new generations of sophisticated young Israelis are going to be prepared to spend two, three or four years in the army, and many years thereafter in the reserves, they must be left in no doubt of the justice of their country's cause.

If it all goes wrong and they are called on to fight in the future, they doubtless will. But they will do so more willingly if they know that every possible avenue of peace has first been exhausted.

## Letters to the Editor

### Stock Exchange examinations

From Miss J. M. Pierce

Sir.—As one who has sat at both sides of the desk as a lecturer and student of the Stock Exchange examinations, I was interested to read Mr. Bradshaw's (Feb. 15) and Mr. Mallinson's (Feb. 19) letters on the subject.

What Mr. Bradshaw terms archaic rules and regulations I would feel are surely the corner stone of any long established body; for example, our own legal system. But these of course need constantly updating. If Mr. Bradshaw reads the rules and regulations of the Stock Exchange he must surely be aware how many amendments there have been over the years since the Stock Exchange is constantly reviewing its own procedures.

I would agree that the ability to think and speak clearly is important and it is these very attributes which the Stock Exchange examinations are intended to develop. Surely given these "tools of the trade" the investment adviser is in a better position to advise clients on their portfolios and I speak as one who has spent a lifetime in stockbroking with many years as an investment adviser. I note Mr. Bradshaw feels that a knowledge of foreign languages is necessary in stockbroking but in all my years in this profession, I have never been called upon to use mine.

In my experience not all students take the examinations with the sole intention of becoming members but may feel that the additional professional qualification may be a useful yardstick by which prospective employers may measure their abilities. A mountaineer climbs mountains because "they are there" and this is precisely why I took the examinations myself; simply as a challenge but they have helped to widen my experience and in today's world of specialists within specialists I feel it is important not to become too insular.

### Today's Events

Social Security Bill. House of Lords: Bees Bill, report. Education Bill, second reading.

Select Committees: Public Accounts. Subject: Thames Tidal Defences. Witnesses: Permanent Secretary, Ministry of Agriculture. Subject: Livestock improvement scheme for crofters. Witnesses: Department of Agriculture, Scotland. Room 16, 4.45 pm. Home Affairs.

Subject: Public Order. Witnesses: Commission for Racial Equality. Room 8, 5 pm Treasury and Civil Service. Subject:

Efficiency of Civil Service. Witnesses: Mr. W. L. Kendall, Civil Service. National Staff Sise.

1980s and 1990s and the re-

which at present allows entrepreneurs to run businesses with no personal consequences for the event of default?

The "limited company" carries with it a sure responsibility for many consumers.

There may well be deficiencies in the Stock Exchange examinations system but I notice that Mr. Bradshaw offers no solution. Would he perhaps like to see some form of oral examination or perhaps prefer to include other subjects. It has been suggested in some quarters that the investment paper should be more mathematical. Although an aptitude for figures is important I do not consider that it is a profession for only highly trained mathematicians. Another problem has been the difficulty in obtaining good lecturers on the subject. If the standard is poor it is surely not entirely the students' fault for failure but a great deal of responsibility must rest on the shoulders of the lecturer. As a student I encountered both very good and very poor lecturers who either did not turn up or when they did, you wished they had not because they made an interesting subject sound boring. I wonder how many lecturers have had either teacher training or have passed the examinations themselves? Like Mr. Mallinson I wonder if I could still pass the examinations myself? I also wonder whether I learnt more as a student or as a lecturer?

Perhaps the solution to the problem is with the lecturer and the Stock Exchange which might like to offer some form of training for would-be lecturers.

J. M. Pierce.  
22 Woodrush Way,  
Chudwell Heath, Essex.

### Not so limited liability

From Mr. Dudley S. Leigh

Sir.—Isn't it about time Parliament took another look at the doctrine of limited liability

nations share the one island, they should be pressurised into merging their identities and aspirations.

Ulster Unionist resolve to remain British will not be shaken, either by terrorist bullets, or by "studiously moderate" words.

Norman Hutton,  
Ulsterist Headquarters,  
3, Glengall Street,  
Belfast.

### The British disease

From Mr. R. Coley

Sir.—The Zantussi success story (February 21) commensurate with the apparent preference by the British customer for all things foreign.

In many fields he or she has little option. When buying a dishwasher my wife was unable to find a machine of British manufacture on offer. The choice lay between the products of various European or Scandinavian countries and in selecting a washer made in France by a subsidiary of the multi-national General Motors, design was the deciding factor. When choosing a fridge freezer made it transpires by Zamussi under the Electra label it was the straightforward, uncluttered design which influenced its purchase.

No home-produced appliance was comparable on price, appearance or specification. Our taste may or may not be typical but in both cases we were genuinely anxious to buy British and would have done so if our requirement could have been met.

Design is paramount but only so long as it is allied to reliability and projected into the market place by a manufacturer with whom the customer can feel comfortable. This is where BL went wrong. Despite innovative engineering, exciting designs and a wide product range, BL has been let down by appalling quality control, assembly faults and downright ineptness.

With years of strikes, disputes and management failures having left an indelible mark on the British public's disapproval and weariness with it all manifested itself as a conscious decision to buy foreign. Indeed, many people must have pondered as to whether BL was really a "comic cuts" world which as a by-product happened to produce a few cars.

The Government should not yet about the ideas that have been put forward for this unique site, but can I appeal to the decision-makers to look beyond the familiar short-term expediency of the "shops-and-offices" type scheme usually wheeled out on these occasions to something more worthy and appropriate to the location, the re-

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## Companies and Markets

## UK COMPANY NEWS

# Hill & Smith hoping to make acquisitions soon

The directors of Hill and Smith continue to investigate many possible acquisitions and it is hoped that progress will be able to be made in this field in the not too distant future, Mr. T. Hampson Silk, chairman, says in his annual report.

Given a settlement of the steel strike and no further major disruptions, the chairman is confident the group can resume its record of profit growth this year.

In the year ended September 30, 1979, pre-tax profits were down from £1.05m to £880,138. The fabrication and forging divisions' profits were lower but steel stockholding had a good year.

The chairman refers to the High Court action over a new product last year in which the group won on copyright but lost on patent infringement. Both parties appealed and the Court of Appeal upheld the earlier decision on copyright and reversed the previous decision against Hill and Smith on patent infringement.

The other party has appealed to the House of Lords against the patent decision and it is likely to be October 1980 before this is heard, the chairman says.

In the event, if the plaintiffs being successful in the House of Lords, there would be liability which at present cannot be quantified. Costs incurred to date have been charged against profits and no account has been taken of the recovery of costs as at present granted.

Meeting, Birmingham, March 21 at noon.

## Fodens chief to retire

Mr. Leslie Tolley will be retiring from the chairmanship and board of FODENS, the Cheshire-based vehicle maker, on April 25.

Mr. Tolley, who is 67, is also chairman of engineering company Renold, and the British Institute of Management. He joined the Fodens board in 1975.

He will be replaced as non-executive chairman by fellow-director Mr. J. D. Payborth, who is also chairman of Manchester Dry Docks and Morrell Mills.

## THE THROGMORTON TRUST LIMITED

Extracts from the circulated statement of the Chairman, Mr. M. Elderfield, F.C.A., M.B.C.S.

### INVESTMENT POLICY

Investment in small companies remains the long-term objective of the Trust. However, during the year some funds were switched into larger companies which, it was considered, offered more defensive merits against the worsening economic background.

### NET ASSET VALUE

The net asset value attributable to one ordinary share of your company, taking prior charges at par, increased by 5.6 per cent from 99.3p to 104.9p, compared with a rise of 3.9 per cent by the Financial Times' 500 Share Index and a fall of 12.6 per cent by the Financial Times 30 Share Index.

### DIVIDENDS

Your directors recommend a total dividend of 5.55p per share for the year (4.875p per share last year).

### CAPITAL FOR INDUSTRY LIMITED

Your directors are pleased to announce the recent acquisition by your company of all the investment holdings of Capital For Industry Limited.

### FUTURE PROSPECTS

At home rising rates of inflation and the prospect of recession do not provide the ideal background for a Government to undertake a major redirection of the economy. With the benefits of any success for these policies at least 12 months away, the Government's resolve will be tested in coming months.

Copies of the report may be obtained from the Secretary,

25 MILK STREET, LONDON, EC2V 8JE

### FINANCE FOR INDUSTRY TERM DEPOSITS

Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Rates for deposits received not later than 7.3.80.

Term (years) 3 4 5 6 7 8 9 10  
Interest % 14 14 14 14 14 14 14 14

Deposits to and further information from The Chief Cashier, Finance for Industry Limited, 91 Waterloo Road, London SE1 8XP (01-926 7822, Ext. 387). Cheques payable to "Bank of England, a/c FFI." FFI is the holding company for ICFC and FCI.

## GENERAL MINING & FINANCE CORPORATION LIMITED (GENMIN)

## UNION CORPORATION LIMITED (UNICORP)

(Each company is incorporated in the Republic of South Africa)

## Notice to Holders of Share Warrants to Bearer

On 19 December 1979 a proposal was announced whereby Unicorp was to become a wholly owned subsidiary of Genmin.

The proposal which applies to all Unicorp shareholders ("Scheme Members") save for Genmin, its subsidiaries and nominees, is subject to the approval of "scheme members" and involves inter alia a scheme of arrangement between Unicorp and its "scheme members" in terms of which 80 Genmin shares will be allotted for every 100 Unicorp shares held by "scheme members."

Details of the proposal have been posted to registered shareholders and copies of the documents are available from any of the undermentioned addresses from which details are obtainable of the procedure to be followed should any holder of share warrants to bearer desire to attend in person or by proxy or to vote at the scheme meeting and the general meetings convened for 19 March 1980 to consider the resolutions to implement the proposal.

Credit Suisse  
Paradiseplatz 8  
8021 Zurich  
Switzerland

Swiss Bank Corporation  
1 Aeschenvorstadt  
4002 Basel  
Switzerland

Credit du Nord  
6 & 8 boulevard Haussmann  
75009 Paris  
France

Lloyds Bank International (France) Limited  
43 boulevard des Capucines  
75061 Paris Cedex 02  
France

Banque de l'Indochine et de Suez  
96 boulevard Haussmann  
75361 Paris Cedex 08  
France

Union Corporation (UK) Limited  
Princes House  
95 Gresham Street  
London EC2V 7BS

By Order of the Boards  
per pro UNION CORPORATION (UK) LIMITED  
London Secretaries  
L. J. BAINES

25 February 1980

figures were reported as 59.4p and 239.08p respectively.

At January 31, 1980, investments were valued at £10.03m and net current assets, after providing for interim dividends, amounted to £193,190.

## Earnings rise seen by Second Alliance Trust

The directors of the Second Alliance Trust Co. expect earnings per 25p share to exceed 9.6p in the year to July 31, 1980, compared to 7.21p last time. The current year's figure will include exceptional arrears of income of 0.56p.

The interim dividend is lifted as forecast from 2p to 2.25p to reduce disparity — a total of 7.76p was paid last year on net taxable revenue of £22.9m (£2.04m). The net asset value is £23.7p (22.5p).

## North Sea legal move

AREAS OF the northern North Sea designated in November as part of the UK Continental Shelf are to be made subject to Scottish law.

A jurisdiction order for this was passed in Parliament on Thursday and comes into operation on March 13.

It brings certain North Sea installations within the scope of the Wireless Telegraphy Act 1949 and the Radioactive Substances Act 1960.

### NO PROBE

The merger of BMCT and Bernard Wardle & Co. is not to be referred to the Monopolies Commission.

## OIL AND GAS NEWS

## Indonesia ignores boundary dispute

THE INDONESIAN Government has told international oil companies to continue their search for oil offshore the Natuna Islands group in the South China Sea despite objections from Vietnam which disputes control of the area.

Permina, Indonesia's state-owned oil company, recently signed an exploration and production-sharing agreement with Esso covering an area in the disputed region.

Other companies involved in exploration in the area, which covers around 20,000 square km include Mobil Oil, Chevron, Texaco, Marathon Petroleum and Continental Oil.

Meanwhile the Indonesian unit of Union Oil of California has made an oil discovery offshore East Kalimantan.

The well, Ataka 16, flowed at a rate of 3,236 barrels a day of 33 degree low sulphur crude oil from three zones between 8,807 and 7,521 feet.

Ataka 16 is located near the existing Ataka oil field in an area jointly held by Union Oil and Indonesian Petroleum Company of Japan, under a production-sharing agreement with Pertamina.

The Ataka field has been in production since 1972. Current output is about 91,000 barrels a day. Additional drilling is planned to evaluate the new discovery.

\* \* \*

The local unit of Standard Oil of California has discovered oil in the Sudan. The discovery well, Unity No. 2, 450 miles

south-east of Khartoum, flowed at rates up to 2,900 barrels a day.

The successful well is the 12th exploratory well drilled in the Sudan by Chevron since 1976 and is eight miles south of Unity 1 which contained the first signs of oil in the Sudan interior.

Chevron holds exploration rights on more than 120,000 square miles in the Sudan.

The Ben Nevis 1-45 appraisal well, drilled on a separate structure 24 miles south-east of the Hibernia P-15 oil discovery, contains estimated net potential hydrocarbon-bearing sands of a total thickness of 100 ft, according to Mobil Canada, operator of the Hibernia venture.

Both the Ben Nevis 1-45 and the Hibernia P-35 drilled about three miles west of the original Hibernia find, contain zones of interest which will be tested after completion of drilling.

In January Chevron Standard, the previous operator of the venture, identified three zones of oil accumulation in the P-15 well capable of producing at a rate of 20,000 barrels a day.

Other participants include Petro-Canada, Gulf Canada and Columbia Gas Development Canada.

STANFORD INVESTMENT TRUST — Results for year to November 30, 1979, reported on December 22, 1979. Investment at valuation quoted UK £10.44 to £175.80 in the year to December 31, 1979, on turnover up from £730,400 to £1.3m. Mr. G. I. Fawcett, chairman, says although sales and margins are slightly below projections, the company has given an extremely satisfactory performance in the year.

EWART NEW NORTHERN (commercial and industrial property developer) — For half-year to October 31, 1979, profit after tax £2,113 after loss £2,008 (£1.41). Earnings per £1 share 1.76p (less 0.55p).

HENLYS (motor vehicle distributor) — Results for the year to September 30, 1979, reported January 24 with chairman's observations on prospects. Group feed assets £28.86m (£22.43m). Net current assets £15.28m (£15.83m). Meeting, Euston Road, N.W. on March 13 at noon.

LOOKERS (motor vehicle distributor) — Results for the year to September 30, 1979, reported January 24 with chairman's observations on prospects. Net current assets £13.43m (£12.25m). Net current assets £13.43m (£12.25m). Meeting, Mansfield, on March 12 at noon.

WESTERN SELECTION AND DEVELOPMENT (international property company) — Pre-tax profit for year to September 30, 1979, £269,120 (£271,250). Tax £88,068 (£101,066). Earnings per 20p share 2.48p (2.28p). Second interim dividend 1.25p, making unchanged 2.7p.

SPAIN — Feb. 22

High Low Price %

310 200 Banco Bilbao ... 223

353 204 Banco Central ... 214

232 129 Banco Exterior ... 214

238 126 Banco Hispano ... 214

174 105 Banco Ind. Cat. ... 125

213 105 Banco Madrid ... 165

348 203 Banco Santander ... 266

280 157 Banco Urquiza ... 176

282 152 Banco Vizcaya ... 224

220 128 Banco Zaragoza ... 100.5

59 58 Espanol Zinco ... 62

67 49 Fecsa ... 57

77.5 23.5 Hidrocarb ... 59.2

76 52.5 Iberduero ... 59.2

174 122 Peñoles ... 112

135 88 Petróleos ... 66

130 115 Sofinas ... 115

82 53 Telefónica ... 55

69.7 55 Union Elect. ... 62.5

## Throgmorton's investment policy change

Though investment in small companies remains its long-term objective, during 1978-79, Throgmorton Trust switched some funds into larger companies which it considered offered more defensive merits against the worsening economic background, Mr. M. Elderfield, the chairman states.

Currently the stock market is performing well but the directors feel that 1980 will see a repeat of the violent fluctuations of recent years he says.

As known, on February 13 the trust announced that it had agreed to buy all the investment holdings of the Grindlays subsidiary Capital for Industry, for £3.95m cash.

For the year to November 30, 1979, Throgmorton reported taxable revenues from £3.05m to £3.64m and net dividend raised to 5.55p (4.875p).

At year end investments amounted to £45.71m (£43.41m) of which £44.16m (£42.12m) were listed in Great Britain. The unrealised surplus on valuation of investments was £13.47m (£13.87m).

The main changes over the year in the trust's equity portfolio included, in percentages, electricals down from 19.3 to 12.3, and stores up from 5.8 to 10.1 and oil from 0.1 to 2.

Meeting, 25, Milk Street, EC2, at 12.30 pm on March 17.

## SHARE STAKES

McCreary L'Amie Group — B. H. McCleary has bought additional 1,050,000 shares making holding 1,050,000 (8.14 per cent).

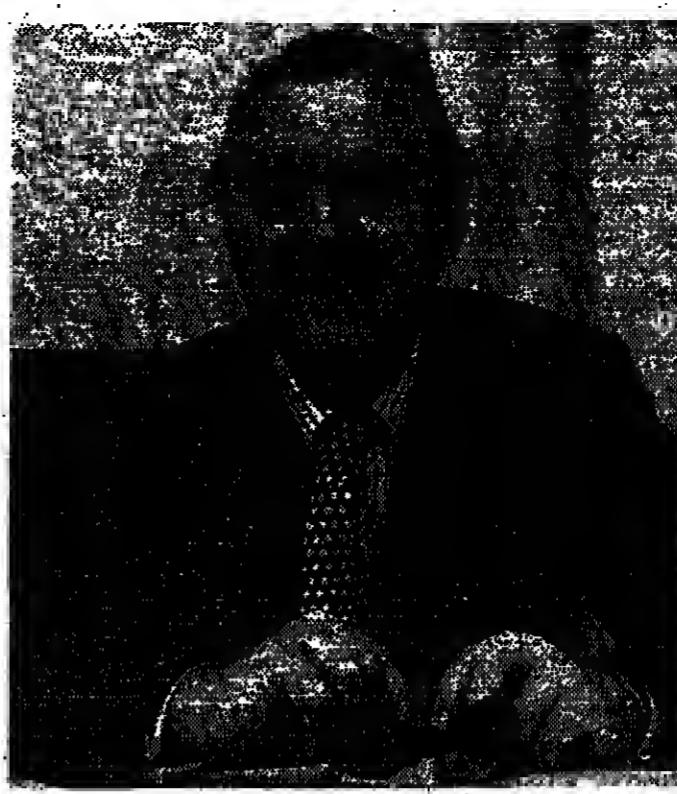
Archimedes Investment Trust — Amfisold Investment Company has increased holding of capital shares to 92,000 (7.5 per cent), bringing A. W. F. Clark's total interest to 153,150 (12.5 per cent).

African Lakes Corporation — Rhodesian Railways Contributory Pension Fund has sold 35,000 shares of the holding registered in the name of Consolidated Nominees reducing holding to 8.8 per cent.

Bridport Gundry (Holdings) — R. W. Hooper, director, has bought 25,500 shares.

Feedex Agricultural Industries — J. R. Williams, director, has sold 25,000 shares.

The maximum top-up loan issued will be £10,000 or 50 per cent of the building society loan, whichever is the less. The total



Trevor Humphries  
Lord Carter chairman of the industrial and commercial group Yule Carte and Co. which is expected to announce its 1978/79 results today.

JY/1980

## U.S. CREDIT MARKET

## Control rumours reverse bond slide

A RUMOUR flashed through Wall Street in the closing hours of trading last week that the Government was going to impose credit controls in order to crack down on inflation.

It had a predictable but powerful effect on the credit markets: bond prices instantly rebounded from their sickening slide of the last few weeks, and gained half a dozen points or more.

It came at the end of a week which brought more appalling economic news: the consumer price index for January was up 1.4 per cent (an annual rate of over 18 per cent), and the prime rate moved in a couple of sharp leaps from 15½ to 16½ per cent, a record gain to a record level. Factory orders were up too, by 4.3 per cent in January, pointing to the underlying strength of the economy and therefore of likely credit

demand.

The market was still jangling, of course, from the effects of the Fed's increase in the discount rate the previous Friday to a new high of 13 per cent. The Fed appeared to lift its Fed Funds upper limit to over 15½ per cent to accommodate the higher prevailing rates. At one stage Fed Funds were trading at over 18 per cent, reflecting the very tight conditions at the short end of the market.

At the long end, prices lost two or three more points over the week before the last-minute rally. At their nadir, the new government 30-year bonds were yielding 12.64 per cent, up from 11.84 per cent when they were auctioned only two weeks before. By the close on Friday, the yield had backed off to 12.56 per cent.

In a sense, it is surprising that rumours of credit controls did not hit the market earlier. The president has the authority to impose them at any time without recourse to Congress (the same is not true of wage and price controls: these need congressional authorisation — which is a guarantee that they

will never be imposed because it would take too long).

But the timing of the rumour was not accidental. The market had been altered earlier in the week by one of its most influential gurus that drastic measures were necessary if the country was ever to escape the grip of inflation. In a widely reported speech, Dr. Henry Kaufman of Salomon Brothers said that the government should declare a national emergency

and put forward an economic package including controls on wages and prices, as well as the dollar. Implicit in what he called for was some measure of control over credit.

In fact, the White House reiterated its position at the end of last week that wage and price controls are not under consideration. Furthermore there is a strong feeling in the market that even if the government were to introduce credit

controls, these would be extremely difficult to administer. However, the strength of the market's reaction on Friday in the rumour is an indication of the pace to which it has come, and of its traders' willingness to believe that drastic measures could materialise.

Last week also saw the announcement by Mr. Paul Volcker, the Fed Chairman, of the growth targets for the new monetary definitions. The target most widely noted by the market was that for M 1B, the measure which includes the newly-popular interest-bearing current accounts. This is to be 4 in 8.5 per cent between the final quarter of 1979 and that of 1980, compared with 8 per cent registered over the same period of 1978-79. This reduction is viewed as moderate, and its revelation had little or no impact on the market.

In the Fed's latest report on Friday, M 1B fell by \$300m to \$392.8bn, compared with a sharp rise in the week before. M 1A, the narrowed definition of money in circulation and current accounts, fell by \$800m to \$376.2bn, also following a sharp rise in the previous week.

\* Net net price. † Final terms. \*\* Placement. † Floating rate note. ♦ Minimum. § Convertible. ¶ Purchaser Fund.

Note: Yields are calculated on AIBD basis.

## INTERNATIONAL BONDS

## Another lurch on the big dipper

FEW BOND DEALERS will forget the events of last week. The dollar sector of the Eurobond market experienced what many described as its worst shake-out ever as straight dollar bond prices posted average falls of 4½ points. As was pointed out in Ridder Peabody's weekly telex to investors, "the question of basic confidence is only too apparent at the longer end of the market which has borne the brunt of the recent selling."

Price falls of up to just over nine points were recorded on some longer-dated issues, while others fell between five and eight points during the week.

The crunch the market went through did not make for unhappiness all round; quite the reverse. Leading market makers strongly resisted the idea that the market was crumbling and insisted that those dealers who were short and quick to take advantage of arbitrage opportunities had one of their busiest and most profitable weeks in months.

Arbitrage possibilities were numerous, though the week as

yields offered on bonds of similar quality, coupon and maturity diverged wildly. It is quite normal that the market should have shrunk and that dealers should not be prepared to take positions as large as would be the case in more stable markets," argued Archibald Cox, managing director of London branch of the U.S. investment bank, Morgan Stanley.

"What happened in the bond market last week was no different from what other securities markets have experienced in similar circumstances."

After straight dollar bond prices had weakened even further on Friday morning, "there was some exceedingly interesting business to be done with institutions," according to Anthony Dyson, assistant managing director of Manufacturers Hanover Ltd, a view with which many other leading houses concurred.

All things considered, the basic market mechanism functioned adequately last week. Though institutional investors agreed that many dealers took

longer than usual to answer their phones, they added that it was not difficult to transact large quantities of bonds (between \$1m-\$10m) at a time and that the spread on price quotations generally remained at 3 per cent.

In 1974, the year of the last major shake-out, transactional losses in any reasonable quantity proved very difficult, while spreads quoted on price transaction widened to a full two points.

Market makers were quoting widely diverging prices on the same issues. But this simply provided more opportunities for swaps according to one fund manager who said he did not view such a development as unhealthy, simply "inevitable" given the circumstances. As for stop loss selling, some, on a small scale, was reported but no great worry occurred.

The Floating Rate Note sector held up well as the straight sector flew into its air-pocket. Prices weakened by about 4 points on the week, though longer dated FRNs

hands posting greater falls. Two issues were announced last week, both for prime borrowers, Gasunie and Australia. The German Capital Markets Sub Committee which meets today is not expected to agree to a volume of new issues for the next month anything like as large as last month (DM 740m).

Swiss Franc bonds posted falls of 2½ points on the week and the latest public issue, a Swiss 100m ten year issue for the World Bank is to carry a coupon of 5½ per cent, i per cent higher than what Austria paid less than two weeks ago.

French Franc denominated bonds lost up to two points last Friday following the rise earlier. In the week of the French commercial bank's base rate, Sterling denominated bonds slipped slightly on the week. Finance for Industry International BV was able to complete a £20m issue carrying a coupon of 14½% through S. G. Warburg. This bond was fully underwritten by the managers.

Whence coupons had recently been readjusted suffered greater losses. Some good institutional buying of shorter dated FRNs was reported on Friday.

Of the three new issues launched last week in the dollar sector, two were in the form of floating rate notes: the \$50m issue for BNP offers an interest rate pegged at 1 per cent over the six month London interbank offered rate (Libor) while the \$50m FRN for C. Itoh offers the same interest rate but pegged over the six month mean between the offered and bid rate. The third issue was a small convertible for Community Psychiatric Centres.

All the other major sectors of the Eurobond market suffered price falls. Both the Deutsche Mark and the Swiss Franc sectors were hit by the weakening of their respective currencies against the US dollar, and the widespread conviction that domestic interest rates in both countries would continue to move up. D-Mark bond prices slipped by over 2 points on the week with older lower yielding

hands posting greater falls. Two issues were announced last week, both for prime borrowers, Gasunie and Australia. The German Capital Markets Sub Committee which meets today is not expected to agree to a volume of new issues for the next month anything like as large as last month (DM 740m).

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country's floating rate debt at the end of last year amounted to some \$300bn so that each one-point increase in world interest rates adds \$300m to debt service charges.

In fact the Eurodollar rate, on which much floating rate debt is based, was tremendously volatile last year with a monthly low, according to Salomon Brothers, of 10.5 per cent in June and a high of 15.31 per cent in October.

For these countries the picture looks increasingly bleak, with the case of Brazil particularly disquieting. Brazilian sources estimate that the

past two or three years.

This means they can now offset the higher debt service payments against higher interest income on their reserve investments.

By contrast, OECD officials singled out four countries which account for almost all the recent increase in claims of international banks against developing countries. These are Brazil, South Korea, the Philippines, and Mexico.

On the basis of this range, Brazil's floating rate debt service costs fluctuated last year by something approaching \$1.5bn.

## BY FRANCIS GHILES

# Business Premises and Profitability

LONDON-MARCH 24 & 25, 1980

The Financial Times and the National Federation of Building Trade Employers, the Federation of Civil Engineering Contractors and the Royal Institute of British Architects will hold a conference in London on 'Business Premises and Profitability'.

A distinguished panel of speakers will analyse the role of the construction industry in promoting national development and the financing and planning of industrial and commercial premises for improved profitability.

By hearing the experts' views first hand and participating in discussions you will gain an invaluable insight into trends, which will undoubtedly affect business and the economy in the years ahead.

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A FINANCIAL TIMES CONFERENCE

## APPOINTMENTS

### Butterfield-Harvey reorganisation

Mr. Peter Hill, responsible for the BUTTERFIELD-HARVEY Group's Greenwich and Margate interests, has been appointed to the main board. Mr. Derek Hall has resigned to develop his own interests and the appointment of a new financial director will be announced shortly. The group executive committee has been restructured and strengthened. Mr. Victor Wyatt, formerly with Bowater-Scott, has been appointed group controller and two member company managing directors. Mr. Pat Frewer of South Western Marina Factors and Mr. John Barnes of Beldray, have become members of the committee. They have both been appointed chairman of their companies.

A number of changes in the chairmanship of member companies has also taken place. Mr. Stanley Quinn, chairman of Shewsbury and Drewry, assumes the chair of Halladay's, Halladay's Drop Forgings, Weston Hume and B-H Mustang. Mr. Edward Greenough becomes chairman of Harvey-Haybridge and the group chief executive, Mr. Geoffrey Yates, becomes chairman of Mustang Caravans on a temporary basis.

Mr. A. Pitchforth and Mr. W. Man have been appointed directors, and Mr. F. B. Preston has been appointed an associate director, of LONDON INSURANCE BROKERS.

Mr. Alan R. Devereux has been appointed a non-executive director of WALTER ALEXANDER. He is the deputy chairman of Scottish Associate company of Walter Alexander, as well as being on the boards of The Scottish Mutual Assurance Society and the Scottish Development Agency.

Mr. Pat Reynolds has been appointed chairman of REYNOLDS MEDICAL supplies of Pathfinder, the high speed ambulator ECG analysing equipment. He founded the company in 1967. Mr. David Armstrong becomes managing director, and Mr. Michael Maze, commercial director.

Sir Monty Finniston has been appointed a non-executive director of ANDERSON STRATHCLYDE.

Mr. Jonathan A. Meighan has joined Dowty Group as assistant managing director of ULTRA ELECTRONIC COMPONENTS at Loudwater, Bucks.

Mr. I. J. S. Henderson becomes general manager (investments) of LONDON AND MANCHESTER ASSURANCE on June 1.

Mr. John W. Utz, chairman and

chief executive of Wormald International of Australia, states that the controlling board in the UK, reporting to the parent company, will be WORMALD INTERNATIONAL HOLDINGS (UK) and Mr. John Sparrow of Morgan Grenfell and Co., is to become chairman, and Mr. Len Collison of Collison Grant and Associates becomes a director. The other directors will be Mr. Utz, Mr. R. J. Moore, Mr. F. Kopperschmidt, and Mr. J. S. Pigram. Mr. A. N. Heyman will

March 14 annual meeting of BANCA DEL GOTTIARDO, Lugano, to be nominated chairman of the bank. The current chairman, Mr. Adolf Descher, will remain a member, while Mr. Carlo Von Castelberg will join Mr. Carlo Canesi as a vice-chairman. Mr. Francesco Belgiani, is to succeed Dr. Garzoni as general manager, while Mr. Walter Canepa and Mr. Otto Husni become deputy general managers.

Mr. Yves P. Trauffer has resigned as a non-executive director of HILL SAMUEL GROUP.

Mr. W. G. Jenkins has been appointed managing director of S.P. GEARS AND INSTRUMENTATION a member of the Richardson's Westgarth Group. He was formerly production director.

Mr. Charles Lowe has been appointed a director of BROOK STREET BUREAU OF MAYFAIR. He remains company secretary.

At ATWOOD OCEANICS INC., Houston, Mr. N. George Belury has been elected a director. He is president, chief executive officer and director of Abex Corporation, New York.

Mr. Donald Kerr has joined the Board of DRUIDALE SECURITIES.

Mr. Jack Butterworth, assistant head of the energy technology support unit at Harwell, will be taking up the senior appointment of energy projects co-ordinator in the SCIENCE COUNCIL on April 1.

Mr. William A. Davis has recently been appointed a director of GODSELL MUNICIPAL, a founder member of the Sterling Brokers Association.

Mr. T. T. Tait has joined the Board of BIBBY AND SONS.

Mr. Dennis Cockerill has been appointed production and technical services director of BROOKE BOND OXO.

Mr. R. J. Warren has been appointed a director of WEMBLEY STADIUM, a member of the B.E.T. Group.

Mr. Norman Crawford has joined NORTH BRITISH PROPERTIES as financial administrator/company secretary designate.

Mr. D. C. G. Jessel has been appointed a deputy chairman of EAGLE STAR HOLDINGS and of EAGLE STAR INSURANCE COMPANY.

Mr. Gerardo Seigler has been elected assistant director of BANKERS TRUST INTERNATIONAL LIMITED (BTI), the wholly-owned international banking subsidiary of Bankers Trust Company. He will be responsible for Spain, Portugal and Latin America in the finance department.

Mr. Peter Fagan has been appointed managing director of BIDDLE SAWTRY AND CO., a wholly owned subsidiary of Lewis and Peat (Merchanting). Mr. Martin Gould has become director of development for the merchanting division with responsibility for the development of new business in the merchanting field.

Mr. T. J. Ullman has been appointed a director of the ZENITH CARBURETTOR COMPANY.

Dr. Fernando Garzoni is at the

# We can find his favourite brand quicker than he can.

Large warehouses that store everything from pet food to boot polish need a highly efficient means of retrieval.

Without sophisticated stock control, order picking and handling systems, it would all be something of a dog's dinner.

Fortunately, there is one British company which makes all the racking, stacker cranes, conveyors and integrated control systems needed to build an automated warehouse.

It's called Dexion.

Our Speedlock racking is designed to make the most of every available inch of space. Our Courier cranes handle pallets

of up to two tons at heights of up to 90 feet. And operate in aisles far narrower than conventional equipment will allow.

We also make a wide range of compatible conveyor systems and supply all the hardware and software for microprocessor control.

All of which makes the task of finding what you are looking for as quick as pressing a button, and getting it out of the warehouse as easy as pressing a few more.

Of course, planning, supplying and installing everything for a fully automated, computer controlled warehouse isn't our

only occupation. We handle anything as simple as a single bay of shelving or a standard conveyor.

If you'd like to find out more, drop us a line and we'll send you our brochure.

It'll tell you all about our load handling systems. And how we're stopping British Industry from going to the dogs.

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## MANAGEMENT

## EXECUTIVE HEALTH

## Purveyors of doom should be taboo

BY DR. DAVID CARRICK

I SAW an advertisement recently which disturbed me. It depicted a jolly family enjoying a holiday but across the image of the young father was a black cross which signalled his early demise, thus leaving a young widow and small children.

The legend beneath was logical—that if the breadwinner died suddenly, without proper provision, then his family would suffer. But if the doomed man insured himself adequately, then he could, presumably, rest in his grave quite happily.

Now, I do not carp at sensible planning against disaster, but to induce anxiety in people who receive a surfeit of dire warnings from various sources is, I believe, unnecessarily grievous. Insurance companies have every right to advertise their wares for their own benefit and that of their customers, but a degree of decorum is desirable. After all, if an undertaker offered to measure people for their coffins early (maybe at pre-budget prices), it would cause an outcry, and I doubt if we would find many editors anxious to carry his funeral copy.

## Morticians

But suppliers to American morticians do not have such problems. I recall seeing a large advertisement in an American magazine which, at first glance, appeared to be concerned with raincoats. A well wrapped-up, pretty girl was standing in a frightful thunderstorm by a blasted oak. The caption, which said: "The least you can do for your loved one" made me look closer to find that coffins (or caskets), and not macs, were the business of the sponsor.

A full description of the special casket—"velvet-lined and space-alloy coated" was given, plus a claim that this "super casket" would outlast ordinary boxes by some 50 years. And to illustrate the point, below the pretty girl's feet, the earth was sectioned to show water and worms, together with the roots of the oak, knocking bell out of cheap coffins. But that super casket resisted everything including sharp-nosed worms—which surely there is enough to worry about in a world which always has financial troubles; is never without a little war and is always on the brink of a holocaust; is incapable of playing games which lack a political purpose; and breeds bureaucrats and autocrats as readily as maggots in a dead dog?

I am not suggesting that anyone should be stupidly careless or should fail to heed words of true and selfless wisdom; I only plead that uncomplaining normality should not be put at hazard by the utterings of unwise tormentors.

## Technical News

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## ● HOVERCRAFT

## Big skirts from Avon

FIVE SETS of what are claimed to be the world's largest hovercraft skirt components are to be manufactured by Avon Industrial Polymers (Melskham), part of the Avon Rubber Group, for a U.S. marine consortium.

Bell-Halter of New Orleans, Louisiana, has developed a twin-bull catamaran-style surface effect ship (SES) which can operate as either a conventional craft at low speeds, or as a hovercraft at higher speeds.

The 110 ft long prototype demonstration craft was fitted with an Avon skirt system last summer, and Bell-Halter has now won an order for four similar vessels.

The Bell-Halter 110 has a bow seal consisting of eight fingers each 25 ft wide, 15 ft high and weighing 2 cwt. Its massive stern seal is 30 ft wide, 10 ft long and 6 ft 6 in high, and weighs 1 ton.

Avon will be supplying a com-

plete system for each of the four craft plus a set of spares. Work is now starting at the company's flexible fabrications factory at Chippingham, Wiltshire, for delivery over the next eight months.

When hovering, the Bell-Halter craft rides on a cushion of air trapped between the hulls by the flexible bow and stern seals—with centrifugal fans providing air for the cushion.

Its principal use is seen as a supply and workboat for the offshore oil industry in the Gulf of Mexico and elsewhere. However, it can be easily modified to become a crew boat, a 275-seat passenger ferry or a fast patrol boat. Development is also underway on a military version which can carry a sophisticated range of weapons including guided missiles.

Bell-Halter is joint venture company formed by Bell Aerospace Textron, a division of Textron Inc., and Halter Marine Inc.

## ● AVIATION

## Training aids for pilots

LOOKING RATHER like a suitcase when it is closed up new equipment designed to be used as a portable training aid should contribute to the safety of Sea Harrier pilots says Marconi Space and Defence Systems, Marconi House, Chelmsford (0245 353221).

It is intended as a trainer for pilots to practise emergency procedures in land or ship-based crew rooms to improve their reactions to real in-flight emergencies.

Consisting of replica aircraft piloting panels—about two thirds full size—the equipment

is fitted with essential functional controls and indicators. The panels are linked to a microprocessor which responds to the correct sequences of control actions, and gives visual warning of incorrect procedures. The micro allows for expansion and can be readily re-programmed to permit updating of the aircraft equipment and procedural standards as required.

Built for operation during three month sea tours, the trainer includes built-in self-test facilities.

## ● TRANSPORT

## Extends life of tyres

PROMISING economy of fuel and savings of up to 100 per cent on tyre replacement costs on vehicles with twin rear wheels is a new tyre pressure equalising device from Swiss company Ettico, available from imported Michael Ede Management UK, Nuthurst, Horsham, West Sussex.

The device is a precision-built

valve which maintains equal pressures in the inner and outer tyres under all normal running conditions while providing safeguards against loss of air through puncture or blow-out.

Safety is said to be increased and servicing costs are cut by an indicator which allows pressures to be checked visually in a few moments.

**ELECTROCOMPONENTS** is hardly a household name. Until recently, few people outside the electronics industry had even heard of the company. But as the world of high technology electronic products expands, this group is cashing in on an unusual distribution system which has made it Britain's largest seller of sophisticated components to industry, research institutions and government.

As every year goes by, microprocessors and other tiny integrated circuits—all of them variations of the ubiquitous "silicon chip"—are affecting more and more of our lives. At the heart of all sorts of products, from televisions to microwave ovens, computers to machine tools, these components are the cornerstone of the rapidly expanding micro-electronics industry.

The "big boys" in the electronic components business—such as ITT, Motorola and Texas Instruments—sell directly in bulk to end product makers for production purposes. But the independent distributor has been able to grow in a separate market, particularly those of research and maintenance.

In the UK there are four major independent, and publicly quoted electronic component distributors, with a combined turnover of £153m last year. They are Electrocomponents, Diploma, Farnell and Unitech. Electrocomponents had the largest pre-tax earnings (£10m) and was virtually tied with two others in terms of turnover (around £40m).

Doctors who forget that their patients are human beings to whom glibny head-shakings and dolorous "tut-tuts" suggest the funeral knell.

Doctors to whom seeming abnormalities in a patient's biochemistry will surely lead to rapid dissolution.

Medical insurance questionnaires which sometimes appear to demand that all successful applicants should be angels without vices, with perfect physique, and possessed of eternal ancestors.

7—Purveyors of machines which, although intended for very particular cases, do not prevent general distribution. The do-it-yourself blood-pressure machine is already available to the wealthy hypochondriac, and surely a miniature, "easy to carry" ECG machine will be with us soon.

Surely there is enough to worry about in a world which always has financial troubles; is never without a little war and is always on the brink of a holocaust; is incapable of playing games which lack a political purpose; and breeds bureaucrats and autocrats as readily as maggots in a dead dog?

I am not suggesting that anyone should be stupidly careless or should fail to heed words of true and selfless wisdom; I only plead that uncomplaining normality should not be put at hazard by the utterings of unwise tormentors.

Without a major manufacturing base, these independents have been able to chisel themselves an important niche in the UK electronics market. One of the ways Electrocomponents has evaded the threat of the "big boys" has been to concentrate on selling small component orders under its own label. It has a network of some 600 suppliers around the world including the major manufacturers and for most items there are duplicate suppliers, in order to secure continuity of supply and keenness of prices.

The larger corporations would probably not find it profitable to tackle the small UK distributors, because they would laboriously have to construct the necessary infrastructure. The independent distributors took many years to develop their supplier and customer networks, but the take-off only really started in the late 1970s.

Electrocomponents has

managed the highest compound growth rate of the four com-

panies since 1974 (38 per cent). But the others have all watched their shares rise rapidly on the stock exchange as investors were attracted to exploiting the silicon chip.

Electrocomponents' products range from tiny fingernail-sized chips to more mundane accessories such as wiring and coil.

Most of them are sold not for manufacturing, but for use in maintenance departments, especially in the engineering business. The electronic components are also sold to research laboratories and even to amateur enthusiasts.

Although the company's customers individually are small, they constitute a strong network of more than 100,000. All sales are through mail-order catalogues, a seemingly odd way to sell electronics, though it is a more common practice in the U.S.

Electrocomponents is particu-

larly unusual in UK terms in that it derives almost 100 per cent of its profits from the distribution of electronic components. According to a survey just released by stockbrokers, Vickers da Costa, the other three major companies are more diversified, taking from electronics distribution only 61 per cent (Farnell), 47 per cent (Diploma) and 39 per cent (Unitech) respectively.

Electrocomponents' decision to specialise to such an extent has helped to justify the development of a system of computerised order processing which can ensure that any telephone order is taken, processed and dispatched within 24 hours.

This is one of the reasons why the company has survived over the years. In the early 1970s, many small distributors went to the wall in the face of competition from the large manufacturers, which either had their own sales departments or had big franchise operations.

The second main reason why Electrocomponents managed to keep its head above water is the strength of its customer base.

This has been nurtured since

the 1930s, when the company was first founded (as Radio Spares) by two gentlemen in a car and a small range of radio

parts which they sold from the boot. During the second world war, the company was given a boost when the Government used it as an official distributor service.

In 1961, the two founders

brought Ron Marler, an accountant, to co-ordinate the business. Marler concentrated on building up the distribution business so that by the time the company went public in 1967, an infrastructure was had been established. This was at

least five years before the electronics "revolution" started.

Marler helped develop the old Radio Spares label into RS Components, which now handles the vast majority of group business.

In 1981, the company

had 81 salesmen travel about Britain, making 11 to 12 visits a day.

They are able to visit the group's 100,000 customers about every 16 weeks.

RS Components issues a new catalogue three times a year and one of the functions of the sales staff is to introduce customers to new products. Keeping salesmen up to date in more than 5,000 products in the catalogue.

## Where distribution is the crucial factor in the electronics boom

Alan Friedman on the strategy behind a major independent components dealer



RS Components issues a new catalogue three times a year and one of the functions of the sales staff is to introduce customers to new products. Keeping salesmen up to date in more than 5,000 products in the catalogue.

distributors of microelectronics. Electrocomponents could prove problematic in the future. First, although the international electronics business is growing at an annual rate of 15 per cent, suggesting a continuing underlying growth in UK volume, there are obvious dangers in this catalogue, it is no easy task.

Because all sales are through the catalogue, the role of Electrocomponents salesmen is far from traditional. They are part-consultants and part-public relations experts, providing customer coverage which is unusual in the electronics sector.

Their efforts result in the weekly dispatch of some 40,000 orders, most of them repeat. The London-based warehouse holds at least three months of stock (worth £6m retail) and is generally able to supply 98 per cent of the items in the catalogues.

The prices for Electrocomponents products are high. But customers appear willing to pay them. Tim Sheppard, the supply manager at a GEC subsidiary, says: "Electrocomponents makes no secret of the fact that it's take-it-or-leave-it from the catalogue. But the fact that we can ring up and order products from the catalogue, get delivery the next day and not have to hold any stock ourselves makes the service very attractive."

The simplicity of marketing efficiently has paid off handsomely. Electrocomponents' return on capital last year was 66 per cent, and margins have been consistently high. Even more surprising to close observers of British industry is that high margins have been accompanied by high volume: last year the pre-tax margin was 22.5 per cent on a turnover of £44.4m. Analysts are predicting a pre-tax profit of £12m for this year, a rise of 20 per cent above last year.

According to Vickers da Costa, last year's margin compares with an 18.2 per cent net margin at Farnell (on sales of £22.3m), 14.9 per cent at Diploma (turnover of £40.6m) and 7.8 per cent at Unitech (on turnover of £45.8m).

But despite its fortunate position vis-à-vis the other UK

should be insuperable. If the microelectronics revolution shows the potential it advocates currently claim, the UK distribution business, and Electrocomponents with it, should be one of the principal beneficiaries. The business is now expanding into all sorts of nooks and crannies which have little to do with large-scale production. Though Electrocomponents is essentially just a mail order house for high technology products, its ability to capitalise on the phenomenon should be a major strength.

## ● COMPONENTS

## Distributor plans for expansion

**Turnley**

DIRECT GAS-FIRED SPACE HEATING AND PROCESS HEATING

500 Road, Hempsale, N.Y. 10511, Telex 57589

## ● HANDLING

## Protection from the weather

ELASTICATED woven plastic stack covers are being used to provide all-weather protection for freight passing through Liverpool Airport. They are made by Bowater Packaging, Portland House, Stag Place, London SW1 (01 834 9444).

Made from cloth which is woven from high density polyethylene tapes, and coated on both sides with low density polyethylene, the self-coloured bright orange covers are said to combine good tensile strength with a high level of water resistance, and are tailored to fit securely and quickly over the airport's standard 1,000 kilo freight trolleys.

## CONTRACTS AND TENDERS

## ANNOUNCEMENT

## REPUBLIKA SAMOUPRAVNA INTERESNA ZAJEDNICA ZA PUTEVE, BEOGRAD

has applied for a loan from IBRD and intends to use the proceeds of this loan for the reconstruction of an 82 km section of route E-75 in Serbia into a four-lane divided multi-access highway.

Reconstruction includes approximately:

- 2,623,000m<sup>2</sup> earthworks,
- 1,804,000m<sup>2</sup> asphalt paving, and
- 3,000m bridging.

Contractors from member countries of the World Bank and Switzerland interested in tendering for these works are invited to submit their applications to the investor not later than one month from the date of publication of this announcement. Applications should be supported with details of relevant experience on similar works.

Details of staff and equipment documents will be available February 15, 1980. Only those contractors who have been prequalified will be invited to submit bids.

Address for submission of relevant data is:

REPUBLIKA SAMOUPRAVNA INTERESNA ZAJEDNICA ZA PUTEVE, BULEVAR REVOLUCIJE 283, BEOGRAD, YUGOSLAVIA

## ● DATA PROCESSING

## Information easily retrieved

A COMPUTER system for application to minicomputers has been announced by the United Kingdom Atomic Energy Authority which allows data to be easily retrieved whether it consists of text, figures, lists or structured data.

It has been developed by UKAEA's National Centre of Systems Reliability whose staff found, while investigating the use of computers for their own purposes, that "there was nothing able to handle and combine" such data.

The system is called Lexiboss and the word distribution

rights have been given to Turnley Software, PO Box 53, Amersham, Bucks. (0240 3410). According to this company's director, Mr. M. Fabrech, an important aspect of Lexibos is that there need be nothing fixed about the way in which data is structured; if circumstances change, the structuring can be changed without changing the whole system. Furthermore, the data bank can be kept continuously updated.

This information can then be instantly refined to cut down the number of options from which the user can select either a summary or a full text which can be displayed visually or printed out at high speed.

The system can be used at various levels of complexity. At its highest level, Lexiboss provides a complete storage, search, recovery, display and print-out service. Instructed to produce up-to-the-second information, for example on a particular industrial process or on legal precedents or judgments, it will initially present the user with a list of all the main references applicable to the inquiry.

This information can then be instantly refined to cut down the number of options from which the user can select either a summary or a full text which can be displayed visually or printed out at high speed.

More from the company at Brick Close, Klin Farm, Milton Keynes, MK11 3EJ (0908 565656).

Scicon points out that polled terminals are inactive at least half the time and that the statistical technique of the Micro 300 means that the channel capacity is at least 50 per cent

## Companies and Markets

## WORLD STOCK MARKETS

## NEW YORK

1978-80				1979-80				1979-80				1979-80			
High	Low	Stock	Feb.	High	Low	Stock	Feb.	High	Low	Stock	Feb.	High	Low	Stock	Feb.
23	21	93	22	43	35	Columbia Gas...	454	104	61	Ct. Atl Pac. Tea...	73	67	54	Mesa Petroleum...	655
194	14	AMF	14	71	57	Columbia Pict.	544	24	20	Ct. Basins Pet...	252	20	19	Schlitz Brew. J...	756
242	134	AM Int'l	164	634	534	Comp. Ins. Am...	514	154	124	Cit. Metromedia...	194	161	151	Seiderberger	1184
42	203	ARA	304	15	34	Combustn. Equip...	111	97	41	Cit. Mifflin Bradley...	404	21	18	SCM	224
534	225	ASA	474	284	184	Cmwhit Edison...	184	317	311	Cit. Minn. Pac...	114	104	94	Score-Paper Co...	204
131	318	Alberts Lab.	304	641	534	Comm. Satell...	504	211	174	Cit. Mobile...	77	66	55	Sea Cont...	164
234	174	Alcoa Glass	294	23	23	Compugraphie	204	51	174	Cit. Modern March...	124	77	66	Seabrd Coast	254
551	21	Adico Off & Gas	534	8	8	CIC	22	51	51	Cit. Mohasco	124	117	116	Sega IGD	174
351	256	Aetna Life & Cas	316	41	34	Comp. Science	214	204	194	Cit. Monarch MT...	504	50	49	Seas Robuck	152
208	181	Alhmanns (H.F.J.)	181	224	204	Concours	204	204	194	Cit. Morgan W.P.	414	204	194	Seas Reindeer	112
154	114	Alizona	1446	3710	194	Componium	174	151	131	Cit. Motorcycles	414	204	194	Seas Resources	174
45	276	Albany Int'l	284	39	31	Conn Can Lif...	314	424	424	Cit. Motorcycles	414	204	194	Seas Tele	204
104	7	Alberto-Culv.	676	573	17	Conoco	574	154	134	Cit. Motorcycles	414	204	194	Seas Tele	204
425	262	Albermarle	574	448	114	Conn Can Lif...	904	62	52	Cit. Motorcycles	414	204	194	Seas Tele	204
52	322	Alico Standard	614	449	204	Conn Foods	28	62	52	Cit. Motorcycles	414	204	194	Seas Tele	204
664	164	Allegheny Ludlum	314	77	224	Conn Freight	234	204	194	Cit. Motorcycles	414	204	194	Seas Tele	204
204	281	Allied Chemicals	554	491	384	Conn Gas Hat	475	434	434	Cit. Motorcycles	414	204	194	Seas Tele	204
157	144	Allied Stores	162	151	124	Conn Gas Pow...	184	154	124	Cit. Motorcycles	414	204	194	Seas Tele	204
214	272	Allis-Chalmers	171	151	124	Conn Air Pow...	164	144	124	Cit. Motorcycles	414	204	194	Seas Tele	204
214	141	Alpha Portd.	1512	294	242	Conn Doro	954	254	242	Cit. Motorcycles	414	204	194	Seas Tele	204
49	142	Alcos	643	456	314	Conn Group	274	204	194	Cit. Motorcycles	414	204	194	Seas Tele	204
345	311	Alcan Sugar	334	304	314	Conn Control	204	654	654	Cit. Motorcycles	414	204	194	Seas Tele	204
604	254	Alcoa	554	554	554	Conn Control	204	654	654	Cit. Motorcycles	414	204	194	Seas Tele	204
164	84	Alitalia	746	746	746	Conn Control	204	654	654	Cit. Motorcycles	414	204	194	Seas Tele	204
49	48	Alitex	104	104	104	Conn Control	204	654	654	Cit. Motorcycles	414	204	194	Seas Tele	204
69	49	Alitex	104	104	104	Conn Control	204	654	654	Cit. Motorcycles	414	204	194	Seas Tele	204
345	142	Almax	554	554	554	Conn Control	204	654	654	Cit. Motorcycles	414	204	194	Seas Tele	204
104	104	Almax	554	554	554	Conn Control	204	654	654	Cit. Motorcycles	414	204	194	Seas Tele	204
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104	104	Almax	554												

# Milk price rise adds 1.5% to shopping costs

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

**THE FINANCIAL TIMES**  
Grocery Prices Index rose by a further 1.5 per cent in February to 123.2. The main reason for the increase was a sharp rise in milk prices, with the other two major items of the shopping basket, meat and vegetables, remaining fairly stable.

There were no reports from any of the 25 FT shoppers of any shortages of canned foods in supermarkets as a result of the two-month-old steel strike.

Food manufacturers still have about month's stock of canned foods available and they report that supermarkets, which also hold up to a month's stock in their warehouses, have not increased their orders from manufacturers.

The major supermarket chains say there has been little, if any, panic buying of canned foods so far and point out that adequate supplies of fresh and frozen foods are available. Shortages, however, could occur in pet foods, which are mainly sold in cans.

The lack of any extra demand for canned goods was also shown by a slight fall in their cost in this month's shopping basket. The canned goods section in February cost £176.55, compared with £176.86 in January.

The index gives an indication of the trend in prices, rather than acting as an absolute indicator of particular price levels.

It is based on data collected each month by 25 shoppers, who monitor a list of 100 grocery items in the same shops. The shops chosen range from super stores to small village grocers.

## Parliamentary business this week

### TODAY

**COMMONS**—Private members' motions until 7 pm. Guillotine motion on Social Security Bill.

**LORDS**—Bees' Bill, report. Education Bill, second reading.

**SELECT COMMITTEES**.—Public Accounts. Subject: Thames tidal defences. Witnesses: Permanent Secretary, Ministry of Agriculture. Subject: Livestock improvement schemes for crofters. Witnesses: Department of Agriculture, Scotland. 4.45 pm. Room 16: Home Affairs. Subject: Public order. Witnesses: Commission for Racial Equality. 5 pm. Room 8 & Treasury and Civil Service. Subject: Efficiency of Civil Service. Witnesses: Mr. W. L. Kendall, Civil Service national staff side. 5 pm. Room 15.

### TOMORROW

**COMMONS**—Companies Bill, remaining stages.

**LORDS**—Criminal Justice (Scotland) Bill, report.

**SELECT COMMITTEES**.—Social Services. Subject: Perinatal and neonatal mortality. Witnesses: Department of Health. 4.30 pm. Room 15: Foreign Affairs. Overseas Development sub-committee. Subject: Increase in overseas students' fees. Witnesses: High Commissioner of Sierra Leone, Council for Education in the Commonwealth, UK Council for Overseas Students Affairs, Committee of Vice-Chancellors and Principals. 4.45 pm. Room 16: Ombudsman. Subject: Report of Health Service Commissioner. Witness: Mr. C. M. Clotheir, Health Service Commissioner. 5 pm. Room 7.

### WEDESDAY

**COMMONS**—Companies Bill, remaining stages.

**LORDS**—Debate on Fluminist Report. Short debate on cathedrals.

**SELECT COMMITTEES**.—Education. Subject: Information storage and retrieval in British Library Service. Witnesses: Standing Conference on National and University Libraries, the Library

	February £	January £
Dairy produce	615.22	591.24
Sugar, tea, coffee, soft drinks	191.53	189.44
Bread, flour and cereals	279.61	278.02
Preserves and dry groceries	98.74	99.25
Sauces and pickles	47.29	46.92
Canned goods	176.55	176.84
Frozen foods	215.64	214.73
Meat, bacon etc. (fresh)	507.42	507.76
Fruit and vegetables	243.65	240.01
Non-foods	224.38	216.57
Total	2,600.08	2,560.82

Index for February: 122.32  
1979: January 108.54; February 108.45; March 109.12; April 110.88; May 113.59; June 116.02; July 114.79; August 114.16; September 114.17; October 114.95; November 116.36; December 118.74.  
1980: January 120.47; February 122.32.

throughout the UK. The largest increase in the basket this month was in dairy produce, which in value terms also represents the largest single cost in the basket although this influence is countered by the overall weighting of the index.

Dairy produce rose by just over 4 per cent in February compared with a less than 1 per cent increase in January.

The main reason was the 1.5 per cent increase in the price of milk implemented last week. The price of some cheeses also went up as a result.

As with previous milk price rises, this will almost certainly lead to a short-term fall in consumption. Last June, a 1 per cent increase led to a 3 per cent fall in consumption.

Relatively mild weather this month also meant a lower-than-expected increase in the price of some cheeses at the Financial Times.

of fresh fruit and vegetables. Usually, cold February weather means many crops remain frozen in the ground. This year, however, supplies have been plentiful and the cost to the basket only rose by 1.5 per cent.

Meat items showed a slight fall in cost after a 2.6 per cent rise last month. The stability in prices was helped by last week's cut in the wholesale price of bacon, as well as the continuing competition between meat retail outlets.

The non-foods section of the basket, including goods such as detergents, rose by 3.6 per cent, which probably reflects the increase in oil prices now filtering through to oil-based products.

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All inquiries should be made to Lucinda Wetherall at the Financial Times.

## WEEK'S FINANCIAL DIARY

### TODAY

#### COMPANY MEETINGS

Baptist, Gl. 1308, Gallowgate, Glasgow. 11.45 am. 63 Llwynon Inn Field, WC1.

#### THURSDAY

#### COMPANY MEETINGS

Alexander Holdings. Barnes (Charlton) Ltd, Charlton, Kent. 10.45 am. 63 Llwynon Inn Field, WC1.

#### FRIDAY

#### COMPANY MEETINGS

Baker, T. & S. Ltd, London, EC1.

Banks, J. & Sons, Birmingham, B3.

Barratt, John. 12.45 pm.

Bartons, 4pm.

Bassett, J. & Sons, Nottingham.

Bell, J. & Sons, London, EC1.

Bentley, J. & Sons, London

# Lufthansa to stay in the black

By ROGER BOYES IN BONN

**LUFTHANSA**, the West German airline, made a profit last year and expects to stay in the black in 1980 as well, despite the uncertainties surrounding the cost of aircraft fuel.

Although the airline gave no exact profit figures, a shareholder's letter has made clear that a sharp increase in passenger and freight demand has compensated for the increased cost of kerosene and the temporary worldwide grounding of DC-10 long range airliners. The Condor airlines subsidiary has

been the worst hit by the fuel price increases and will report a loss to the parent company compared to a DM 6.5m (\$1.62m) profit in 1978. This will affect the overall earnings position of Lufthansa in 1979, but the airline will stay in profit.

Passenger carried by the airline increased by 9.3 per cent to 13.7m in 1979 while freight rose by 13.6 per cent to almost 400,000 tonnes. The increase in passengers may, to some extent, reflect Lufthansa's restraint in fare pricing over the past year.

Its fares on European routes, for example, rose only by about 5 per cent, compared to the 10 per cent recommended by the International Air Transport Association at last summer's Geneva meeting.

This seems to have helped to sustain demand while not necessarily biting into revenue—gross passenger revenue rose by 11.7 per cent to DM 3.6bn. Overall revenue was up by 12 per cent to DM 4.8bn.

Lufthansa appears to be in a relatively privileged position among European airlines, cer-

tainly as far as fuel costs are concerned. It uses significantly less kerosene than some of the other major airlines because of its modern fleet and has benefited from the strength of the Deutsche Mark in purchasing dollar-denominated fuel.

The airline is continuing to feel the bite of price competition on some routes—notably the transatlantic ones—but it is determined to broaden its network and this summer intends to add Atlanta, Dallas, Kuala Lumpur, Langkawi and Peking to its schedules.

## Eurocurrency loan for China

By COLLEEN McDUGAL

**THE BANK** of China signed its first syndicated Euro-currency loan in London last Friday with a consortium of 20 Middle Eastern banks, led by the Union des Banques Arabes et Francaises (UBAF). The loan which is completely funded, is for \$300m for five years at 5.6 per cent over London interbank offered rate (Libor) to be repaid in a lump sum at the end.

Dr. M. M. Abubedi, chairman of UBAF, said the loan agreement marks the move of China, from one era to another. From the early Government to Government and mainly bilateral deals to at least a semi-public syndicate.

Under the present agreement UBAF and the Alahli Bank of Kuwait have made the most substantial commitments at \$25m and \$50m respectively followed by the Arab Bank and the European Arab Bank at \$30m each, and the Arab African International Bank at \$25m. The remaining participants have contributed \$3m to \$15m.

Under the terms of the loan, the Bank of China should have drawn the whole amount by the end of six months from the signing of the agreement. The Bank of China may reduce the drawing, however, if it gives notice and if so what remains undrawn will be cancelled.

The Bank of China has agreed to provide its balance sheet before drawing the loan.

In case of disputes which cannot be resolved through consultation, settlement will be by arbitration in London. In foreign trade the Chinese are coming to accept the idea of arbitration in a third country, though they much prefer to resolve problems through discussions or before the Peking Arbitration authorities.

The Western partners of UBAF which include British, French, West German, and U.S. banks, have dropped out of the field.

## Argentine oil company to float \$100m credit

By PETER MONTAGNON

**THE ARGENTINE** state-owned oil company, Yedimientos Petroleros Fiscales is to float a \$100m, eight year syndicated credit through a group of four major banks, including Lloyds Bank International, Credit Lyonnais, DG Bank, and Banco de la Nacion Argentina.

Terms of the loan, which have been long-awaited in the euro-currency markets, provide for a spread of 1/2 points over London interbank offered rate (Libor) for the first four years, March 7.

rising to 1 thereafter. There is a four year grace period.

The deal is guaranteed by the Republic of Argentina, and is therefore likely to be seen as something of a benchmark for lending to that country this year.

The most recent sovereign borrowing by Argentina in the syndicated loan market was a \$250m, six year credit with a spread of 1/2 points throughout. This is due to be signed on

the previous year.

The Gulf Resources directors, in rejecting the offer, said that it was inadequate and that it raises serious legal questions, mostly of an anti-trust nature.

Earlier in the day, Gulf Resources forecast a "substantial" increase in 1980 earnings if the price of silver remains at or near present levels.

The company earned \$14.0m or \$1.44 per share on revenues of \$910m in 1979 compared to \$13.5m or \$1.41 on revenues of \$890m in

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# FINANCIAL TIMES

Monday February 25 1980



## Kabul civil servants in protest strike

BY OUR FOREIGN STAFF

SHOPS AND bazaars in Kabul remained closed for the fourth consecutive day, and civil servants were reported on strike yesterday following last week's bloody protests against the Soviet intervention in Afghanistan.

Rebel forces based in Pakistan said that hundreds were killed and thousands wounded in two days of fighting between civilians and Afghan troops in the capital.

The Afghan Government said it had crushed an attempt organised by the U.S., Pakistan and China to mount a revolt against the Government of President Babrak Kamal.

A report in the Soviet Communist Party daily Pravda said

an American, called an agent of the Central Intelligence Agency, and 16 Pakistanis, also "saboteurs," had been arrested.

Reflecting the deteriorating situation for the Soviet forces in Afghanistan, the Soviet Press yesterday for the first time reported widespread unrest in the country and blamed it on foreign backed "counter revolutionaries."

Despite the threat of a boycott of the Moscow Olympics by the U.S., President Leonid Brezhnev on Friday set the tone for a tougher line in Afghanistan. He said that Soviet troops would remain while the U.S. continued to interfere in Afghanistan's affairs.

According to reports from New Delhi, Soviet troops sealed off half of Kabul to protect the

indicated that the Soviet press would now put the emphasis more on the alleged interference by Western powers to justify Moscow's continued presence there.

The Pravda correspondent, in the first acknowledgement by Soviet newspapers of unrest outside Kabul, said reports from the cities of Herat, Kandahar and Jalalabad indicated that "counter revolutionaries," supported by foreign intelligence services, were creating disorder.

Some reports from Afghan rebel forces confirmed these reports.

According to reports from New Delhi, Soviet troops sealed off half of Kabul to protect the

Soviet embassy and a Russian housing compound following last week's violence.

By blocking access to bridges across the Kabul River, the Soviet soldiers in effect split the city into two parts, according to the Associated Press news agency, quoting reports from Kabul.

The Afghan embassy in Moscow yesterday reported that second deputy Prime Minister Sultanz Ali Kishtmand was recovering in hospital following treatment for a stomach ulcer.

The embassy denied a report by rebels that Mr. Kishtmand, who ranks third in the Afghan government, has died from bullet wounds sustained during a clash within Afghanistan's

ruling Revolutionary Council. In Pakistan, the cabinet under President Mohammad Zia ul Haq met to discuss the violence in neighbouring Afghanistan. The Pakistan government denied at the weekend that Pakistanis had been involved in the demonstrations.

In Islamabad, a spokesman for Afghan insurgents said that civil servants who had gone on strike in Kabul would continue their action indefinitely.

"If the government tries to force the officials to return to work, I am sure it will be resisted," the representative of the Jamaat Islami group of Islamic guerrillas said.

Kabul's challenge to Moscow. Page 2

## Opposition to U.S. nuclear plans

BY DAVID FISHLOCK IN HANFORD, WASHINGTON

THE 46 nations participating in a two-year reappraisal of nuclear technology first proposed by President Jimmy Carter at the London Economic Summit in 1977 have refused to endorse U.S. Government policies for control of nuclear proliferation.

The final conclusions of the International Nuclear Fuel Cycle Evaluation are expected to be made public after the final plenary meeting under the chairmanship of Professor Abram Chayes of the U.S. in Vienna this week.

In spite of a considerable weight of international opinion against U.S. policies on the fast-breeder reactor and reprocessing of spent nuclear fuel, both banned as commercial practice in the U.S. at present, there is no sign that Mr. Carter is willing to relax U.S. policy.

The President is still fighting Congress in his efforts to abandon the Clinch River demonstration fast reactor, of which the U.S. Government and the electricity industry spent between them \$165m (about £220m) by the end of 1979.

Major components for this 380-megawatt plant manufactured and tested by industry to the value of \$36m by the end of last year have piled up in warehouses as all site work continues to be blocked by White House decree.

A powerful U.S. nuclear reactor, burning plutonium fuel and designed to test fuel and other parts for commercial fast-breeder reactors, has begun to operate despite vigorous attempts by opponents of nuclear power to prevent start-up.

The \$300m reactor, under construction since 1970, has "achieved criticality" on the

end of the year.

## Chinese Vice-Premier backs nuclear lobby

BY TONY WALKER IN PEKING

PEKING—Vice-Premier Fang Yi has supported calls by China's nuclear lobby for the development of nuclear power stations to overcome energy shortages.

Fang told a large group of Chinese nuclear scientists in Peking at the weekend that he supports their efforts "in creating conditions for the building of nuclear power stations."

The Vice-Premier, who is President of the Chinese Academy of Sciences, was addressing the founding conference of the Chinese Nuclear Society.

The revival of debate in China about a nuclear industry suggests that Chinese authorities may be reviewing a decision made last year not to press

ahead with a nuclear power generation programme.

In July last year, China announced it had decided not to take up its option on two French nuclear reactors. China's Jiang Shengjie, one of China's leading nuclear scientists, who is also vice-Minister of the Second Ministry of Machine Building which administers military-related nuclear programmes, called for prompt planning to develop nuclear power.

"We must quickly make a long-term plan for the development of nuclear power, while scientific research work must proceed immediately," he told fellow-scientists.

Jiang made it clear China would need outside assistance to develop a nuclear industry.

## Turkey seeks £3.7bn loan from West

BY DAVID TONGE

TURKEY is to present Western governments with two stark alternatives today—either they assist the country with \$8.5bn (£3.7bn) of bilateral and untied loans over the next five years or they, and the commercial banks, agree to reschedule U.S. policy, the U.S. Government has ordered minimum publicity for this fast-track test facility, as the project is called.

The latest U.S. energy budget forecasts allocate \$70m for operation of this reactor in 1981. It is seen as a key step in development of fuels for commercial fast reactors, and for testing some of their more critical components.

No other nation has built such a powerful research facility for this purpose. It burns a fuel enriched with 25 per cent of plutonium, assembled and inspected in an adjoining laboratory.

Top-level discussions between Britain and Westinghouse Electric, which designed and built the reactor, about collaboration on fast-reactor development.

The U.S. is concentrating its fast-reactor programme, formerly scattered among several national laboratories, at the Hanford Engineering Development Laboratory, managed by Westinghouse.

The sodium-cooled reactor has been built for \$64m, the cost estimated in 1974, despite what one senior scientist described this weekend as "an all-out attempt to prevent it going critical."

Start-up conditions came remarkably close to those forecast by its designers five years earlier. Plans are to raise it slowly to full power, 400 megawatts of heat, by the end of the year.

Continued from Page 1

## U.S. chemicals

energy prices, fear they may have as much difficulty in fighting off the Transatlantic threat as their counterparts in the synthetic fibres industry.

The UK quotas on certain synthetic fibres that were authorised by the European Commission last week have been condemned by British companies as being thoroughly inadequate.

Most of the chemicals now being cheaply imported to Europe from the U.S. are used in the making of fibres.

Acrylonitrile is used for making synthetic rubber and fibres; vinyl acetate for adhesives, emulsion paints, plastics and textiles; para-xylene for polyester fibres and styrene for synthetic rubber and plastics.

According to some chemical companies, U.S. styrene is now arriving in Europe at a price of about \$710 a tonne, compared to what they claim is a U.S. domestic price of about \$815 a tonne. When duty, transport costs and a profit margin have been added in the actual selling price of imported U.S. styrene in Europe is between \$870 and

\$880 a tonne and this is still well below the contract price of between \$960 and \$1,000 a tonne being charged by European producers.

The chances of bringing a successful anti-dumping case against the U.S. over styrene imports are thought to be slim. European countries believe that U.S. producers will be quick to raise their European price to a level just above the American domestic price. The European producers believe this would not be enough to stop their markets being eroded.

European chemical producers are charging a contract price of between \$870 and \$900 a tonne for acrylonitrile. Imports of acrylonitrile from the U.S. are being sold for about \$830 a tonne and in some cases the effective price is only \$700 a tonne. There is a 16 per cent duty on imports but European customers who buy it to turn it into synthetic fibres for export are allowed to "drawback" the duty. Some European synthetic fibre exporters are therefore receiving a \$130 a tonne rebate on their imported acrylonitrile raw material.

## Alusuisse in Italian move

IN A re-organisation of its Italian activities, Swiss Aluminae has set up Alusuisse Italia SpA in Milan with a capital of £200m and an anticipated 1980 turnover of some £150m (£184.7m), writes John Wicks in Zurich.

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## Weather

UK TODAY

MOSTLY dry after fog. Some rain in eastern parts.

London, S.E. England and East Anglia

Mostly cloudy and foggy. Rain in places. Max. 7°C (45°F).

Cent. S. England, E. and W. Midlands, Wales, N. and W. England, S. Scotland

Mainly dry after fog. Some sun. Max. 8°C (46°F).

E. and Cent. N. England, Borders, E. Scotland

Mainly dry and dull. Fog persisting. Max. 6°C (41°F).

N. Scotland, N. Ireland, Orkney, Shetland

Cloudy with some rain or drizzle. Max. 9°C (48°F).

Outlook: Mainly dry with bright spells after fog. Colder.

## WORLDWIDE

Yesterdays

midday

midday